



**Europe today**  
A failure of  
political vision  
Page 16



**Miller and Molson**  
A cross-border  
experiment  
Page 12



**Los Angeles**  
The legacy of  
the riots  
Page 6



**Saturday's Weekend FT**  
Science: saviour or  
tool of the devil?  
Page 6

# FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY APRIL 8/FRIDAY APRIL 9 1993

D8523A

## UN changes tack on evacuations from Srebrenica

General Philippe Morillon, commander of United Nations forces in Bosnia, made a new attempt to break the humanitarian impasse in Srebrenica, by trying to station Canadian UN troops there.

In Brussels, meanwhile, the approval by Nato ambassadors of final plans for using alliance fighters to enforce the UN no-fly zone over Bosnia, hit a last-minute snag as a result of French concern about the rules of engagement. In Sarajevo, snipers killed four civilians trying to cross the airport runway after Bosnian commanders failed to sign a safe passage deal reached with their Serb adversaries. Page 16

**Clinton to unveil detailed budget:** The US administration publishes its full budget today, fleshing out the basic economic package put forward by President Bill Clinton in February. Page 16

**UK to review N Ireland options:** The UK government is to draw up its own proposals for a devolved government in Northern Ireland in an attempt to re-start political talks in the province. John Major, the prime minister, announced.

**N Sea oil exploration warnings:** North Sea oil operators are preparing to warn the UK government that they will cut oil exploration severely if changes to Petroleum Revenue Tax proposed in the recent Budget become law. Page 16

**Japan industry sees 2.4% growth:** Japan's Economic Planning Agency said a survey of Industrial companies found that most expect Japan's economy to grow by about 2.4 per cent this fiscal year - well below the official government forecast of 3.3 per cent. Page 4

**Italy's bank chief hints at recovery**



Carlo Azeglio Ciampi (left), governor of the Bank of Italy, joined a growing consensus that Italy's economy was showing modest signs of recovery. Mr Ciampi insisted the weakness of the lira, which has touched £1,000 against the D-Mark and depressed

prices in the bond market, was the result of political uncertainties more than economic fundamentals. Page 3

**Bank of France may cut rates:** French franc money market rates continued to fall sharply amid expectations that the Bank of France might cut its official interest rates today. Page 3

**Virgin to double fleet:** Virgin Atlantic Airways, the UK long-haul airline, is to double the size of its fleet by leasing four new Airbus A340-300 and four Boeing 747-400 aircraft from International Lease Financing Corp. Page 4

**US stock options disclosure proposal:** US companies will have to disclose the value of options granted to executives and deduct them from profits under an accounting rule change proposed by the Financial Accounting Standards Board, a private sector group which sets standards for the accounting industry. Page 17

**ICL profits halved:** ICL, the UK-based computer company in which Fujitsu of Japan has a majority stake, saw profits before tax almost halved last year due to harsh market conditions. Page 17; Lex, Page 16

**Audi and Porsche collaboration:** Audi, the Volkswagen group's quality car subsidiary, will launch a model developed and built with sports-specialist Porsche in September. Page 17

**Italian car market tumbles:** Italy is to complain to the European Commission about surging Japanese car exports, after sales figures for March showed a sharp rise in Japanese registrations against a steeply falling market. Page 4

**Swissair said it was leading negotiations with three other medium-sized European airlines - KLM, SAS and Austrian Airlines - which could result in their merger.** Page 17

**LA braced for more trouble:** Los Angeles is preparing for renewed violence as the second trial of four police officers involved in the beating of Rodney King, a black motorist, draws to a close. Page 4

**Russian minister's early Tokyo visit:** Russian foreign minister Andrei Kozyrev plans talks with Japanese leaders next week on the eve of a meeting of the Group of Seven leading industrial nations on increasing aid to Moscow. Japan's answer to Russia's problems, Page 2

**STOCK MARKET INDICES**

	STERLING
FTSE 100:	2622.1 (-0.1)
Yield:	4.0%
FTSE Eurotrack 100:	1144.35 (-3.0)
FTSE All-Share:	1385.01 (-0.3%)
Midex:	19,828.23 (+32.49)
New York (midday):	
Dow Jones Ind Ave:	3387.29 (+0.72)
S&P Composite:	441.26 (0.10)
US LUNCHEONTE RATES	
Federal Funds:	5.1%
3-mo Tres Bills: Yld:	2.95%
Long Bond:	10.2%
Yield:	6.95%
LONDON MONEY	
3-mo Interbank:	5.1% (5.1%)
Life Long gilt future: Jan 1993 (Jun 1993)	
EURO SEA OR (Argus)	
Brent 15-day (May):	\$16.89 (16.89)
Gold:	
New York Comex:	\$338.7 (338.19)
London:	\$336.65 (338.19)
Tokyo close Y 1142.02	

**STOCK MARKET INDICES**

	DOLLAR
New York (midday):	
DM:	1.03
FF:	5.47
SFR:	1.085
Y:	113.95
London:	
DM:	1.0155
FF:	5.675
SFR:	1.0855
Y:	113.95
TOKYO MONEY	
3-mo Interbank:	5.1% (5.1%)
Life Long gilt future: Jan 1993 (Jun 1993)	
EURO SEA OR (Argus)	
Brent 15-day (May):	\$16.89 (16.89)
Gold:	
New York Comex:	\$338.7 (338.19)
London:	\$336.65 (338.19)
Tokyo close Y 1142.02	

**STOCK MARKET INDICES**

	DM/100	Grana	DS/100	Lira	LF/100	Osar	OF/100
Bahrain	DM1.25	Hungary	FL172	Malta	Ln120	SAr11	SR111
Belgium	BF150	Iceland	IR150	Morocco	MD13	Singapore	SG\$10
Bulgaria	Lev25.0	India	Rs150	Negev	PL 3.3	Spain	PE145
Cyprus	CE1.0	Indonesia	Rp3800	Nigeria	NGN100	Sweden	SEK15
Czech Rep	Kcs10	Ireland	Rs150	Norway	NOK100	Switzerland	SwF15
Denmark	DK15	Iceland	IS150	Oman	OMR15	Spain	PE145
Egypt	EG1.2	Iraq	LR150	Pakistan	Rs15	Turkey	TL150
Finland	Flt15	Korea, Rep.	Rs150	Philippines	Ps145	Tunisia	DT150
France	Fr150	Korea, South	Wn1500	Poland	Flt1500	Turkey	TL1500
Germany	DM1.30	Kuwait	Flt1500	Portugal	Ec15	UAE	Dir1.00

**CONTENTS**

News	Letters	16	Accountancy Column	30	Commodities	32	Money Markets	40
European News	2.3		Features	40	FT Actuaries	33	Recent Issues	22
International News	4		Leader Page	15	FT World Actuaries	44		
American News	6		Letters	14	Companies	22	Foreign Exchange	40
World Trade News	8		Management	12	UK	24-25	Share Information	34-35, 44
UK News	8.10		Observers	15	Int. Cap Mkt	22	Gold Markets	22
People	12		Technology	11	Int. Companies	19-21	Equity Options	22
Weather	16		Arts	13	Markets	35-40	Int. Bond Service	22
							London SE	33
							Wall St/Bourses	41-44

Mitsubishi to expand in SE Asia, Page 4

Audi links with Porsche, Page 17

News	Letters	16	Accountancy Column	30	Commodities	32	Money Markets	40
European News	2.3		Features	40	FT Actuaries	33	Recent Issues	22
International News	4		Leader Page	15	FT World Actuaries	44		
American News	6		Letters	14	Companies	22	Foreign Exchange	40
World Trade News	8		Management	12	UK	24-25	Share Information	34-35, 44
UK News	8.10		Observers	15	Int. Cap Mkt	22	Gold Markets	22
People	12		Technology	11	Int. Companies	19-21	Equity Options	22
Weather	16		Arts	13	Markets	35-40	Int. Bond Service	22
							London SE	33
							Wall St/Bourses	41-44

Mitsubishi to expand in SE Asia, Page 4

Audi links with Porsche, Page 17

Int. Bond Service

Managed Funds

Wall St/Bourses

We arrange management buy outs and buy ins valued at £10 million or more. If you long shy. As advisers to funds totalling £245 million, we have the resources

to make your dream come true. So don't be afraid to meet you.

**PHILDREW VENTURES**

Creative Capital for Management Buy-Outs.

Phildrew Ventures, Triton Court, 14 Finsbury Square, London EC2A 1PD. Telephone 071 628 6366.

PHILDREW VENTURES IS A MEMBER OF IMRO AND AN ASSOCIATE OF UBS ASSET MANAGEMENT (UK) LTD.



PEACE AND WAR: A Serb shepherd woman watches over her flock during a lull in fighting but is forced to carry a gun while military, as well as political, manoeuvres continue in former Yugoslavia

## Bosnia peace plan in serious trouble

The Vance-Owen proposal is the only show in town, but it may soon close, writes Robert Mauthner

**T**HE Bosnian peace plan drawn up by Mr Cyrus Vance and Lord Owen is now in serious trouble, in spite of the absence of a viable alternative to end the conflict, according to a growing number of diplomatic observers.

The original strategy of the mediators, to isolate the Bosnian Serbs so that the full weight of international pressure could be focused on them to sign the peace agreement, has not, so far, had the desired results.

The fact that the Bosnian Moslems recently joined the Croats in endorsing the Vance-Owen plan has done little or nothing to persuade the Serbs to follow suit. Though their leader, Mr Radovan Karadzic, claims the Serbs are able to accept 80 per cent of its provisions, the plan has effectively been rejected by the self-styled Bosnian

Serb parliament.

What the Bosnian Serbs want is modifications to the Vance-Owen map of the 10 semi-autonomous provinces into which Bosnia would be divided, which would not only give them more territory than the 45 per cent assigned to them, but ensure that some of it adjoins Serbia proper.

That is not only unacceptable to the Moslems, but the two mediators, who have done their best to ensure that Bosnia-Herzegovina will remain an independent state and that the Bosnian Serbs will not be given the opportunity to join up with the "motherland."

The most discouraging aspect is that President Slobodan Milosevic of Serbia, looked upon by Mr Vance and Lord Owen and most of the international community as the man who holds the key to the Bosnian conflict, has given only

rare signs of putting his full weight behind the efforts to make Mr Karadzic sign.

The last time he really twisted Mr Karadzic's arm was at the end of January this year, when he forced him to sign the constitutional framework for Bosnia-Herzegovina, one of the four sections into which the peace plan is divided.

President Milosevic's most recent contribution to the peace process was when he pushed the Bosnian Serbs into agreeing to a ceasefire with the other warring parties, which is now 10 days old and has held in most areas except around Srebrenica in eastern Bosnia.

Mr Milosevic, however, does not seem to be ready to go the last mile. On the contrary, he is doing his best to sow dissension in the ranks of the western members of the United Nations Security Council by embarrassingly heaping praise

on the US for its misgivings about the Vance-Owen plan and its alleged desire not to play "the world policeman."

That there are disagreements between the western allies, not to mention Russia, on how to handle the Bosnian crisis, has long been an open secret.

The Clinton administration from the very beginning made plain that it did not think the Vance-Owen plan was either fair to the Moslems or that it offered a solution which could be implemented in practice.

**A**t the same time, the US has all along made it clear it does not intend to act on its own in Bosnia and wants to co-ordinate its policies with UN Security Council partners. It thus reluctantly gave its support to the Vance-Owen peace process, strongly supported by both the 10-national European Community and

Russia, and is struggling to find an acceptable compromise on what further sanctions to take against Serbia.

In deference to President Boris Yeltsin's domestic political difficulties, Mr Clinton is reported to have agreed to postpone a Security Council vote on tighter sanctions against Serbia, a traditional Russian ally and protege, until after the planned Russian referendum on April 25.

Washington has also been obliged to rein in its enthusiasm for the selective lifting of the UN embargo on arms delivered to the rump Yugoslavia, to help the Moslems. This is a measure that is strongly opposed not only by Russia, but by Britain and France, which fear that it would both intensify the war in Bosnia and increase the vulnerability of their troops on the ground under UN command.

The US, no more than Britain, France or Russia, is yet prepared to contemplate "direct military intervention" in the Bosnian conflict, which would be tantamount to sending vast numbers of troops to wage war against the Bosnian Serbs for an indefinite period.

If, however, the Vance-Owen process does not very soon demonstrate that a diplomatic solution is still on the cards, the calls for tougher military action are bound to increase, as they already have done following the humanitarian disaster in Srebrenica.

## Industrial rescuers proposed for Russia

By David Dodwell and Anthony Robinson

JAPAN is to suggest sending teams of industrial "trouble-shooters" to transform selected former Soviet enterprises into model factories. Tokyo will raise this idea when it hosts a meeting of trade and industry ministers from east and west this month.

The troubleshooters would be at the heart of a five-point action programme to include enterprise reform, conversion of defence industries, trade promotion, encouragement of foreign investment, and technology transfer, said Mr Kuniyo Moriyaki, director-general of the Japanese ministry of international trade and industry's international trade policy bureau, in London yesterday.

He is preparing a summit in Tokyo on April 24-25 of trade,

## EC opens postal services inquiry

By Andrew Hill in Brussels

SEVEN European postal services, including the British Post Office, came under pressure from the European Commission yesterday to improve the fairness and transparency of their charges, following complaints that they are stifling competition from private operators.

Brussels said it had opened a formal inquiry into allegations that national postal services in Germany, Belgium, France, Finland, Sweden, Switzerland and Britain are deliberately hampering the "remailing" of bulk mail by private couriers.

The announcement comes only a month before EC telecommunications ministers are to discuss the outcome of consultations on the Commission's outline plan for further liberalisation of EC postal services.

The International Express Couriers' Conference (IECC) complained to Brussels that postal authorities had changed the way they charge for remailed items, which couriers are paid to collect from large clients and deliver in countries where tariffs are lower.

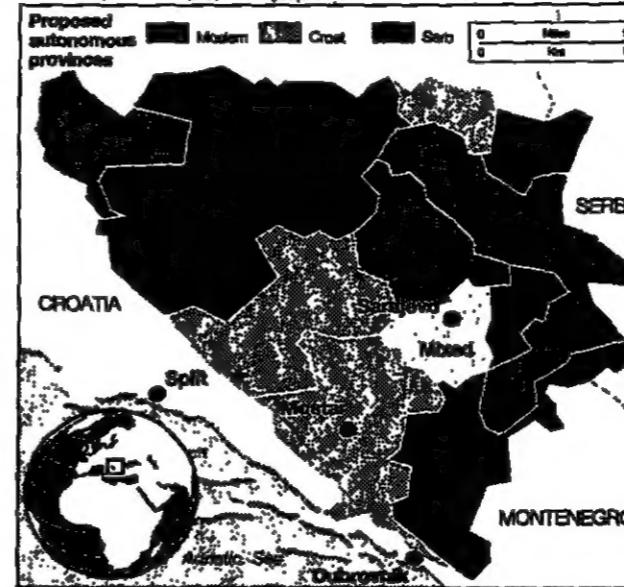
In particular, the IECC said national administrations had begun to charge for each item, rather than for the weight of the whole delivery. It also said mail posted outside the country where the sender was based was often returned or subjected to additional charges.

Mr Karel Van Miert, EC competition commissioner, said he hoped the complaint could be resolved in the context of debates over the liberalisation plans. Commission officials said yesterday that postal administrations had already begun work on making their costs, and thus the calculation of their fees, more transparent.

"Before adopting a definitive decision about this complaint, the Commission will take into account the development of work already under way and, in particular, the attitude postal administrations are adopting about the structure of their charges," the Commission said in a statement.

• Unemployment in the EC rose to 10.1 per cent in February for the first time since the fourth quarter of 1987, the EC statistics office Eurostat said on Wednesday.

### Bosnia-Herzegovina



carve up Bosnia-Herzegovina," says one.

Mr Jadranko Prlic, acting prime minister of the self-styled Croat state claims "Moslems expected too much of Croats", smallest of Bosnia's three main ethnic groups.

"Who can expect Croats, who make up just 17 per cent of the population, can deliver a free Bosnia-Herzegovina to the Moslems?" he asks.

Some western diplomats fear that the failure of the international community to stop the bloodshed in Bosnia has emboldened Serb and Croat nationalists to make their land grab in Bosnia. "The Croat and Serb share a common contempt for Moslems and plan to

be razed. Bosnian forces, backed by Croat troops, drove Serb fighters out in June.

"In a few days there will be a

war between the HVO and the Bosnian army," said an electrical engineer, a Croat who, fearing reprisal, spoke on condition of anonymity. Like many, he described the war in Bosnia as a rural-urban conflict.

"I am going to fight with the Bosnian army. This is my city

and I have nowhere else to go.

The Croats want to rule Bosna-

ter, but they have the villages in the hills," he said.

## UN to admit Macedonia

By Karin Hope in Athens

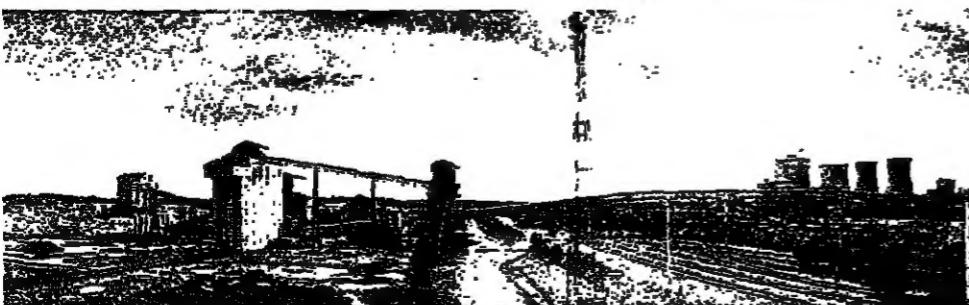
THE UN Security Council yesterday ended weeks of argument over Macedonia's application for UN membership, agreeing without a vote to recommend admission. The General Assembly is due to approve a formal resolution today. The new member will be known as the former Yugoslav Republic of Macedonia.

Mr Cyrus Vance and Lord Owen, the UN and EC mediators, will try to resolve continuing differences between Greece and the new member.

THE FINANCIAL TIMES  
Published by The Financial Times (Europe) GmbH, Nibelungenplatz 3, D-6900 Frankfurt am Main 1, Germany. Tel: (06191) 700-1. Fax: (06191) 5964481. Telex: 416193. Represented by Edward Hugo, Managing Director. Printer: DVM Druck-Vertrieb und Service GmbH, Admiral-Rosenkranz-Strasse 1, D-6900 Frankfurt am Main 1. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Shareholders of the above mentioned company are The Financial Times (Europe) GmbH, London, and F.T. (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell. FRANCE  
Editor-in-Chief: J. Rollot, 168 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone: (01) 4297-0021. Fax: (01) 4297-0626. Printer: S.A. Nord Eclair, Rue du Chene, F-39100 Rouen. General Editor: Richard Lambert. ISSN: 0303-2753. Commission Paritaire No 67808D.

DENMARK  
Editorial Director: P. Vinter, Box 100, DK-1160 Copenhagen K, Denmark. Telephone: (01) 33 44 41. Financial Times (Scandinavia) Ltd, Vinterbrovej 1, DK-1160 Copenhagen K, Denmark. Telephone: 33 44 41. Fax: 33 93 53 53.

To change this landscape could take a miracle



or a development team with really big ideas. To many people, this picture is all about dereliction and dismay. This vast 413 hectare site houses the remains of the former Ravenscraig Steel Works in Motherwell, one of Europe's largest tracts of derelict industrial land. But at Lanarkshire Development Agency, we've got a much broader perspective. With imagination, creative planning, and a bold visionary approach, this site can be transformed into a vibrant symbol of hope, regeneration and prosperity for New Lanarkshire

The scale of the project is huge, but so is the opportunity to be involved in one of the major urban regeneration projects of the 1990s. And we're looking for consultants who share our vision, who are not afraid to look beyond the problems and see the opportunities. In partnership with Scottish Enterprise, British Steel plc, Motherwell District and Strathclyde Regional Councils, LDA wish to appoint a professional team of consultants to create the unique development concept necessary to transform this site.

At this initial stage a development study is required to formulate an action strategy which will address the many complex issues surrounding the reclamation and development of such a large area, set within the context of a regeneration plan for Motherwell and Lanarkshire.

Applications are invited from consultants with a proven track record on developments of a similar nature. A team approach involving a range of professional disciplines is the preferred delivery

mechanism, to be co-ordinated by a lead consultant responsible for a pre-qualification submission.

A short list of applicants will be selected from the pre-qualification exercise to submit a detailed memo statement, based on a client brief outlining their proposals for the development option study. It is anticipated that the study will take place during a six month period between June and December 1993.

In partnership with Scottish Enterprise

Intending applicants should submit their pre-qualification submission for consideration to the address below no later than 30th April 1993. An information pack giving further details of the project can be obtained by telephoning Lanarkshire Development Agency's Customer Services on 0698 745000 quoting reference FT8.

LANARKSHIRE  
DEVELOPMENT  
AGENCY

New Lanarkshire House Willow Drive Strathclyde Business Park Bellshill ML4 3AD Lanarkshire

EC opens  
postal  
services  
inquiry

FINANCIAL TIMES THURSDAY APRIL 8 1993

NEWS: EUROPE

## Italy's bank chief hints at recovery

By Robert Graham in Rome

MR Carlo Azelio Ciampi, governor of the Bank of Italy, yesterday threw his weight behind a gathering consensus that the Italian economy was beginning to show the first modest signs of recovery.

The governor's comments, made during a public lecture, were hedged by caution. Nevertheless, they reflect the view held by Confindustria, the industrialists' association, that order books have begun to improve and the economy is benefiting from a surge in exports as a result of last September's devaluation.

Mr Ciampi observed: "The results in terms of prices, of labour costs and of foreign trade confirm the opportunity our economy has - and which it has begun to grasp."

The economy is scheduled to grow 0.5 per cent this year. But if the modest recovery becomes more sustained and interest rates move further downward, the growth rate could increase - despite the problems created by Italy's political crisis and corruption scandals.

Mr Ciampi insisted the weakness of the lira, which has touched L1,000 against the D-Mark and depressed prices in the bond market, was the result of political uncertainties more than economic fundamentals. "In recent days the bond market and the lira have

been hit by uncertainties due to doubts about the political situation, not a worsening of domestic or international economic conditions."

The Bank of Italy has on several occasions maintained that the lira at its current parity of close to L1,000 to the D-Mark is under-valued. However, exports have begun to take advantage of the historic opportunity presented by a devaluation of almost 30 per cent, accompanied by inflation running at an annualised 4.2 per cent.

Export figures for February for non-EC countries showed a 25 per cent rise over the same period the previous year. The rise of non-EC exports, which account for 40 per cent of the total, combined with a decline in imports, ensured the trade deficit in the first two months of the year was L2.5bn (£260m) compared with L2.5bn a year ago.

Because of the EC's new customs procedures introduced in January, Community trade figures are still not known. However, the level of Italian exports is understood to have begun to concern the Germans and French. At the same time a study prepared for the trade unions showed wages were lagging well behind inflation. In 1992 wages grew on average at 4.7 per cent against inflation of 3.4 per cent. In the public sector wages grew at only 2.2 per cent.

## Bank of France may announce interest rate cuts

By James Blitz,  
Economics Staff

FRENCH franc money market rates continued to fall sharply yesterday amid expectations that the Bank of France might cut its official interest rates today.

The cost of borrowing French francs for three months eased from about 9.5 per cent at the start of the day to around 8 per cent by the close of trading in London.

Dealers said this was the lowest level at which 3-month French franc interest rates had been since November of last year.

The fall in French money market rates came in spite of a smaller reduction than had been expected in the cost of borrowing wholesale funds from the Bundesbank.

The German central bank announced yesterday that the lowest accepted repo rate for 14 days was at 8.13 per cent, and that it was at 8.15 per cent for

35-day funds. The market had been expecting the repo rate to be cut down to 8.10 per cent or even lower.

Despite the smaller-than-expected cut, the French franc continued to strengthen against the D-Mark, closing at FF73.3824 in London from a previous FF73.3840.

Both the Belgian and Dutch central banks announced small cuts in their official rates in the wake of the move by the Bundesbank.

Belgium's central bank cut its central money market rate to 7.9 per cent from 8 per cent, and the Dutch central bank cut its special advances rate to the same level.

The reduction in French money market rates brought the spread between 3-month French francs and 3-month D-Marks down to around 1.2 percentage points yesterday. It had been as high as 4 percentage points at the peak of the last two attacks on the French currency.

### NOTICE OF REDEMPTION

CBS Inc., a New York Corporation (the "Company")  
U.S. \$400,000,000  
5% Convertible Subordinated Debentures due 2002  
(the "Debentures") Convertible into Common Stock  
of CBS Inc.  
(Common Code 1013769)

Notice is hereby given in accordance with the Terms and Conditions of the Debentures and the related Fiscal and Paying Agency Agreement that the company has elected to redeem all the outstanding Debentures on May 4, 1993 (the "Redemption Date") at a price of 102% of the principal amount (the "Redemption Amount"), plus accrued interest to the Redemption Date, as provided in the Terms and Conditions of the Debentures and the related Fiscal and Paying Agency Agreement.

The right of the holders of the Debentures to convert Debentures into Common Stock of the Company shall cease after the close of business on the redemption Date. No payment or adjustment will be made upon conversion for any accrued and unpaid interest on the Debentures so converted.

The annual payment of interest on the Debentures that is due on April 7, 1993, will be made in the usual manner.

Payment of the Redemption Amount, together with accrued interest to the Redemption Date, will be made on or after the Redemption Date against presentation and surrender of the Debentures at the office of the Fiscal Agent or any of the Paying Agents listed below. Debentures must be presented for payment together with all unmatured interest coupons. Interest will cease to accrue on the Debentures as from May 4, 1993. After the Redemption Date, the sole right of a holder of Debentures shall be to receive the redemption Amount plus accrued interest to the Redemption Date.

Fiscal Agent: Swiss Bank Corporation, Basel  
Paying Agents: Kreditbank S.A. Luxembourgeoise,  
Luxembourg  
Swiss Bank Corporation, London

By: Swiss Bank Corporation, Zurich  
For and on behalf of CBS Inc., New York  
April 1, 1993

## Germany awaits ruling on Nato role

By Ariane Genillard in Bonn

GERMANY'S constitutional court yesterday failed to diffuse mounting tensions in the coalition government after it adjourned proceedings without a ruling on the legality of German military participation in the enforcement of the no-fly zone over Bosnia.

Constitutional judges in Karlsruhe will meet again today to debate the appeal made by liberal Free Democrats (FDP), the junior party in the coalition, against an earlier cabinet decision for Germans to fly Nato missions in Awacs surveillance aircraft once the United Nations no-fly zone is enforced.

Germans make up as much as a third of some of the multinational crews. Their removal would lessen the effectiveness of the Awacs fleet, which will be at the heart of Nato's monitoring operation over Bosnian airspace.

The judges are expected to rule today only on the validity of an interim injunction requested by the FDP. If they issue the injunction, it would



German defence minister Volker Rübe (left), Bundeswehr general Klaus Maumann and foreign minister Klaus Kinkel, at the court hearing in Karlsruhe yesterday which will decide whether military involvement in Bosnia would be constitutional

prevent German participation until the court rules on whether involvement in such enforcement missions violates a vague constitutional ban on German military participation in combat operations outside the UN.

If the court agrees to hear the appeal, it could take months before they rule on it, Mr Gotthard Wehrmann, the court spokesman said.

The court's failure to come

to a prompt decision yesterday led to bitter recriminations from FDP politicians. Mr Hermann-Otto Solms, parliamentary leader for the FDP, said that the coalition could be jeopardised if the court refused to hear the full constitutional case brought by the FDP.

The FDP has said it sup-

ported in principle a greater German military role in the former Yugoslavia, but demanded constitutional clarification on the involvement of German forces.

The move, which allows the FDP to both support the government's overall policy but sue against a specific cabinet decision, has been widely criticised.

## Danes call for EC energy tax moves

DENMARK is pressing for the European Community to take a political decision to move forward with a carbon tax in June, before the end of its six-month presidency, writes George Graham in Washington.

Mr Svend Auken, Denmark's environment minister, said the new US administration's decision to levy an additional tax on energy offered "a unique chance to speed things up" in the effort to reduce global carbon dioxide emissions.

EC officials acknowledge, however, that they are unlikely to persuade Britain to go along with the energy tax, and are looking for a declaration of principle, with details to be worked out later.

Six countries - Germany, Italy, Denmark, Belgium, Luxembourg and the Netherlands - have backed the proposed carbon tax, while France, Portugal, Greece and Ireland have expressed concerns about how the burden will be shared. Only Spain and the UK are firmly opposed to it.

EC officials said, however, that they believed Spain could be won over.

The announcement appears as a matter of record only

**Lufthansa**  
DM 158,680,000  
Japanese Leveraged Lease  
for One A340-200 Aircraft  
Arranger and Agent  
**SUMITOMO BANK**  
January 1993

The announcement appears as a matter of record only

**REMY-COINTREAU**  
US\$ 90,000,000  
Multicurrency Revolving Loan Facility  
Arranger and Agent  
**SUMITOMO BANK**  
February 1993

The announcement appears as a matter of record only

**conoco**  
CONOCO NORWAY INC.  
US\$ 157,009,582  
Short Term Loan Facility  
Arranger and Agent  
**SUMITOMO BANK**  
December 1992

The announcement appears as a matter of record only

**Condor**  
Condor Flightless GmbH  
DM 223,000,000  
Two Japanese Leveraged Leases  
for Two B767-330 ER Aircraft  
Arranger and Agent  
**SUMITOMO BANK**  
October 1992

The announcement appears as a matter of record only

**BORDNAMINA**  
DM 55,000,000  
NLG 60,000,000  
Medium Term Loan Facility  
Arranger and Agent  
**SUMITOMO BANK**  
February 1993

The announcement appears as a matter of record only

**Bank of Greece**  
US\$ 50,000,000  
Medium Term Loan Facility  
Arranger and Agent  
**SUMITOMO BANK**  
November 1992

The announcement appears as a matter of record only

**TÜRKİYE SEKER FABRIKALARI A.S.**  
(Turkish Sugar Factory)  
US\$ 75,000,000  
Short Term Loan Facility  
Arranger and Agent  
**SUMITOMO BANK**  
October 1992

The announcement appears as a matter of record only

**Hellenic Railways Organisation S.A.**  
DM 60,000,000  
Medium Term Loan Facility  
Joint Arranger  
**SUMITOMO BANK**  
November 1992

Your partner in progress

At Sumitomo Bank we believe in doing things properly. That means we are committed to helping our customers right through the process, from preliminary discussions of their financial needs to final syndication.

Our commitment, our wide expertise and our global network of offices coupled with our investment in the latest financial engineering and technology mean that we offer our customers the very best service.

Whatever your needs, from a bilateral loan to a complex aircraft deal, Sumitomo Bank is ready to help you plan the financial future of your organisation.

**SUMITOMO BANK**

The Sumitomo Bank Limited, London Branch, Temple Court, 11 Queen Victoria Street, London EC4N 8AA, UK. Telephone (071) 971 1000. Telex (071) 236 0049.

A Member of SFA

Düsseldorf Branch, Telephone (021) 36191. Frankfurt Branch, Telephone (069) 753 9990. Madrid Branch, Telephone (01) 310 5048. Barcelona Branch, Telephone (03) 410 02 03. Milan Branch, Telephone (02) 760 0311. Brussels Branch, Telephone (02) 230 4900. Paris Branch, Telephone (01) 44 73 90 00. Vienna Representative Office, Telephone (0223) 532 11 61. Stockholm Representative Office, Telephone (08) 16 59 55. Birmingham Representative Office, Telephone (021) 632 5614. Lisbon Representative Office, Telephone (01) 388 1146. Amsterdam Representative Office, Telephone (020) 661 0314. Istanbul Representative Office, Telephone (01) 200 08 90. Tehran Representative Office, Telephone (021) 890 494. Bahrain Representative Office, Telephone 233 213.

## NEWS: INTERNATIONAL

# Industry sees 2.4% growth in Japan

By Robert Thomson in Tokyo

JAPAN'S Economic Planning Agency said a survey of leading industrial companies found that most expect the Japanese economy to grow by about 2.4 per cent this fiscal year - well below the official government forecast of 3.3 per cent.

The survey of 1,882 non-financial companies listed on the country's three largest stock exchanges also found that only 2.5 per cent have resorted to early retirement schemes or dismissed workers as part of their cost-cutting programmes.

Export-oriented manufacturers told the EPA that an exchange rate of Y124 to the US dollar was about the break-even point for their companies, though the Japanese currency has traded as low as Y113.80 over the past week and hovered around the Y114 level on the Tokyo foreign exchange market yesterday.

Mr Yasushi Mieno, governor of the Bank of Japan, speaking after a meeting of regional

branch managers of his bank, said there was no good economic reason for the sudden rise in the yen, as a recovery was unlikely until late this year.

However, he cited an apparent lift in corporate confidence in recent weeks as a good sign for economic activity, which has been restrained by executives' generally gloomy expectations for consumer demand and capital spending this year.

The EPA said companies responding to its survey planned to increase capital spending by an annual average of 2.8 per cent over the next three years - over the past three years annual growth has averaged 10.5 per cent.

EPA officials said Japanese companies did not want to lay off workers, but clearly believed they were carrying excess staff, notably middle-aged managers. About 57 per cent of companies said they had too many administrative staff, while 34.6 per cent claim to have too many managers in technical divisions.

## Subsidies urged for computer workers

By Michio Nakamoto in Tokyo

JAPAN'S computer makers are to seek government employment subsidies, underlining the severity of the downturn in the country's high technology industries.

The Japan Electronics Industry Development Association, representing 198 companies, is to ask the Ministry of Labour for help under its employment assistance programme. This provides funds to companies in designated industries where production cuts have made it harder to keep workers in employment.

The scheme, which was started in 1974, is intended to help prevent unemployment and is funded by Japan's unemployment insurance, which is compulsory.

Companies belonging to one of the designated industries can apply for aid to re-train employees, transfer them to subsidiaries or other parts of the business or simply to pay staff while a factory is temporarily closed. To do so, they must provide the authorities with a convincing plan of how they intend to use the money.

The Labour Ministry has recognised 119 sectors, from steel mills to vehicle body manufacturers, as industries qualifying for employment assistance.

For the computer industry, however, which is applying for the first time, the need for such assistance is a clear sign of the difficult times ahead for the industry.

Japan's computer output dropped 10.2 per cent last year to Y14,460bn (US\$23bn) in value, and the association is expecting the level to be about the same this year. It has been suffering a sharp fall in orders as Japanese companies, particularly in the financial sector, have scaled back investment.

Consumers also held back from purchases towards the end of last year in the face of an intense price war, according to Dataquest, the high technology consultancy.

By Enrico Terzozzo in Tokyo

HECTIC TRADING and bristling confidence in recent weeks on the Tokyo stock exchange have brought back memories of the "bubble" days of the late 1980s.

The Nikkei average, which measures Tokyo stock prices, touched 20,000 yesterday for the first time since March last year, prompting Mr Kazuo Tamayama, an investment strategist, to describe the unexpected rise as a "mini-bubble". The Nikkei closed at 19,822.33 yesterday, up 322.43 on the day and 38 per cent above its low in August.

Interest rates are low, and there is even talk of support for land prices. The economic backdrop is, however, reminiscent of the earlier 1980s, when exporting companies were hit with a higher yen, interest rates were at historical lows, and the government introduced a Y6,000 billion (US\$5bn) emergency economic package.

The official discount rate

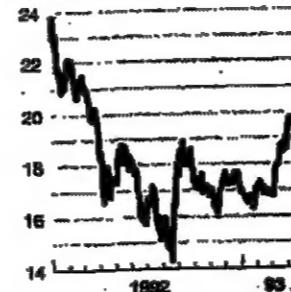


Striking medical workers, rallying outside the Tokyo Women's Medical College yesterday, called for higher wages and the recruitment of more nurses. The rally was part of nationwide action by 170,000 nurses and other health employees.

## Share prices bubble again

Japan

Nikkei Average (1992)



Source: Datstream

was cut to 2.5 per cent in February, and the government will announce yet another emergency package next week.

A report released this week by the Ministry of Finance defines a "bubble" as a sharp dissociation between the theoretical and actual values of assets. The report reflects the reasons for the surge in asset values in the 1980s, although it is unclear if the ministry

would define the recent highs reached on the Tokyo market as "actual" or "theoretical".

Even though corporate profits are falling while price/earnings ratios have reached levels unseen since the bubble years, brokers insist the market rise is completely rational. Mr Chisato Hagaunuma, strategist at Nomura Securities, says: "The stock market is discounting the future recovery in corporate earnings," although he adds that profits at companies may not see a full fledged rise for three to four years.

Such reasoning does not make much difference to investors in search of investments offering high returns. Money market interest rates have fallen sharply, while the bond market has peaked, losing 40 per cent in the last two weeks.

Politicians are playing a role in talking up stock prices, and are even encouraging a rise in land prices, another bubble feature. Mr Hiroshi Mitsuhashi, head of the ruling Liberal Democratic party's team working

on the economic package, wants public funds to be pumped into the property sector for advance purchase of land for public works projects. He also suggested that the package should include assistance for ailing banks through supporting property prices.

Meanwhile, Japanese newspapers are cheering on stock prices, and highlighting every "green shoot" of economic recovery. But capital spending is still falling, job opportunities are contracting, and consumer demand is still very weak.

Mr Yasushi Mieno, governor of the Bank of Japan, yesterday expressed concern at the rapid rise of share prices, saying the stock market should reflect corporate earnings.

But some suspect that the Finance Ministry has developed a fondness for the stock market, believing that a surge in asset prices is the only prescription for the economy, wobbling under the heavy burdens inherited from the collapse of the last bubble.

## India acts to boost credit to industry

THE Reserve Bank of India yesterday announced a cut in the reserve requirements of commercial banks to help boost credit to industry. Reuters reports from Bombay. However, the central bank left the key minimum lending rate unchanged at 17 per cent.

Mr Chakravarty Rangarajan, the bank's governor, said the statutory liquidity ratio of commercial banks would be lowered by 1 percentage point to 36.75 per cent. The banks' cash reserve ratio would be cut by 1 point to 14 per cent.

Mr Rangarajan was announcing the central bank's credit policy for the first six months of the 1993-94 fiscal year.

He said the cuts in the two reserve requirements would make an additional Rs4.5bn (\$1.05bn) available for lending. "The hesitant industrial recovery in 1992-93 must be converted into a strong revival in 1993-94," the governor said. "Adequate availability of credit will be critical in converting the weak industrial recovery into a strong revival."

Some bankers and business men had expected a further cut in minimum lending rate, which was reduced by 1 point to 17 per cent in February. R.C. Murthy, in Bombay, adds: The central bank also announced restrictions would be lifted on some interest rates in an effort to encourage inflows of foreign currency.

Lending rate curbs are scrapped for rupee funds issued against foreign currency deposits. In exchange, banks will have to absorb exchange rate fluctuation risk, which is currently borne by the Reserve Bank.

The scheme is optional, which means restrictions will stay if banks choose not to take on the exchange rate risk.

Analysts say the scheme would be attractive to foreign banks, which have to invest 37.5 per cent of their deposits in low-yield government bonds and to earmark 15 per cent of their loans to small businesses and exports at fixed interest rates.

## Mitsubishi and Aiwa to expand in S E Asia

By Michio Nakamoto

MITSUBISHI Motors, the car manufacturer, and Aiwa, the electronics manufacturer, are to increase production in south-east Asia. The announcement yesterday highlights a trend among Japanese companies to move production to the region.

Mitsubishi Motors said it would expand capacity at its plants in Malaysia and Thailand, while Aiwa said it would increase investment in Malaysia and Singapore.

The moves reflect the two companies' expectations of substantial growth in the

south-east Asian market in coming years. However, it will also help both companies overcome pressures on their operations. Their industries have been most severely hurt by the domestic Japanese slump and the rise of the yen.

Mitsubishi is expanding annual capacity in Malaysia from 120,000 to 150,000 vehicles.

In Thailand, it is planning to raise capacity from 30,000 to 100,000 by 1995.

Aiwa, which expects to see pre-tax profits fall by 40-50 per cent in the year to March, is planning to increase production in Singapore where it will expand its three factories.

## Khmer Rouge defiant to the very last

By Victor Mallet in Bangkok



Prince Sihanouk (left) shares a joke with UN secretary-general Boutros Boutros Ghali in the run-up to the Cambodian election

will give legitimacy or a cloak of legitimacy to the Vietnamese occupation of Cambodia.

The Paris agreement specifically provides for the election and commits the signatories to respect the results, but the Khmer Rouge has repeatedly complained that Vietnamese troops remain in Cambodia in violation of the agreement.

"It is a violation of the UN charter. It goes against the sacred right of self-determination of the Cambodian people... We will never accept the result of the election that

gives legitimacy to the Vietnamese occupation of Cambodia."

The Paris agreement specifically provides for the election and commits the signatories to respect the results, but the Khmer Rouge has repeatedly complained that Vietnamese troops remain in Cambodia in violation of the agreement.

Vietnam invaded Cambodia in 1978, overthrowing the brutal Khmer Rouge regime and installing the present adminis-

tration in Phnom Penh.

The UN's 22,000 military and civilian personnel have been unable to prevent an upsurge in violence as the elections approach. Last month more than 100 people were killed, many of them Vietnamese migrant fishermen massacred by gunmen thought to be members of the Khmer Rouge. Only last week three Bulgarian UN soldiers were killed by Khmer Rouge guerrillas they had invited to supper.

These plus its natural resources, nuclear arsenal and geographic position - sand-

## Kazakhs move slowly to negotiate deals that will unlock their riches

Steve LeVine on an ex-Soviet republic with multi-billion dollar resources

KAZAKHSTAN, with some of the world's richest oil, natural gas and mineral reserves, has a rosier economic outlook than most of its former Soviet compatriots. Unless it deliberately botches the job, the central Asian republic is destined to be rich.

Kazakhstan and its western business partners are engaged in painstaking talks on two multi-billion-dollar oil and natural gas deals that are bound to trigger an economic boom.

And the republic and foreign bankers are debating how, in a five or six-year transition, to make the expansion sustained and broad.

Until the negotiations and debate are resolved, Kazakhstan - starting from scratch in creating a market-oriented economy - will not have the hard cash it needs to begin turning around its struggling, inflationary economy.

"The Kazakhs are trying very hard to get it right," said a western diplomat in the Kazakh capital of Alma Ata. "They're not prepared to do deals where in 10 years they're left with nothing. Nor should they be. They hesitate a little, because they feel they don't have the expertise to deal with these very large, very clever western companies."

Since the Soviet Union broke up more than a year ago, Kazakhstan has attracted a lot of attention because of the Baikonur space centre, from which the flights were launched, and the Semipalatinsk nuclear-weapons testing facility.

These plus its natural resources, nuclear arsenal and geographic position - sand-

wiched between Russia, China and the rest of central Asia - have given the republic of 17m people political status in and out of the Commonwealth of Independent States.

In this role the Kazakh president, Mr Nursultan Nazarbayev, has been a leading advocate of restoration of economic links among the ex-Soviet republics, and a moderate voice on nuclear issues.

Kazakhstan's prospects are immediately hinged on two deals currently in negotiation. Chevron, the fourth largest US oil company, is bidding to develop the Tengiz oil field which, with at least 600-800 barrels of recoverable reserves, is in the same league as Saudi Arabia's largest.

The deal would pump an initial \$1.5bn into the Kazakh economy over the next three years, and could be worth \$20bn over 40 years. At the same time, British Gas and Agip are negotiating to develop the Karachaganak field, which contains 20,000bn cubic feet of natural gas, plus 2bn barrels of oil and condensate. This deal involves \$6bn in investment in the first decade.

Kazakhstan also possesses substantial chromium, gold, silver, zinc, lead and iron ore deposits. The republic mined 130m tonnes of coal in 1991, a quarter of the Soviet total, and last year exported 10m tonnes of wheat.

The government is also starting to examine bids on a \$100m deal to refurbish a huge cigarette factory in Alma Ata and revitalise Kazakhstan's tobacco crop. The bidding is among the same three companies warring across Europe

- British-American Tobacco, RJR Nabisco and Philip Morris. Meanwhile, however, Kazakhstan is largely stagnated in its Soviet past, and is moving only slowly to consummate the deals and begin its predicted ascent. Both the Chevron and British Gas-Agip agreements - complex negotiations involving installation of basic infrastructure in remote, backward regions as well as a huge build-up of extraction technology - were supposed to be completed by April 1.

Neither is likely to be soon, say government officials. "Karachaganak won't be finished before October," Mr Galiaushev Keshubayev, the energy minister's head of foreign relations, says of the British Gas-Agip negotiations.

For now the republic, about the size of western Europe, is in economic collapse. The economy shrank 14 per cent last year after a 10 per cent fall in 1991. Inflation was 2,500 per cent in 1992 and real wages fell 20-30 per cent. The government says the 1993 unbalanced budget deficit will be Rbs152.9m, or 7.9 per cent

gross domestic product.

The inflation rate, still rising at 25-35 per cent a month, particularly worries international bankers. Almost all of it is pinned to Russia's hyperinflation, largely through the rouble's plummeting value and the spiralling price of goods imported from Kazakhstan's northern neighbour.

Budgetary pressure is intense. The IMF is still pressing the rouble zone to take control of their own economies. Thus, the IMF's strict economic targets would be hard to meet, and Kazakhstan would also be hard-pressed to repay its debts.

Kazakhstan, however, though conceptually agreeing with the fund, is worried about supporting a currency. It has few reserves, and there is no guarantee that a Kazakh currency would be stronger than the rouble.

The chances are that the republic will not bend to the IMF's will on the currency issue at least for the next few months, says Mr Oraz Jandosov, deputy economics minister and one of the president's leading economic architects. So Kazakhstan will probably be left for now without the cash to finance the deficit and begin fundamental such as building basic infrastructure.

Together, the problems make the coming years look rocky. "This country has great potential," says a foreign banker. "But you're looking at five or six years of transition before you get there."

## Now: No. 1 Account open for new clients

D.kr: 10.25%\*

No. 1 for interest

You get very high interest, increasing with the level of your deposit. Interest is added each month, giving you a high annual return. Achieve this high interest rate by depositing D.kr. 250,000 or its equivalent (approx. USD 40,000).

ECU: 8.50%\*

DEM: 7.50%\*

\*(per March 1993)

No. 1 with Jyske Bank

Be a valued No. 1 client with Jyske Bank. The well-established Danish bank, with respected personal advisors, banking secrecy and no account maintenance fees. Get the application form and easy-to-deposit guide.

مکان اتوچار

India acts  
to boost  
credit to  
industry

FINANCIAL TIMES THURSDAY APRIL 8 1993

5

# Our personal service will appeal to your individual taste.

This year more than 28 million passengers will fly Lufthansa. Therefore our service crews cater to the greatest variety of demands, from Abu Dhabi to Tokyo, from Atlanta to Zurich. While our

business travellers expect to be able to work or relax on the way to their appointments, our holiday travellers wish to get in the right mood for the fun and excitement ahead. In any case, you will

notice how much we like to have you on board - be it in proper pin-stripes or in a polo shirt.

**Lufthansa. Your airline.**



**Lufthansa**

## NEWS: THE AMERICAS

## LA braced for more mayhem over beating

By Louise Kohoe  
in San Francisco

LOS ANGELES is bracing itself for renewed violence as the second trial of four police officers involved in the beating of Mr Rodney King, a black motorist, draws to a close.

Last year, their acquittal in a state court on charges of assault and use of excessive force in a beating video-taped by a bystander and shown on television worldwide, set off three days of rioting in the city, claimed more than 50 lives and resulted in damage estimated at \$2bn.

Tomorrow, a jury is expected to begin its deliberations in the new trial, in a federal court. This has lasted six weeks. The policemen are accused of having violated Mr King's civil

rights by failing to protect him.

Mr Tom Bradley, Los Angeles mayor, and Mr Willie Williams, city police chief, have appealed for calm and said that the police department is now better prepared to deal with potential violence than when the riots broke out.

However, tension is rising.

The Los Angeles Times reported this week that the national guard had moved armoured vehicles into the area "to facilitate a rapid response" and that the city police department, the Los Angeles county sheriff's department, the California highway patrol and other agencies had trained to contain violence "in case disturbances break out again."

On Sunday, a televised "town meeting" drew repudia-

tions of the criminal justice system from participants who claimed that minorities still face discrimination from police, prosecutors and judges. "We have been told to respect the justice system but injustice has been perpetrated on us," said Mr Danny Bakerwell, president of the Brotherhood Crusade, a charity group in south central Los Angeles, an area devastated by the riots. "We are not going to allow our people to be abused any longer."

Fears of renewed rioting have been heightened by rumours that gangs will invade suburban homes and businesses, although officials say these stories are based on boasts of a few gang members. Even so, gun sales are reported to have risen more than 30 per cent in recent weeks.



A Los Angeles youth walks past graffiti with the names of the police officers involved in the Rodney King case crossed out

## Inner-city phoenix is slow to rise

**I**N THE inner city of Los Angeles, the credit crunch which many US small businesses complain about takes on a different form.

Many businesses - under the shadow of last year's riots, and amid fears of more to follow - believe that banks may remain reluctant to lend in the inner city and that scarcity of capital will prevent them catching the rising tide when southern California eventually emerges from recession.

Also, many Los Angeles banks complain that the shortage is not so much of bank capital as of qualified borrowers with sound proposals for commercial loans.

Founders National Bank, the only black-owned bank in California, sits in the middle. Set up two years ago from the remains of a failed savings and loan institution, Founders has been able to attract new capital in the wake of riots.

Arco, the Los Angeles-based oil and gas group, has invested \$1m in the bank. Bank of America sold Founders two of its branches in south central Los Angeles, taking payment in Founders preferred stock

and capital notes.

Mr Carlton Jenkins, founders managing director, says he can turn these stakes into 15 times as much investment in the south central community where they grew up. He hopes to announce other investors shortly.

"We have just tried to be a good model of corporate creativity and show by example

that you can do business in the inner city and make money," he says, noting that Founders made a \$1m profit in its first year and will report one of about \$1.3m for 1992.

But Mr Jenkins notes wryly that his own business has had no luck with traditional sources of finance such as investment banks or pension funds.

"I still don't have any investment bankers knocking on the door. I think it is principally because my little bank sits in the inner city," he says. Finding sources of finance

investment and economic development in the more depressed areas of Los Angeles, hopes to meet a part of this need by setting up an equity fund to make investments of between \$250,000 and \$1m in expanding businesses.

Dr Kathleen Connell, an academic and investment banker who chairs RLA's business investment task force, hopes to raise \$10m. With backing from the federal Small Business Administration, that could turn into a \$40m pool. The fund is expected to be ready for launch in June.

One side effect of the fund remains a problem for business people in the inner city. "We have a lot of entrepreneurs who are at a level that, with a good shot of capital and a bit of 'mentoring', they could take one of these chicken restaurants we have and turn it into a chain," says Mr Jenkins.

Rebuild LA, a private sector task force set up after the riots last year to try to help spur

As important, however, may

be the need for much smaller capital injections to bring people with entrepreneurial potential into the formal economy - for example, to help an illegal street vendor buy a shop.

Finances at this level can be difficult for a bank to take on.

A recent survey of minority-owned banks doing business in riot-affected areas of Los Angeles showed that most complained of unsophisticated borrowers with inadequate financial statements, non-existent business plans, limited borrower's equity and a lack of financial guarantees.

Disney, the entertainment group, has undertaken a project in Los Angeles providing loans of less than \$20,000, at interest rates below 5 per cent over five years, to small entrepreneurs without collateral.

The loan funds are administered by Los Angeles Renaissance.

The programme run by the First African Methodist Episcopal Church in south central Los Angeles.

Some of the city's Asian communities have well-established networks for informal financing, but Dr Connell says this form of silent capital does not exist to the same extent in the black or Hispanic communities.

However, Mr Greg Hightower, who was able to secure finance to buy a cleaning business on south central's Crenshaw Boulevard when the former owner moved out after the riots, considers himself living proof that the money is there if you look hard enough.

"It's not like it's Battle Creek, Michigan - there's a lot of money out there," he says. "You're in Los Angeles. If you just keep spreading the word, you might get lucky."

Argentina had to pay \$2.55bn for the zero coupon bonds to back its Brady bonds.

## Argentine debt crisis ends with bank deal

By John Barham  
in Buenos Aires

ARGENTINA'S 11-year foreign debt crisis was formally ended yesterday by the signing of a debt reduction plan with creditor banks in New York. The government calculates the agreement will reduce by a third the burden of servicing \$19.29bn in debt principal.

The debt reduction mechanism, similar to that for other Latin American countries, was devised by Mr Nicholas Brady, former US treasury secretary.

Under this formula banks

concede a debt reduction in exchange for bonds collateralised by US Treasury zero coupon bonds.

Argentina yesterday handed the banks \$16.97bn in so-called Brady bonds and banks transferred foreign debt certificates covering principal and a further \$8.3bn in interest arrears. Arrears are covered by separate 12-year floating rate bonds which are not backed by coupon bonds.

The 30-year Brady bonds come in two varieties, allowing banks to choose between preserving principal or interest. Par bonds represent the full value of debt principal but pay low, fixed interest of 4 per cent a year, gradually rising to a maximum 6 per cent in seven years time. Discount bonds represent only 65 per cent of principal, but pay floating interest of 8 per cent over LIBOR.

Falling US interest rates had made par bonds far more attractive than discount bonds. The banks originally took up only \$4.31bn of discount bonds, against \$12.65bn in par bonds. The latter are more costly for Argentina and this delayed closure of the deal. However, the government - helped by the World Bank, the International Monetary Fund and the steering committee of creditor banks - convinced more banks to take up discount bonds.

Argentina had to pay \$2.55bn for the zero coupon bonds to back its Brady bonds.

## Cuomo spurns nomination to Supreme Court

has said the position would be ideal.

However, in his usual ambivalent style, he also likened the court to a tomb.

Mr Cuomo may be unwilling to give up his high profile in the political arena.

Membership of the Supreme Court is usually a lifetime job, and Mr Cuomo has often been mentioned as a potential Democratic presidential candidate.

Mr Clinton will be the first Democrat to select a Supreme Court justice since President Lyndon Johnson, and the appointment is viewed as reversing the court's long march towards a more conservative jurisprudence under the intellectual leadership of Justice Antonin Scalia.

Besides Mr Cuomo, most speculation on a replacement has centred on sitting judges such as Ms Patricia Wald or Ms Stephenie Seymour, who are on federal appeals courts.

While most recent nominees have been judges, in the past the Supreme Court has included more politicians and legal scholars.

## Jamaican party to boycott parliament

By Canute James  
in Kingston

tions, mainly in Kingston, the capital.

MR P J Patterson, prime minister, has rejected Mr Seaga's call for an inquiry, saying the law allowed any citizen to take cases of electoral malpractice to the courts.

He said also that if Mr Seaga did not appoint opposition senators he will be falling in his duty as opposition leader, and should stand down in favour of someone else.

The office of the director of elections reported yesterday that the official counting of votes was continuing, and that official declarations had given the PNP 49 and Labour six of the 80 seats contested last week.

**DON'T CRACK UNDER PRESSURE**

**TAG HEUER**

**SWISS MADE SINCE 1860**

**KOREA INTERNATIONAL TRUST**

International Depositary Receipts evidencing Beneficial Certificates representing 1,000 units

Notice is hereby given to the Unitholders that Korea International Trust declared a distribution of KRW 369,000 per Unit payable on June 25th, 1993 in the Republic of Korea.

Payments of coupon no. 12 of the International Depositary Receipts will be made on July 2nd, 1993 in US dollars at one of the following offices of Morgan Guaranty Trust Company of New York:

- Brussels,
- New York,
- London,
- Frankfurt,
- Zurich,
- 35 Avenue des Arts
- 30, West Broadway
- 60, Victoria Embankment
- 6446, Madison Landstrasse
- 38, Stortzstrasse

The amount of dollars shall be the net proceeds of the sale by the Fund of the won amounts to a foreign exchange basis in the Republic of Korea at its "spot" rate on July 2nd, 1993.

The proceeds of the coupons presented after July 2nd, 1993 will be converted into US dollars at the prevailing spot rate of the day following their presentation, and will be distributed to the Unitholders in proportion to their respective entitlements and after deduction of all taxes and charges of the Depository.

Holders residing in a country having a double taxation treaty with the Republic of Korea shall be entitled to receive the amount of the tax on the net proceeds of the redemption less withholding tax, on condition they furnish to either the Depository or themselves one of the designated sub-paying agents a certificate showing their residence together with a copy of the certificate of incorporation or a copy of the passport for individuals. Those documents are requested by the Korean National Tax Administration Office as evidence of residence and without less than the full rate of 26.67% per Korean non-resident withholding tax will be rendered.

Depository: Morgan Guaranty Trust Company of New York  
35 Avenue des Arts, 1040 Brussels

**NOTICE OF REDEMPTION**

**ASSOCIATES CORPORATION OF NORTH AMERICA**

7% SENIOR NOTES DUE MAY 15, 1995

NOTICE IS HEREBY GIVEN THAT pursuant to the terms of the Fiscal Agency Agreement ("the Agreement") dated as of May 15, 1986 between Associates Corporation of North America (the "Company") and The First National Bank of Chicago, as Fiscal Agent, the Company has elected to redeem all of its outstanding Senior Notes due May 15, 1995 (the "Notes") on May 15, 1993 at the "Redemption Date" at a redemption price equal to 101.5% of the principal amount thereof (the "Redemption Price").

On the Redemption Date, the Redemption Price will become due and payable upon each Note to be redeemed and on and after said date the sole right of a holder of a Note shall be to receive the Redemption Price plus accrued interest to the Redemption Date.

Payment of the Redemption Price in the case of Bear Grylls Notes will be made on and after the Redemption Date upon presentation and surrender of the Notes to be redeemed, together with all appertaining coupons maturing subsequent to the Redemption Date, at the offices of any of the following Paying Agents:

- The First National Bank of Chicago
- Swiss Bank Corporation
- 1 American Express
- B-1000 Brussels, Belgium
- Tel: (02) 523 2816
- Fax: (02) 521 0472
- or
- Rachel Hart
- Tel: 071-873 3225
- or write to her at:
- Number One,
- Southwark Bridge,
- London SE1 9HL.

Coupons maturing on May 15, 1993 should be detached and surrendered for payment in the usual manner.

ASSOCIATES CORPORATION OF NORTH AMERICA  
By: The First National Bank of Chicago  
as Fiscal Agent

Dated: April 1, 1993

**BUSINESS SCHOOLS**

The FT proposes to publish this survey on April 29 1993.

Should you be interested in acquiring more information about this survey or wish to advertise, please contact Daisy Veerasingham on 071-873 3746 or Melanie Miles on 071-873 3308 or Fax: 071-873 3064

**FLANDERS**

The FT proposes to publish this survey on May 4 1993.

For a full editorial synopsis and advertisement details, please contact Meyrick Symmonds Financial Times (Bendix) Ltd Rue Ducale 39, Herstalstraat B-1000 Brussels, Belgium Tel: (02) 523 2816 Fax: (02) 521 0472 or

Rachel Hart Tel: 071-873 3225 or write to her at Number One, Southwark Bridge, London SE1 9HL.

FT SURVEYS

**FIDELITY AMERICAN ASSETS N.V.**

Naamloze Vennootschap  
Registered office: Curacao, Netherlands Antilles  
Incorporated under the laws of the Netherlands Antilles

**DIVIDEND NOTICE**

The above Fund has declared a dividend of USD 1.81 per share payable on or after April 13, 1993 to shareholders of record on March 23, 1993 and to holders of bearer shares upon presentation of coupon No 18.

Paying Agent: KREDIETBANK S.A. LUXEMBOURGSE 43, Boulevard Royal L-2449 LUXEMBOURG

Published by order of Registrar: FIDELITY INVESTMENTS LUXEMBOURG S.A. Kasaijli Houze - 3rd Floor Place de l'Etoile - L-1021 LUXEMBOURG

**Fidelity Investments**

**COMPANY NOTICES**

**U.S. \$200,000,000**

**American Express Bank Ltd.**

Floating Rate Subordinated Capital Notes Due 1999

Notice is hereby given that for the Interest Period 23rd April, 1993 to 23rd July, 1993 the Notes will bear interest at the rate of 3% per annum. The interest payable on 13th July, 1993 against Coupon No. 25 will be U.S. \$65.31 per U.S. \$10,000 Nominal and U.S. \$2,132.81 per U.S. \$250,000 Nominal.

DATED THIS 8TH DAY OF MARCH, 1993.

Principal Paying Agent ROYAL BANK OF CANADA EUROPE LIMITED

**LEGAL NOTICES**

**THE INSOLVENCY ACT 1986**

Mitglied London (UK) Limited  
(in Members' Voluntary Liquidation)

1. David John Pallen of Ernest & Young, 1 Lambeth Palace Road, London SE1 7HL gave notice on 29 March 1993 that he was appointed liquidator of the above named company.

NOTICE IS HEREBY GIVEN that the members of the above named company, an English company registered on 29 March 1993, to and in their joint names and addresses of their solicitors (if any) to and if so required by notice in writing from me or personally or by their solicitors, to cancel and sever their rights at such time and place as shall be specifically mentioned in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Mr. This notice is purely formal. All known creditors have been or will be paid in full.

Date: 5 April 1993

D. J. Pallen  
Liquidator

All Advertisement bookings are accepted subject to our current Terms and Conditions, copies of which may be obtained by writing to The Advertising Production Director, The Financial Times, One Southwark Bridge, London SE1 9HHA. Tel: 071 873 3223 Fax: 071 873 3064

## WE'RE THERE TO RELY ON IN TEL AVIV AND TOKYO.

In fact the Tokyo edition of the Financial Times is in the hands of its readers some seven hours ahead of Europe. Wherever your business takes you, rely on the FT to be part of your business briefing.

It's in hotels and on newsstands all over the world.

Any problems call the FT Copyline on 49 69 15685150.

FINANCIAL TIMES

**ABBEY NATIONAL TREASURY SERVICES PLC  
(FORMERLY ABBEY NATIONAL BUILDING SOCIETY)**

**£42,000,000 AMORTISING SUBORDINATED FLOATING RATE SERIAL NOTES DUE 1997**

In accordance with the provisions of the Notes, notice is hereby given as follows:

- Interest period: April 5, 1993 to July 5, 1993
- Interest payment date: July 5, 1993
- Interest rate: 6.50% per annum (including the margin)
- Coupon amount: £16,205.48 per note of £1,000,000

AGENT BANK

**BARCLAY INTERNATIONAL & EXCHANGE**

كتابات الـ 50

British Gas

That's easy.

Winning the contract wasn't.

Major American and European companies were after it too.

Despite the competition, we became one of the first British companies to be awarded a licence in Bulgaria.

One of the factors that influenced the Bulgarian government was our environmental record.

Following exploration we always return the landscape to its former glory, in this case an important consideration, as both areas of exploration around the Black Sea Coast are of outstanding natural beauty.

Of course it's fair to say that our technical excellence, financial strength, and international exploration experience also helped to swing the decision.

But proving big can mean beautiful was what clinched it in the end.

If you'd like to know more about our success overseas, call 0800 181 565 free of charge and we'll send you a copy of our annual report.

Guess who won a major contract in the Black Sea for being green.

## NEWS: WORLD TRADE

Government will protest to Brussels over soaring Japanese sales

## Italian car market tumbles

By Halg Simonian in Milan

THE Italian government is to complain to the European Commission about surging Japanese car exports, after sales figures for March showed a sharp rise in Japanese registrations against a steeply falling market.

New car sales in Italy, Europe's second biggest market, dropped by almost 21 per

cent in March. The fall was the biggest since sales plummeted in late 1974 and early 1975, after the first oil price crisis.

The Rome government will argue that Japanese exports to Italy are running well above the 17.5 per cent increase to 42,900 hammered out for this year between European Community and Japanese negotiators last week.

It will also claim that sales

of Nissan's UK-built Micra compact car, which have soared this year, represent an unfair case of "targeting" one model at a single market, a practice forbidden under an earlier EC-Japanes accord.

Domestic manufacturers, largely Fiat, bore the brunt of last month's sales drop, with a 22.4 per cent fall in registrations. Although imports dropped by 19.5 per cent, most

sales rose by a more modest 8.2 per cent.

For the fiscal year ended in March, sales of imported cars slipped 0.5 per cent to 190,977 units, with sales of cars with engines over 2,000cc up 1.4 per cent higher, and those of smaller vehicles down 3.5 per cent.

The big loser in March was Volkswagen, which saw a 31 per cent fall in sales due to a severing of ties with Yanase, the dominant retailer of imported cars. Volkswagen, previously the market leader, finished behind Honda, BMW and Mercedes-Benz.

Yanase has a new relationship with Opel, while Volkswagen has an agreement with Toyota to use its dealer system and the German company is expanding its own sales network.

Japanese marques, notably UK-made "transplants" such as Nissan's Micra and Primera models, performed strongly.

Nissan, the biggest Japanese exporter to Italy, raised its sales by 90 per cent to 4,372, boosted by demand for the Micra. Honda and Toyota also performed well. However, in spite of the increases, Japanese models still account for less than 5 per cent of the Italian market.

Until last month, Italy had been partly isolated from the steel falls in demand seen in most neighbouring countries.

Analysts attributed the sharp drop to rising unemployment and growing worries about the recession. Buyers may also have been put off by the general climate of political uncertainty, and price rises for some foreign models caused by the near 30 per cent decline in the value of the lira against the D-Mark and most other European currencies.

However, many foreign manufacturers have kept price rises well below the level of the lira's devaluation so as to maintain market share.

Mr Mickey Kantor, US trade representative, and Mr Riza-

## Bolivia and Chile sign tariff-cutting accord

By Chris Philipsborn in La Paz

BOLIVIA and Chile have signed a tariff-cutting agreement, during a two-day conference of Rio Group foreign ministers in the eastern Bolivian city of Santa Cruz.

Under the trade accord, Chile and Bolivia will abolish tariffs on 150 goods. Both will contact private-sector companies to start studying the feasibility of a pipeline to export Bolivian natural gas to northern Chile.

Chilean exports to Bolivia were worth some \$125m (£95m)

willing to resume diplomatic relations with Peru, which were broken when President Alberto Fujimori dissolved Congress last April.

Both Peru and Panama were invited to rejoin the Rio group. Panama, asked to rejoin as part of the Central American delegation, may continue to seek individual membership.

The Rio Group meeting, attended by 12 Latin American and Caribbean foreign ministers, was preparing for an October meeting of Rio Group heads of state in Chile.



Enrique Silva: Integration

## Manila off patents 'watch list'

By Nancy Dunne in Washington

AMERICAN trade officials have removed the Philippines from the "priority watch list," used to bring pressure on governments to strengthen laws protecting copyrights, patents and trademarks.

Mr Mickey Kantor, US trade representative, and Mr Riza-

Ino Navarro, Philippines secretary of trade and industry, signed and exchanged letters on Tuesday which committed the Philippines to taking various steps on intellectual property rights. "These commitments, when fully implemented, will promote mutual economic growth," Mr Kantor said.

Steps to be taken by the Philippines include:

- Joining the Berne convention for the protection of literary and artistic works;
- Submitting legislation to improve the copyright law;
- Amending laws and regulations to ensure that international accepted standards on trademarks are implemented;
- Establishing new customs guidelines.

## Virgin to double size of its fleet

By Daniel Green

VIRGIN Atlantic Airways, the UK long-haul airline, has confirmed it will double the size of its fleet by leasing four new Airbus A340-300 and four Boeing 747-400 aircraft.

All eight will be leased from International Lease Financing Corp based in Los Angeles and part of American International Group.

Virgin has also taken an option on a new-generation Boeing 777 from ILFC and is negotiating directly with Boeing to acquire up to four 777s for delivery after 1996.

The acquisitions will help counter criticism of the airline that its fleet of Boeing 747s is too old.

"By the middle of the decade, our passengers will be flying one of the world's youngest fleets to a growing number of destinations in the US and further afield," said Mr Richard Branson, Virgin's chairman.

Mr Jean Pierson, Airbus Industrie's managing director, said the order was an important breakthrough in the UK airline business. A £4bn order British Airways had placed with Boeing in 1991 triggered an Airbus complaint to the European Commission.

The first Airbus delivery to Virgin will be in October, with the Boeings coming next year.

## Honda top importer at home

THE title of top-selling maker of imported cars in Japan last month went to Honda Motor, whose increased imports of vehicles from its US factories exceeded the sales of foreign makers such as Volkswagen and BMW for the first time, writes Robert Thomson in Tokyo.

Honda's imported car sales tripled from a year earlier to 4,569 units and those of Toyota were almost four times higher at 1,339 units, as consumers wanting an imported car increasingly chose a Japanese-badged vehicle.

Total sales of imported vehicles for the month were 32 per cent higher at 22,977 units, the Japan Automobile Importers' Association said. Excluding Japanese-badged vehicles,

sales rose by a more modest 8.2 per cent.

For the fiscal year ended in March, sales of imported cars slipped 0.5 per cent to 190,977 units, with sales of cars with engines over 2,000cc up 1.4 per cent higher, and those of smaller vehicles down 3.5 per cent.

The big loser in March was Volkswagen, which saw a 31 per cent fall in sales due to a severing of ties with Yanase, the dominant retailer of imported cars. Volkswagen, previously the market leader, finished behind Honda, BMW and Mercedes-Benz.

Yanase has a new relationship with Opel, while Volkswagen has an agreement with Toyota to use its dealer system and the German company is expanding its own sales network.

## China unable to keep pace with aviation demand

Airlines are having to beg, borrow or barter aircraft, writes Lynne Curry

PASSENGERS on domestic flights in China may be surprised to discover they are boarding a Russian aircraft with a Russian cockpit and cabin crew.

The reason: the Chinese simply do not have enough aircraft and crews of their own to meet the unprecedented growth in demand for seats.

Indeed, from its decision to lease Russian-built Iluyshins and Tupolevs from the former Soviet republics to its recent announcement of purchases of a dozen Airbuses, with options for 13 more, the aviation business in China is booming.

The country's annual increase in air traffic is estimated to be running at about 25 per cent this year - more than double the 12 per cent of the peak growth periods in the US in the 1980s.

"There has not been a single year since 1984 when growth in

passenger traffic has not been over 20 per cent," said a western business executive. "Even in 1988, when there was a dip for six months (because of the Tiananmen Square crackdown), growth was still over 20 per cent."

With the dramatic increase in domestic air freight and passenger travel, provinces rushed to establish their own airlines, often at the expense of safety and flight efficiency.

At last count, China had 25-30 airlines. But its safety record was spotty last year, with at least four publicly reported disasters that killed 276 people.

On Tuesday this week two people on a China Eastern Airlines flight to Los Angeles were killed and more than 150 injured when heavy turbulence

rocked the aircraft.

The aircraft was forced to make an emergency landing at a US Air Force base in Alaska.

Under the terms of its deals with the Russians, China's owned airlines will lease 16 aircraft from the former Soviet republics.

In an arrangement called a "wet lease", the foreign carriers provide the aircraft, pilots, cabin crews, and ground service personnel. The aircraft involved are Iluyshin 86s and Tupolev 154s.

The Russians are also selling or bartering Tupolev 154s. While the Chinese use them as a last resort - they use more fuel and are not as reliable - but they are much cheaper than western aircraft.

Even China United Airlines, a civilian airline operated by

the Chinese Air Force, has announced it will buy another Tupolev to add to its fleet of 10.

Under the terms of its deals with the Russians, China's owned airlines will lease 16 aircraft from the former Soviet republics.

As Chinese economic reforms spread, the country's airports and aviation infrastructure are unable to keep pace with demand. New airports are being built around the country and old ones are being expanded and modernised.

The airline industry is undergoing a comprehensive restructuring. The Civil Aviation Administration of China (CAAC), which formerly acted as a kind of super-agency combining the policy-making roles

of the US Federal Aviation Administration (FAA) and the management of all Chinese airlines, is being dismantled. The CAAC will now operate more along the lines of western regulatory organisations.

Airlines can now be categorised into three groups. The first comprises six large state-owned airlines: Air China, China Eastern, China Northern, China Southern, China Southwestern, and China Northwestern.

The third includes all those owned by local governments and other shareholders. Shenzhen Airline, for example, is owned by Air China, the People's Construction Bank, China Travel Service of Hong Kong, and the Shenzhen municipal government.

These airlines are free to float bonds and shares, sign joint ventures, and create subsidiaries, but for new aircraft purchases they still need central government approval.

The second group of airlines includes Xinjiang Air and Yun-

nan Air and a few more specialised airlines which CAAC headquarters controls directly.

Despite provincial and local government pressure to be free of Beijing's directives, CAAC retains its authority over these airlines to allocate routes.

The third includes all those owned by local governments and other shareholders. Shenzhen Airline, for example, is owned by Air China, the People's Construction Bank, China Travel Service of Hong Kong, and the Shenzhen municipal government.

To cope with growing passenger demand, western sources estimate that Chinese airlines will need to acquire 500 planes over the next decade, each with a capacity of more than 100 seats.

So far, Boeing is the front

**SIEMENS  
NIXDORF**

Dear Leonardo da Vinci:  
If you'd had our CAD systems,  
your airplanes would  
probably have taken off.....

Ingenuity and creativity are the keys to success in today's European market. Siemens Nixdorf provides the tools to design, plan and realise brilliant ideas. Wherever they take shape, Siemens Nixdorf CAD and SIGRAPH are close to hand. To address such complex issues, Siemens Nixdorf pioneered the idea of "Synergy at work" using the best technologies and applications and working with the best partners in Europe. Cooperation between Siemens Nixdorf and Siemens AG is a key synergistic factor in this process. And the beneficiaries are not only today's da Vincis.

The European spirit  
Synergy at work

For further information please contact: Siemens Nixdorf, P.O. 11/ES 12, Würzburger Straße 121, D-8000 Frankfurt



## Europe's biggest windfarm planned

By Chris Tighe in Newcastle

**AN APPLICATION** for permission to build Europe's biggest windfarm on the western edge of the Kielder forest in Northumberland, northern England, was lodged yesterday with the government by Trigen Windpower, a UK, US and Japanese joint venture.

The proposed 250m windfarm would comprise more than 250 wind turbines, each 170 feet high, with the capacity to feed up to 50 megawatts into the national grid. Power stations of 50 MW or above are the planning responsibility of the government, rather than local authorities.

To proceed, the project needs

not only planning permission but also subsidy under the British government's non-fossil fuel obligation (NFFO) scheme, which requires electricity companies to buy some energy generated from renewable sources.

Trigen Windpower intends to bid for subsidy in the next NFFO tranche, for which it expects applications to be invited in mid-1993. It hopes to have the windfarm, which will take up to 18 months to construct, fully operational by the end of 1995.

Trigen is a partnership between Ecogen, a UK company based in Cornwall and specialising in renewable energy, Californian-based

SeaWest, the world's largest wind energy project developer and operator and Tomen Corporation, a large Japanese trading company active in energy projects. TriGen last month opened a 100-turbine, 30-megawatt windfarm, currently Europe's biggest, in Powys, mid-Wales.

Average output would be 20-30 megawatts. The electricity would be transported by power lines, supported on poles, eight miles through the forest to a substation at the RAF's Spadeadam base.

To proceed, the project needs

which has held discussions with Trigen, said yesterday it looked favourably on the project, although it is still studying the environmental implications. Kielder is Europe's largest man-made forest.

The selected site is outside the Northumberland National Park and does not include any Sites of Special Scientific Interest. "In landscape terms this is the ideal situation," said a Forestry Commission spokesman.

The plan may however encounter opposition from environmentalists. On clear days, the windfarm will be visible from Hadrian's Wall, built as the northern frontier of the Roman Empire.

## North Sea storm as winners fall out with losers

**T**WO projects announced by Shell and British Petroleum in the past week will inject nearly £2bn into the North Sea over the next five years. This is a boost for the flagging oil sector which is suffering from persistently low prices.

They are the type of projects the budget sought to encourage through changes to Petroleum Revenue Tax. Both stand to benefit from the changes - analysts reckon the new PRT rules have added £100m to the value of BP's Forties field which it announced last Friday it would develop.

In addition, the lower PRT rate will give Shell an incentive to go ahead with plans it revealed on Tuesday to extend the Brent field's life.

Both projects were planned long before the tax changes and would probably have gone ahead anyway.

Many companies believe the full effects of the chancellor's changes to PRT will not be evident for many years. By then, they argue, exploration will dwindle and it will be too late to entice it back by changing the rules again.

The new rules lower the rate of tax paid on existing fields

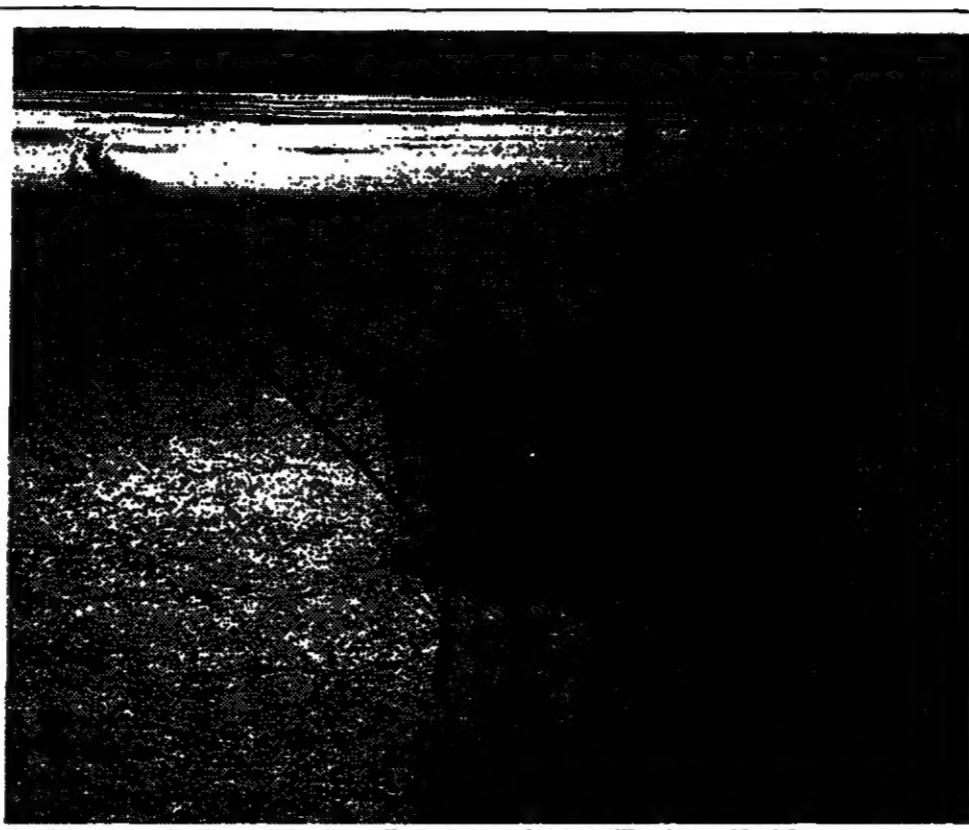
is split over new tax rules writes Deborah Hargreaves

from 75 per cent to 50 per cent and abolish it for new fields. They also remove tax relief on exploration and appraisal work in the North Sea which will hit many of the small, independent companies hardest.

The Treasury estimate that the changes will raise \$700m over three years has been challenged by Wood Mackenzie, the Edinburgh-based industry analysts, which estimates the figure will be \$1.15bn.

The changes will quadruple the cost of exploring in the North Sea, causing an outcry in the oil industry. They have also prompted a row between companies that stand to gain from the proposals and those that will lose.

British Petroleum is one of the winners. Wood Mackenzie expects the new rules will improve its cashflow by \$42m or 14 per cent over three years. Companies such as Amerada



Many fear the full effects of the chancellor's changes to PRT will not be evident for some years

Hess stand to lose the most - an estimated \$83m or 10 per cent knocked off its cashflow up to 1996.

The split has made it difficult for the industry to formulate a joint response to the government's proposals and this has undoubtedly weakened its case. The Treasury regards much of the complaint about the tax changes as special pleading and sees little justification for making changes to the new rules.

But one issue that has united the industry is the retrospective nature of the changes. Companies applying for acreage to drill in the North Sea must make presentations to the Department of Trade and Industry in which they sketch out their plans for exploration. As part of this they will agree to drill a certain number of

wells over a specific period. Companies are calling either for a transition period during which tax relief will still apply to those committed wells or to be released from the obligations made under previous licensing rounds. Under the current arrangements, if companies do not drill the wells to which they are committed, the DTI can take away their exploration license.

### Britain in brief

#### Birt to meet all BBC staff



#### Overseas rail consultancy sold for £5m

Transmark, British Rail's international consultancy business, has been sold for about £5m to Halcrow, the British engineering consultants, as part of the privatisation of BR's non-core businesses.

Transmark, which has worked on more than 200 rail projects in 30 countries, made an operating surplus of £1.1m in a turnover of £10m in its last financial year.

Halcrow said that Transmark's background in rail operation and design would compliment its own engineering and transportation skills. After the acquisition Halcrow will have a staff of more than 2,000 generating an annual turnover of £50m.

It currently operates in 70 countries earning about 80 per cent of sales overseas.

#### Salvation Army fraud report

The Salvation Army, the international charity, is preparing to break its silence on the circumstances surrounding an alleged tam fraud by publishing an interim report.

The Army has refused to comment on the alleged fraud since it surfaced publicly on February 15 when a writ issued in the High Court alleged that Tilen Securities Inc, Mr Stuart Ford a Birmingham businessman, and Mr Gamil Nagib conspired to defraud the Salvation Army of the money.

Since early February, the Army has maintained that it had to balance the public's right to know the facts with the need to recover the missing money.

It was advised by its lawyers that to make any statements would jeopardise that recovery. Now senior officials appear to be responding to internal pressure to clarify the situation.

Mr John Birt, the director general of the BBC, is pushing ahead with an ambitious and costly scheme to invite all 23,000 staff to one-day discussion sessions about the future of the corporation.

Staff will come from BBC offices all over the UK to sessions in London. Critics will see the move as an attempt to indoctrinate staff with Mr Birt's radical ideas for the future of the corporation.

Mr Birt, who holds one of the key positions in the British media, has been under attack over his salary arrangements with the BBC.

#### BR to talk to strike unions

British Rail is holding separate talks today with the two main rail unions in a bid to prevent a second 24-hour strike on the network due to take place next Friday. BR said last night that it could not afford any more damaging disruption on the railway network. Last Friday's stoppage cost BR £10m in lost business.

Today's meetings followed the announcement by ASLEF, the train drivers union, that it intends to join the 24-hour stoppage already planned by the main rail union the RMT in protest at the threat of compulsory redundancies.

A spokesman for RMT said last night that his union was going into talks with the intention of "negotiating positively and constructively".

#### Patten in UK politics

Mr Chris Patten, Hong Kong governor and former Conservative party chairman, said Britain had to, "play to its strengths" and concentrate on promoting higher value added industries - including financial and other services.

He said he did not want to "downgrade manufacturing", but, "no one should want people in Europe or North America to be locked into tough manual or repetitive jobs," he said.

In a rare intervention into British political debate since his appointment to a Hong

Kong a year ago, Mr Patten warned that the "comparative advantages" of western industrialised economies will tend in the future to be man-made.

Mr Patten added: "Hong Kong demonstrates this argument very clearly. In five years we have lost a third of our manufacturing jobs because of competition from China. But we still have full employment. Our business dis-invest while still ahead and re-invest in new ventures."

#### 10,000 to stand in local polls

More than 10,000 candidates are standing for the May 6 county council polls in England and Wales in the first extensive voting test since last April's general election.

Tories are in the lead on the current representation figures for England's 3,005 county council seats, with 1,421 to Labour's 911 and Liberal Democrats' 457. There are also at present 93 independents, six Social Democrats, three residents' representatives and 14 others.

But Labour leads in the 504 in Wales, with 283 to 38 Tories, 23 Liberal Democrats, 27 Plaid Cymru, two residents, 123 independents and two others.

#### Employee share schemes 'thrive'

A significant increase in the number of employee share schemes over the past decade has helped improve workers' attitudes towards work, although they might not be working any harder, according to a report in today's Employment Gazette, the journal of the Department of Employment.

#### George Walker

The High Court reserved judgment yesterday on the bid by creditors of Mr George Walker to have the former chief executive of Brent Walker declared bankrupt.

The creditors are claiming Mr Walker has breached the terms of the voluntary agreement he reached with them last September to repay debts approaching £180m. Judgment will not now be given until April 20 at the earliest.

## Our Supervisors



WE CARE MORE ABOUT THE ENVIRONMENT THAN SALES

CHARTS. AFTER ALL, WITHOUT A CLEAN, HEALTHY WORLD, THERE'S NO FUTURE FOR OUR BUSINESS. WHICH IS WHY

THE PRODUCTS WE PRODUCE

TODAY FAR EXCEED OFFICIAL ENVIRONMENTAL STANDARDS.

IT'S A SELFISH ATTITUDE WE'D,

LIKE TO SEE OTHER COMPANIES

COPY. BY JOINING US IN PROVIDING

CLEANER MANUFACTURING

PROCESSES. FOLLOWING OUR

ACTIVE INVOLVEMENT IN

RECYCLING. AND MATCHING

OUR DEVELOPMENT OF NEW

TECHNOLOGIES THAT ARE

ECOLOGY-RELATED, SUCH AS

SOLAR POWER. LET'S COMPETE

FOR A CLEANER ENVIRONMENT.

IT'S TOO LATE TO SAVE WHAT'S

LOST. BUT WE CAN STILL

PROTECT WHAT'S LEFT.

SO, TOGETHER, LET'S CARE.

TO RECEIVE A FREE BROCHURE OUTLINING CANON'S CARING, SHARING PHILOSOPHY, CONTACT:

CANON EUROPA N.V., P.O. BOX 2262, 1180 EG AMSTERDAM, THE NETHERLANDS.

**Canon**  
GIVING SHAPE TO NEW IDEAS

## NEWS: UK

# Young face rising costs of caring for old

By Alan Pike,  
Social Affairs Correspondent

THE FINANCIALLY pressures of an increasingly elderly population could cause conflict between the generations, the final report of a study of the lives and needs of older people warns today.

The number of pensioners will peak around 2030, imposing heavy costs on people of working age, according to the report. It says the continuation of present trends towards earlier retirement will exacerbate the problem, and the best way to ease it would be for more older people to take paid work.

The report is the culmination of a series of studies into the third age - defined as between 50 and 74 - financed by the Carnegie UK Trust and conducted by a range of research organisations. The findings will be used to launch a public debate about third-age issues later this month.

By 2031, says the report, Britain will have 46 pensioners for every 100 people of working age compared with the present figure of 30. While it was understandable that younger people were given priority for jobs at times of high unemployment, it was "in the inter-

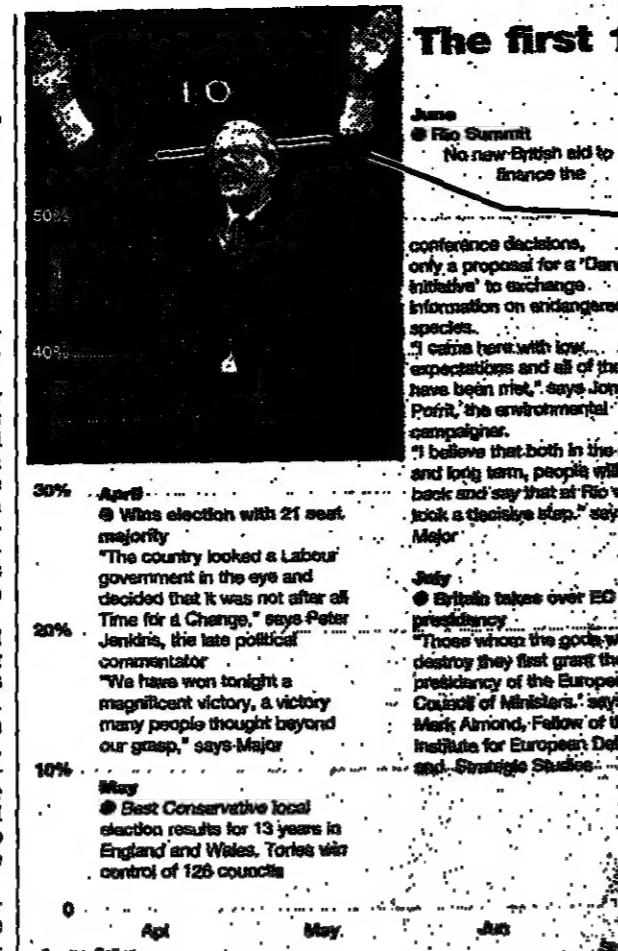
ests of everyone that older people were enabled and encouraged to work".

The report calls for older people to receive better access to training and skilled paid work. Age discrimination should be eliminated where possible. "Training, both on the job and for the unemployed, needs to be substantially increased so that over-50s can be given as much access to it as younger people."

Third-agers' potential could be achieved only when lifelong education, training and access to information were the norm, Britain, says the report, is "a long way from achieving this".

It calls for a new independent body to monitor third-age issues at national level, and urges the government to address the future of the state retirement pension.

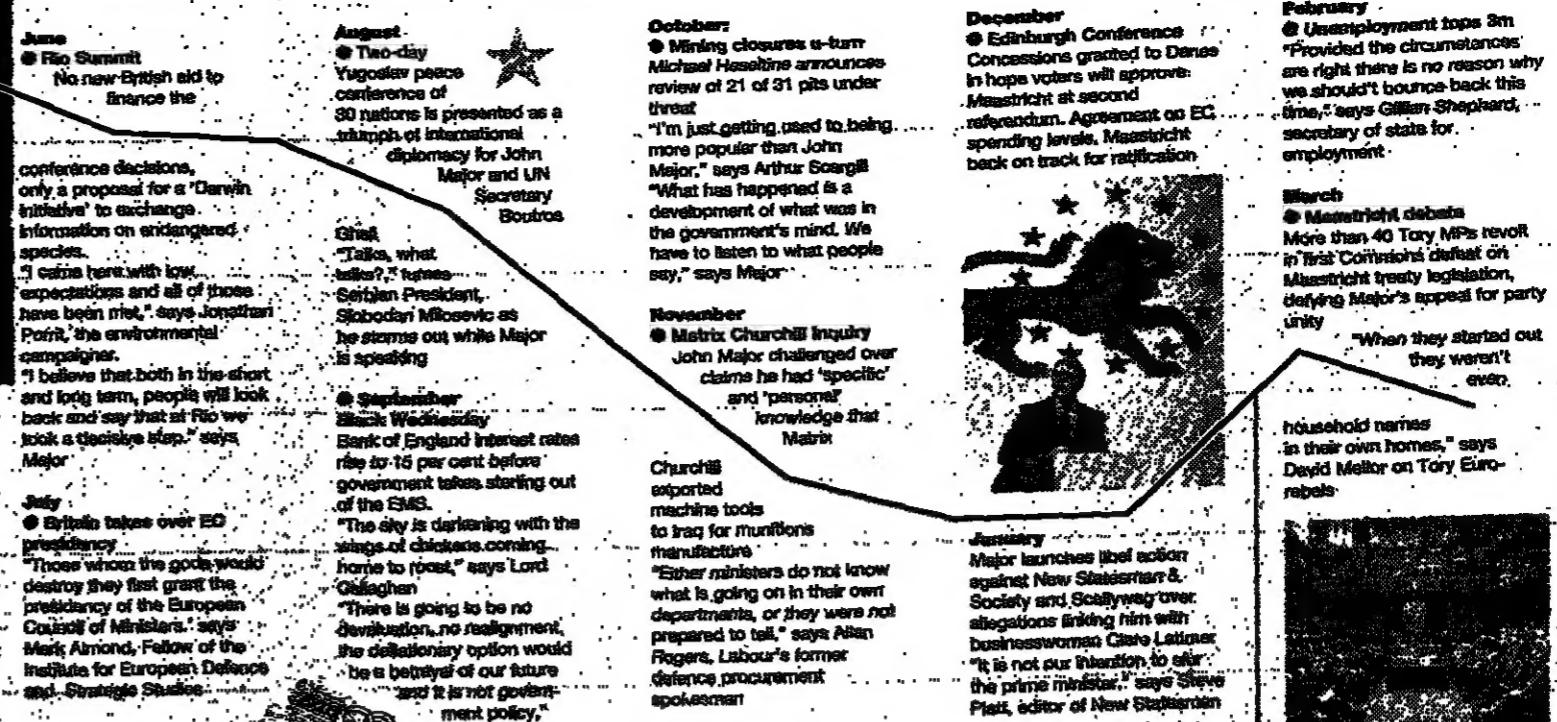
The present policy of increasing the basic pension in line with prices rather than earnings is gradually eroding its role in maintaining living standards of pensioners, says the report. "The basic state pension is enormously expensive because it goes to nearly everyone, and if its costs were reduced it would be possible to spend more on means-tested support for the poorest."



One year ago tomorrow, John Major surprised everyone but himself by winning the general election. The honeymoon, after a very personal victory, was short-lived and he begins the second year of his term as a deeply unpopular political leader who has everything still to prove.

The past twelve months have been hijacked by internal party differences over Europe, by the debacle surrounding UK withdrawal from the exchange rate mechanism and by a continuing, deep recession which has disappointed and alienated many traditional Tory supporters in the business community. Many industrialists are pleased that Major is now attempting to reshape economic strategy in favour of the manufacturing base and its associated skills. But the jury is still out on whether the rhetoric will give way to effective action.

## The first 12 months - election victory to Maastricht defeat



Percentage satisfied with the performance of John Major

## Lloyd's to underwrite more export insurance

By Richard Lapper

INSURERS at Lloyd's of London are to increase their involvement in the export credit insurance market, following the relaxation of restrictions imposed in the 1990s.

Competition in the market, which has been dominated by insurance companies, is expected to increase as a result of the move.

Lloyd's syndicates have been allowed to underwrite the risk of publicly-owned companies failing to pay exporters for goods received, but had been

excluded from the mainstream private sector market.

Hiscox syndicate 33 has been given permission to lead a Lloyd's facility which can receive up to £20m in premiums a year. Its underwriter Mr Geoffrey Lynch said: "I was allowed to cover possible default by a South American state-owned oil company but not that of like Exxon. It just didn't make sense for Lloyd's to turn its back on the market."

Mr Charles Berry, of brokerserry Palmer & Lyle, said that the restriction, imposed following heavy losses by a Lloyd's

underwriter who insured financial guarantees, was outdated. "The outside world recognises that trade credit risks are lower than some of the risks that syndicates are allowed to underwrite."

The facility will be carefully controlled to limit risk to Names - the individuals whose assets support Lloyd's - with no syndicate allowed to receive more than 2 per cent of its premium income from the facility.

Mr Nigel Bovingdon, of Credit Insurance Association, a Hogg group subsidiary which brokera about 25 per cent of UK

export credit risks, said that Lloyd's was "breaking the mould" by opening the facility. He said Lloyd's would provide extra competition for Trade Indemnity and the Dutch-owned NCM, which currently dominate the market.

Lloyd's could also benefit from increased demand for export credit cover in France and Germany, where CIA has recently opened offices.

Meanwhile the Lloyd's leaders met yesterday to continue work on the business plan, which could be presented to the council, the insurance market's ruling body, as early as

next week. The plan will outline reforms designed to restore prosperity to the beleaguered market, where losses over the past five years are expected to exceed £5bn.

The Society of Names, one of

a number of groups representing loss-making Names, wrote to its members last week detailing a number of the measures which it believes the plan will advocate. Among these are moves to transfer "long tail" liabilities - those

on which claims emerge many years after the original inception of the policy - to a new centralised "run-off" company.

A LAST-DITCH attempt to quell the threatened boycott by teachers of compulsory school tests was launched yesterday by Mr John Patten, education secretary, who announced an urgent review of the national curriculum and school testing, writes Gillian Tett.

Speaking at a conference of the Association of Teachers and Lecturers in Cardiff, he said that though "testing is here to stay", the national curriculum, together with its tests for seven, 11 and 14 year olds could be greatly simplified.

But with his proposals drawing a lukewarm response from

teachers' unions, and Mr Patten coming under growing criticism from both inside and outside his party, the move seems to have done little to defuse the growing political crisis he faces over the issue.

Mrs Ann Taylor, Labour "shadow" education secretary, condemned his proposals, insisting that he was making "guinea pigs of our children". Either Mr Patten has failed to understand how serious the situation is or he is making a cynical people's attack.

Mr Hugh Dykes, a conservative MP and outspoken critic of

school tests, described Mr Patten's announcement as inadequate. "I cannot understand why he is flying in the face of sensible protest from so many moderate people."

Two out of three of the largest teaching unions now seem set to boycott the compulsory English and technology tests for 14-year-olds, which are planned in England and Wales this summer.

NASUWT, the second largest teachers' union, which has already announced a boycott, said it would continue its action in spite of Mr Patten's announcement.

## Patten to review school tests

### The Financial Times Classified Columns reach over a million affluent decision makers ALL OVER THE WORLD

All main sectors are accompanied by one of the most highly respected FT editorial coverage. Why limit yourself when you can reach a truly international audience? To find out more about how to reach this valuable audience, please contact the number relevant to your sector of advertising, or for general information contact the Classified Sales Manager at our London office on the main classified number.

MONDAY	TUESDAY	FRIDAY	SATURDAY
Conferences and Exhibitions 71 873 2880 Business Travel 71 873 1828 Contract and tenders 71 873 2880	71 873 2880 71 873 2880 71 873 2880	71 873 2880 71 873 2880 71 873 2880	71 873 2880
			Weekend FT
			RESIDENTIAL PROPERTY London, Cheshire, Lancashire and the North 71 873 3035
			HOLIDAY AND LEISURE Including Travel, Holidays and Leisure 71 873 3352
			Business Travel 71 873 3576
			MOTORING 71 873 3352
			BUSINESS Minding Your Own Business 71 873 4780 Business Travel 71 873 3580

Other Classified advertising can be placed in the following columns: Travel, Hotels, Residential Property, Personal, Announcements, Appeals, Education, Classified Notices and Classified Notices, Legal Notices, Advertising Clubs.

(010 44) 71 873 4857



الإمارات

## TECHNOLOGY



IF ALL the words written on innovation in the past few years were translated into performance, Britain would have one of the most successful economies in the world. Innovation has been the subject of numerous seminars, speeches and publications, with industry exhorted to shake itself up and develop the ideas, products and strategies needed to come out ahead in international markets.

There is no doubt the UK has plenty of corporate winners, especially in sectors such as pharmaceuticals, retailing and some parts of manufacturing - aerospace, electronics and engineering. But the country also seems to have more than its fair share of plodders and losers. Innovation and competitiveness are hard to measure, but the UK does poorly in world league tables by most statistical yardsticks.

While that much is indisputable, there is a good deal of disagreement about the causes of this lagging performance and possible ways to put it right. Industrialists, academics and economists generally agree, however, that the process of innovation is hard to define. Nor are there any easy models for innovation-hungry companies to follow.

"Just having innovative technology is not enough to claim true innovation," Akio Morita, chairman of Sony, the Japanese electronics concern, said in a lecture to The Royal Society. Also required is creativity in both product planning and marketing. "Innovative management demands that all phases of the operation be seen as links in a single chain of innovation."

Scientific endeavour is clearly an important element in most innovation, but it is by no means the only or dominant factor. Howard Newby, chairman of the Economic and Social Research Council, says: "Innovation does not automatically spring from scientific invention and go on inevitably to produce a competitive edge for companies."

Josef Schumpeter, the Austrian-born economist, described three phases of technological change: invention, or the discovery of new ideas and methods; innovation, which means making these commercially useful; and diffusion, the spreading of the resulting products and processes to available markets. Economic study has shown that more than 80 per cent of US productivity growth in the first half of this century stemmed from technological innovation.

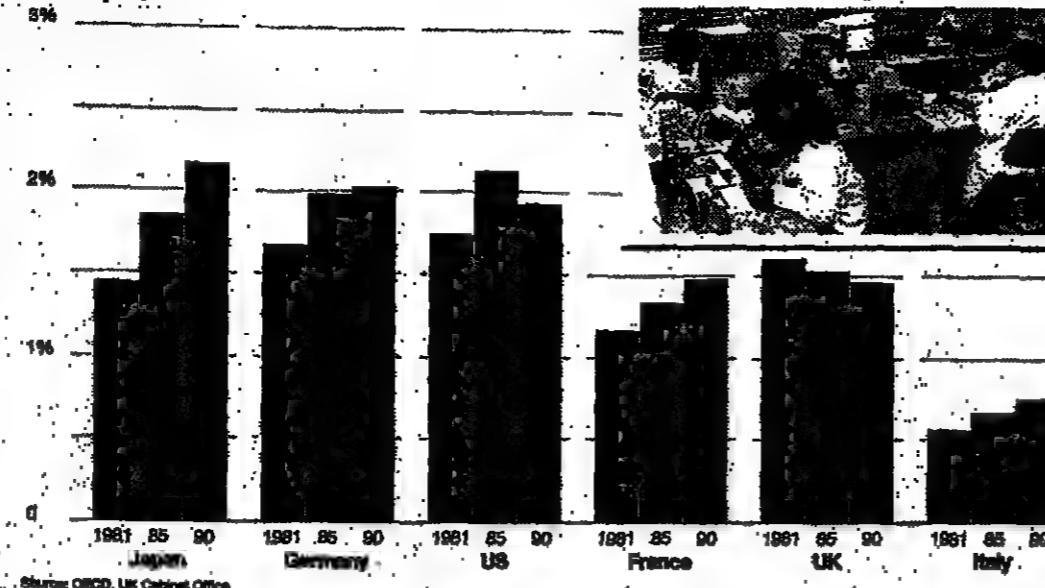
In Britain today, the economy suffers from the lack of a strong technological base, according to Paul Stoneman, a professor at Warwick

**Andrew Fisher ends a series on innovation by asking why Britain's performance lags behind other countries**

# From inspiration to bestseller

## Corporate R&D

As a percentage of GDP



Business School. "Unless the UK invests more heavily in new technology, it will not be able to generate the extra productivity and new products that it needs to compete successfully in international markets and will continue its relative decline."

Corporate research and development declined in Britain as a percentage of gross domestic product in the 1980s, but rose in Germany, Japan, the US and France. ICI, Britain's top spender on research and development, is 35th in world terms, with Glaxo, the second biggest UK R&D spender, in 49th place.

In Stoneman's opinion, the UK's relatively poor performance results from the government's short-term policies of demand stimulation and use of interest rates as a policy weapon - both leading to economic volatility - the short-term view taken on capital markets, the shortage of skilled workers and over-reliance by the government on market

incentives. Recently, the government has tried to become more supportive of industry. Stoneman believes the forthcoming White Paper on Science and Technology "could revolutionise policy towards the stimulation of Britain's technological base".

Even if this does occur, the need to manage and control ideas and invention will remain a priority. Companies which blaze new scientific and technological trails do not always succeed commercially. One of several telling examples cited by John Kay, professor of economics at the London Business School, is EMI, the British company which pioneered the CAT scanner in medical technology, but then ran into financial troubles.

Philips, the Dutch electronics group, has developed original products such as the audio cassettes and the compact disc. Today, its finances are in disarray. In his new book, Foundations of Corporate Success, Kay makes the point that

innovation needs to be accompanied by other types of competence such as management, marketing and organisational strength and flexibility. Also, technology can be copied.

"Innovation is, by its very nature, costly and uncertain," he writes. It is also hard to manage. Kay warns against putting too much faith in technology at the expense of other skills. "A common business mistake is to believe that innovation can compensate for competitive disadvantages in other areas. Such a strategy is almost never effective."

Reputation is important in persuading people to buy innovative products, Kay adds. "Customers will buy untried Sony products because of the strength of Sony's innovative record." Interestingly, Morita uses the example of the Walkman portable cassette player to show that successful products do not have to be technologically advanced, even in electronics. "Frankly, it did not contain any breakthrough technology. Its suc-

cess was based on product planning and marketing."

It is this emphasis on the marketability of innovative products, backed up by management and other skills, that the Department of Industry, the Confederation of British Industry, the ESRC (independent, but government-backed) and other innovation-minded organisations are keen to promote in Britain. The DTI and CBI have begun a programme which seeks to tell companies how best to change their ways; a study last year found only one-tenth of UK concerns were truly innovative, though half showed some of the right elements.

"One of the problems we have is overcoming inertia," comments Joe Carr, one of five industrialists seconded to the DTI's innovation unit - in his case from TI Group. "We've got to catch the hearts and minds of chief executives." He believes UK companies should be more open in the way they exchange and share technology and ideas and also be more willing to enter into alliances with other companies to enhance product and market strength.

Communication, both inside companies and outside to investors, suppliers and consumers, is widely seen as essential to successful innovation. Richard Sease, professor of organisational behaviour at Kent University, thinks UK companies - especially in manufacturing - often fall down badly here. "People in the manufacturing process often don't see innovation as part of their responsibility and concentrate on production only." Many R&D departments also operate in partial isolation from the rest of the company - "the traditional argument is that boffins must be kept away from the coal face".

In the view of John Fisher, technical director at PA Consulting Group, many companies - not just in the UK - do not use their R&D talents properly. "They've got cupboards full of ideas that no one appreciates," he says. "It's not so much a question of spending more or less on R&D, it's one of maximising effectiveness."

Yet that is easier said than done.

"It can be very difficult to know if you have a whinner or not," says Ian Harvey, chief executive of British Technology Group, which licenses products around the world. It was 10 years before magnetic resonance imaging, the latest-generation body scanner developed from academic research, became successful in the medical equipment market.

Innovation requires vision, courage and persistence as well as technological and management expertise. Failures are inevitable in the drive to find winning products, but that is part of the price for seeking to turn inspiration into success in the world market place.

# Desperately seeking an angel

For innovators who have made their products attractive enough for the market and want to expand, the search for funds can be frustrating. Enter the "business angel", a successful entrepreneur who is probably over 35, comfortably off rather than super-rich and dislikes publicity.

Angels are keen to use their money to help young enterprises which find it hard to raise money elsewhere. With venture capital difficult to attract and the UK government's Business Expansion Scheme diverted into such non-productive areas as property, angels are eagerly sought out.

Business angels - the commercial equivalent of the Broadway angels in the New York theatrical world - were first identified and defined in the US, but clearly have a role to play wherever budding entrepreneurs look for capital.

The problem is they are hard to find. Matching the two sides is not easy. Angels tend to invest near where they live or operate and often in sectors they know something about. "They know what they don't want to invest in, but otherwise they are fairly open," says Colin Mason, senior lecturer in economic geography at Southampton University.

Together with Richard

Harrison, management development professor at Ulster Business School, Mason has studied the activities of business angels in Britain. A recent paper by the two men suggested the informal capital pool represented by angels could total between £2bn and £4bn, compared with the £1bn or so a year invested by institutional venture capital funds. Thus, they concluded:

"Business angels would appear to represent a significant and under-utilised source of finance for small business in the UK." While they generally invest between £10,000 and £30,000 in a business, a minority will put in more than £50,000. British angels tend to invest alone, while many US angels work in syndicates headed by an "archangel".

White angels may get a kick out of their investments, Mason stresses: "They are not philanthropists. They want a

financial return." Other factors do play a secondary role, though. "Sometimes, they may act partly out of social obligation or altruism - this is more common in the US - but the fun factor does come through."

In the UK, around 15 per cent of angels' investments are directed towards high-technology areas, far less than in advanced technology areas in the US such as California.

Most angels are "hands on" investors, says Mason. "This means the business is getting more than just money; it is getting the investor's skill, money, knowledge and contacts."

Those in search of angels' funds are more likely to find them if they are based in the US, where their total is put at between \$10bn (£57bn) and \$20bn, rather than in the UK. Venture Capital Network was set up in 1984 in the New England states of the US with business support. It is now run as an affiliate of the Massachusetts Institute of Technology.

Clones of VCN have been set up in Canada and other parts of the US, though not all have been successful. VCN operates as a computer-matching information agency and not as a vetting or recommendation service. Mason would like to see a similar operation in the UK, possibly funded by the government which has already launched a pilot scheme.

Also keen for a more efficient way of introducing angels to technology ventures is National Westminster Bank, which will undertake feasibility studies aimed at doing this in Oxford and north-west England, regions of heavy research and manufacturing activity. "If this works," says Peter Ives, manager at NatWest's Technology Unit, "we will do a national database." The EC is also looking at ways of putting European angels in touch with start-ups and early-stage companies seeking funds.

However, the relationship between entrepreneurial investors and young companies is not always angelic. Sometimes business angels become overbearing and disruptive. Then, they are called "devils".

AF

## EXPO'98

### INTERNATIONAL CALL FOR TENDERS FOR THE PROVISION OF

#### PROJECT MANAGEMENT SERVICES

##### 1. NAME AND ADDRESS OF THE ADJUDICATING ENTITY

PARQUE EXPO'98, S.A.  
Av. Marechal Gomes da Costa, 37  
1800 LISBON - Portugal  
Phone: (351-1) 859 28 29/857 14 95  
Fax: (351-1) 857 22 03  
PT 292 569 693

##### 2. TYPE OF CALL FOR BIDDERS

International call for tenders in respect of the adjudication of a service contract covering the provision of Technical Project Management for the undertaking.

##### 3. LOCATION AND NATURE OF SERVICES

a) Location  
Lisbon, Portugal, eastern district, in an area of approximately 500 hectares, bound to the North by the river Trancão, to the East by the river Tagus, to the South by Avenida Marechal Gomes da Costa, and to the West by the Northern Line of the Railways. Within this area will be the EXPO'98 enclosures covering 23 hectares.

##### b) Nature of the services

Provision of services required for the integrated management of activities related to setting up EXPO'98 (organisation and execution of projects, supervision, construction of the infrastructures, buildings and other work or supplies) in order to ensure its inauguration on the planned date (June 10<sup>th</sup> 1998) and that all the objectives that have been and will be set are achieved in terms of quality, completion dates and costs.

##### 4. LEGAL STANDING REQUIRED FOR THE BIDDERS

Companies having legal existence and groups of companies (even though at the time of submitting bids there is no legal connection between the companies) that intend to bid for the adjudication of the service contract covering the provision of Technical Project Management for the undertaking, should they be awarded the contract, of forming a limited liability company or a joint venture in accordance with the provisions of Decree-Law n° 231/81, dated July 29<sup>th</sup>.

##### 5. CONSULTATION AND PROVISION OF THE TENDER DOCUMENTATION

a) The tender documentation may be consulted from the premises of PARQUE EXPO'98 or from the date of publication of this advertisement to the date and time when the tenders are officially opened.

b) The tender documentation may be acquired from the premises of PARQUE EXPO'98, S.A., if requested no later than 1pm of the April 29<sup>th</sup> 1993. The documentation will be supplied within 5 (five) days as from receipt of the written request by PARQUE EXPO'98, S.A., against payment of PTE 50.000,00 (two hundred and fifty thousand escudos) plus VAT at the legally applicable rate. Payment shall be effected by crossed cheque made payable to PARQUE EXPO'98, S.A.,

##### 10. DURATION OF THE PROVISION OF SERVICES

The period envisaged for the provision of services is five and a half years, although this may be extended or reduced by decision of the adjudicating entity.

##### 11. TECHNICAL, ECONOMIC AND OTHER REQUIREMENTS

The candidates will be required to provide declarations and/or documentation, as specified in the Selection programme, giving evidence of:

- a) Technical competence;
- b) Financial and economic capacity;
- c) Fulfilment of their obligations with regard to Social Security contributions; and
- d) Fulfilment of their obligations with regard to payment of taxes to the Portuguese State and to their State of origin (Corporation Tax and Value Added Tax).

##### 12. VALIDITY OF THE TENDER

Candidates shall maintain tenders valid for 60 (sixty) days, as from the official closing date of the call for tenders and of the decision to accept their bid, without prejudice to the provisions of the Selection Programme.

##### 13. ADJUDICATION CRITERIA

Assessment of the bids and the subsequent adjudication shall be based on the most advantageous bid, using criteria that will weigh the following factors, without prejudice to the provisions of the Selection Programme:

- a) Experience and capacity in carrying similar activity in Portugal and abroad in undertakings of this nature;
- b) Formation and curricula of the technical staff;
- c) Methodology and development programme of the services to be provided;
- d) Quality, clarity and structure of the contents of the bid;
- e) Proposed information and control system; and
- f) Price.

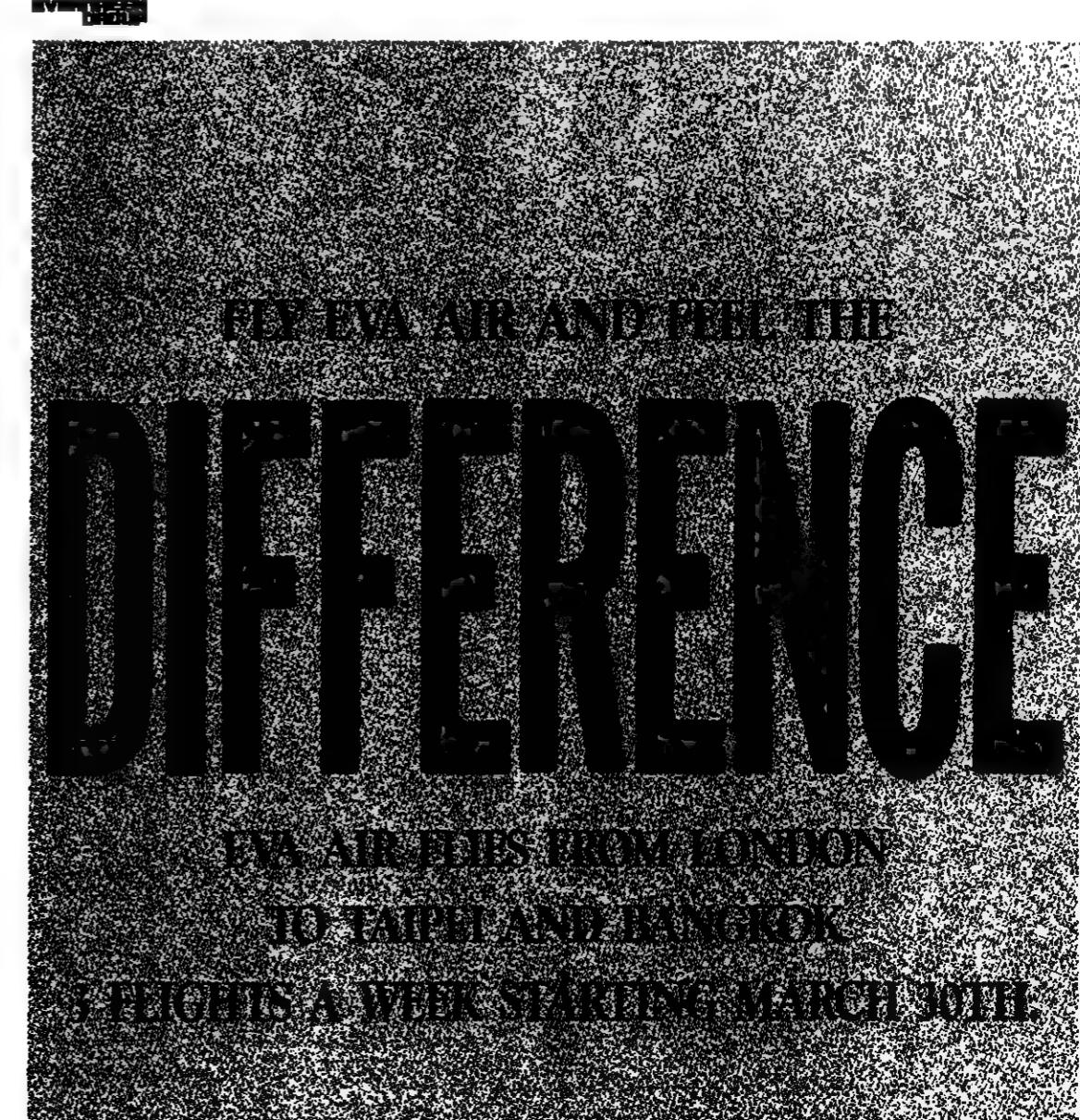
##### 14. DATE OF DISPATCH OF THE ANNOUNCEMENT

This announcement was sent for publication in the Official Journal of the European Communities on March 30<sup>th</sup> 1993.

This announcement was sent for publication in the Official Journal of the European Communities on March 30<sup>th</sup> 1993.

##### 9. TYPE OF CONTRACT

A service contract, to be invoiced monthly, based on the time-table presented and on the resources actually employed, to be entered into by written agreement between PARQUE EXPO'98, S.A., the adjudicating entity, and the candidate who submits the most advantageous bid, taking into consideration the adjudication criteria set forth in paragraph 13.



Well known in Asia, EVA Air, the international airline of the Evergreen Group, is now bringing a little sunshine to the northern hemisphere. EVA Air is dedicated to setting new standards of service with an all-new fleet.

In addition to routes within Asia, we've now introduced three flights a week to and from London.

Travelling to Taipei or Bangkok, for business or pleasure, choose EVA Air and enjoy sunny service, gourmet meals and true

Asian hospitality all the way. For reservations please phone the following numbers or your local travel agent: U.K.: 44-071-833 96 10, France: 33-1-45 38 90 55, Switzerland: 41-021-653 55 81, Holland: 31-023-293 972, Belgium: 32-2-513 81 66, Austria: 43-01-512 45 01

Flight schedule information, departing London every Tuesday, Thursday and Saturday.

EVA Air (BR62)	AIRL	DEP.
London		12:25
Vienna	15:40	16:40
Bangkok	08:20*	09:00*
Taipei	13:50*	

\* ARR = Arrival DEP = Departure \* = The following day of departure

All times shown are local time.

**EVA AIR** FLY EVA AIR AND FEEL THE DIFFERENCE

EVA Airways Corporation U.K. Branch 231 St. John Street, London EC1V 4NB U.K. Tel: 44-071-833-9610-17 Fax: 44-071-833-9492 - 071-833-9496

857

IFIED

</

## MANAGEMENT: MARKETING AND ADVERTISING

The wholesalers who distribute Miller beers in the US were given an unusual message at their national sales convention in Orlando, Florida, last month. Jack MacDonough, Miller Brewing's president, told them that the US's second-biggest brewer was putting its muscle behind the hitherto-competing brands of Canada's Molson Breweries.

MacDonough encouraged the wholesalers to do likewise by buying the Molson distribution rights for their area. Miller and Molson had just signed a deal which, if it works, could become a model for similar partnerships between other consumer products companies.

One party, in this case Miller, is eager to broaden its product range without the vast expense and risk of launching a new brand. The other, Molson, has a promising product but lacks the resources to make a significant dent in a large and unfamiliar foreign market.

"Everybody gets something great out of this," enthuses John Carroll, president of Molson Breweries, the joint venture formed in 1988 between Canada's Molson Companies and Foster's Brewing of Australia.

Under the deal, which took effect last week, Miller has bought the US marketing and distribution rights for Molson brands, the best-known of which include Molson Golden, Molson Canadian and Foster's.

Miller will pay Molson a royalty on sales. The Milwaukee-based company has not just committed itself to spending specific amounts of money to boost Molson sales but is also contractually bound to achieve specific sales targets. Both companies declined to reveal details, other than to say that the marketing effort for Molson will be on a par with that for leading US domestic brands.

As part of the deal, Miller has also become a partner in Molson's operations outside the US. It has acquired a 20 per cent stake in Molson Breweries, whose brands account for more than half the Canadian beer market. The two companies expect their co-operation to extend to such areas as purchasing, product development and brewery operations.

Miller, which is the brewing arm of Philip Morris, the tobacco, food and drinks group, has long been regarded as the least aggressive of the leading US brewers. But it is now the only one with a foothold in all three countries which have signed the North American Free Trade Agreement.

In its first investment outside the US, it acquired a minority stake late last year in Fomento Económico Mexicano (Femsa), one of Mexico's biggest beverage companies. Mol-

**Bernard Simon considers a deal between Miller Brewing of the US and Canada's Molson Breweries**

## Hop across the border



"IT'S A COCKTAIL OF MILLER AND MOLSON."

son's market share in the US is currently a minuscule 0.8 per cent.

But of the 400 imported beers sold in the US, Molson is second only to Heineken. Its market share reaches double digits in such border cities as Buffalo, New York and consumer research suggests it enjoys a much higher awareness among drinkers than its market-share indicated.

Miller's MacDonough says Molson is "a terrific brand which has good growth potential if resources are put behind it".

Miller and Molson predict that US beer drinkers will be especially attracted by Molson's Canadian roots, which evoke images of a cool,

clean and high-quality product.

"Over the next few years, we plan to build on the strengths that we've got and to establish those strengths in other markets," says John Barnett, president of Molson USA, which is now a subsidiary of Miller.

Molson is encouraged by the early results of three test campaigns which it launched last autumn in the New England states, Denver and Syracuse. Thanks to new labels and packaging and lower prices, Molson says the boost in sales so far has exceeded its expectations. Some of the increase appears to have come at the expense of US domestic brands.

That raises the question whether any future gains made by Molson in the US will eat into the market share of Miller beers. MacDonough acknowledges there may be some cannibalism.

"When you expand the growth of Molson, that growth will come from domestic brands, more than from imports," he says. But with Miller's brands accounting for 22 per cent of the market, he predicts "it will impact the competition more than it will impact us".

The partnership also creates an awkward situation for Molson, which has the Canadian licence to brew Coors, one of Miller's chief rivals.

Coors Light is among the most popular light beers in Canada and Molson is anxious that its deal with Miller should not jeopardise the Coors relationship. Miller has agreed that its representatives will not take part in any discussions between Molson and Coors.

Molson beers are already available across the US but, in Barnett's words, "just being there is not enough. It can be available because it's there, or it can be actively promoted and advertised. In a country of this size, there's an enormous difference between the two".

Furthermore, he says that Miller's knowledge of the US marketplace will give Molson access to "significant ethnic markets that we have never really tried to understand".

With the Miller clout behind it, Molson expects that its beers will be displayed more prominently in retail outlets, such as the valuable end-of-isle spots. It is also looking for Molson brands to be featured in retailers' flyers, and other promotional material.

Within a day or two of the deal closing, MacDonough met Lintas, Molson's US advertising agency, to discuss Miller's marketing strategy. Miller salespeople who look after the accounts of big retail chains will in future also promote Molson products.

For the time being, however, Miller and Molson will continue to have separate sales teams calling on wholesale distributors.

The Canadians and Australians will be well satisfied if their link with Miller boosts Molson's share of the US beer market to 2.5 per cent over the next five years. That may seem a modest target, but it would triple Molson's present market share, putting it far ahead of Heublein, its main competitor.

At that level, exports to the US would also equal half the total Canadian market. The survival of Molson's breweries in Canada, now running well below capacity and facing an inexorable decline in domestic beer consumption, would be assured.

## Charting the tastes of China's consumers

Lynne Curry meets two market researchers

ing to organisations such as Yuan's institute and Li's company to do business.

Even a few state-run enterprises are beginning to rely on western marketing tools. In a centrally planned economy, most managers of state-run organisations have never had a need to collect market data, or even to place advertisements in the official media.

However, as state-run corporations face tougher competition from smaller, more efficiently run joint ventures and private enterprises, that attitude is slowly changing.

Yuan cites the experience of one state-owned Chinese leather goods manufacturer in Beijing. A bestseller of leather accessories, the enterprise never knew consumers' opinions about its products or even the percentage of market share its goods occupied in the domestic market. The company relied upon its sales force to keep it informed about new styles and trends in China and abroad.

Still, Yuan believes the future lies with China's growing private sector. His institute has surveyed about 1,000 private Chinese enterprises with assets worth about Y114,000. Most of these enterprises are based in the coastal provinces of Zhejiang, Shandong, Guangdong and Fujian.

The conclusions he and his colleagues reached are revealing: nearly all of the entrepreneurs interviewed believe the profits gained from running their own businesses are worth the risks, but their greatest worry is still political uncertainty.

Despite this concern, Yuan, a law graduate who previously worked at the Ministry of Justice, plans to take advantage of the current hospitable economic climate towards private enterprises by severing his ties with the institute and going into the market research business with three other investors this year.

If the can-do and risk-taking approach of men like Yuan and Li is any indication, they are on the ground floor of what could be a booming industry. "In five years' time, the demand for marketing will be big," Li said. "We are ahead of domestic demand."

## PEOPLE

### Conway moves to top of DEC from IBM



The search for a replacement for Geoff Shingles, Britain's longest serving computer boss, is over. Digital Equipment, the US minicomputer maker and computing services company, has announced that the top slot in its UK subsidiary would be filled by Chris Conway, a 45-year-old battle-hardened computer industry veteran.

His first task will be to ensure the company is in shape for a worldwide reorganisation due for completion by July 1 this year. Conway seems to relish the challenge. "I think I can bring a sense of urgency

to Digital," he says. "In my view there should be less debate and more implementation."

Strong words for an executive steeped for the past 27 years in the corporate culture of International Business Machines, a company whose current troubles are widely ascribed to a reluctance to take tough decisions quickly enough.

Conway's management record is impressive, however; a specialist in the finance industry and systems integration, he led the IBM team

which won prime contractor role on the Royal Navy's Merlin EH101 helicopter.

Born in what was then Southern Rhodesia, now Zimbabwe, he has lived in the UK since 1969 with a spell in Paris managing IBM's Nordic territories.

Leaving IBM was an enormous wrench, he says, but Digital, once Big Blue's arch enemy, represented a "lifetime opportunity".

Geoff Shingles stays on as chairman with a mission to raise the company profile and help with sales to government.

#### AGENCY BOND BROKING

■ Richard Borlack and Iain Stewart have been appointed directors of NEWTON Fund Managers; and Paul Clifton and David MacCallum, who moved from the United

Friendly Insurance Group, directors of Newton Investment Management.

■ Paul Bourdoin has been appointed md of GREENWELL MONTAGU GILT-EDGED on the retirement of Mike Higgins. Tim Cartmell, Ian Collier and Malcolm MacDougall have been appointed directors.

■ Joseph Rooney, formerly European equity strategist with James Capel, has been appointed a director and European equity strategist at LEHMAN BROTHERS INTERNATIONAL.

■ Geoff Haley, former head of the construction group at City solicitors Theodore Goddard, has joined rival lawyers, S J Berlin & Co.

Haley has more than 20 years' experience in big construction projects. He was legal adviser to the Thames Barrier Consortium from 1973-85, led the construction contract negotiations on the Channel Tunnel for Translink in 1985/86 and has extensive experience of Build/Own/Operate/Transfer (BOOT) projects both in the UK and worldwide.

He is currently assisting the United Nations Industrial Development Organisation in preparing guidelines for BOOT projects in developing countries and recently was appointed to UNIDO's government advisory unit.

#### Finance moves

■ Andrew Kellef is promoted to md of BANK OF BOSTON Ltd; he succeeds Peter Roberts who is returning to Boston to head BancBoston Ventures.

■ Leslie Hill, formerly a director of Merrill Lynch International Bank, has been appointed a director of RECORD TREASURY MANAGEMENT.

■ David Merrifield and Trevor Sampson have been appointed directors of PRIVATE FUND MANAGERS; they move from Greenwell Montagu Stockbrokers.

■ Mark MacLean, formerly a director of E&W International Equities, has been appointed vice-president and director of YORKTON SECURITIES in Europe.

■ Colin Brown, Edward Stacey, Anthony Watts, and Vaughan Williams have been appointed directors of MORGAN GRANFELD & Co Ltd. Graham Remping, Roger Curtis, Diane Seymour-Williams and Anthony Wilkinson have been appointed directors of Morgan Granfield Asset Management.

■ Jeff Warren, director of finance, has been appointed finance director and to the board of BRISTOL AND WEST BUILDING SOCIETY.

■ Iain Reid, formerly head of research at Richard Ellis, has been appointed chief executive of the property investment management division of E&W Asset Management.

■ Malcolm Wood has been appointed md of CLIVE INTERNATIONAL.

### Rolls-Royce's Japanophilia now encompasses Sanders

With the appointment of Keith Sanders to a senior managerial role at its Crewe headquarters, Rolls-Royce Motor Cars should gain some helpful insights into what makes Toyota's Lexus luxury car franchise tick.

Lexus cars may be a rung or two down the prestige - to say nothing of price - ladder from Rolls-Royce and Bentleys. But they have gained an envied reputation for quality and reliability since Toyota launched the brand in the late 1980s, and wreaked considerable damage to the sales of European makes like Mercedes and Jaguar in world car markets.

Coming to Rolls, where he has been appointed director of UK operations, from his previous post as field operations director at Toyota (Great Britain), Sanders, 48, has had

awarts-and-all view of the debut of what is probably the most luxurious model in the range of Japanese cars in the UK marketplace.

Rolls-Royce's interest in the subject has been stirred by the big quality and productivity gains it is achieving from what it describes as a manufacturing "revolution" at Crewe, where in the past 18 months there has been a wholesale adoption of Japanese-style practices. Break-even has been more than halved to 1,400 cars a year in around 24 months.

Sanders, who has also worked for Ford and Nissan, will be responsible for all Rolls' sales-related activities in the UK. He is taking over from Bernard Preston, who is appointed quality director.

Former Ford executive Nick Fry has landed a bigger job when he first joined Aston Martin Lagonda in last August.

That was as operations director. Now he has been made managing director at a time when the luxury sports car-maker, owned by Ford since 1987, is poised for one of the biggest expansionary leaps in its 70-year history.

The company is cranking up

to quadruple production to 800 cars a year in 1993, by means of a new "cheap" Aston, the DB7, destined to sell for the paltry sum - by Aston standards - of less than £20,000.

Past models have mostly been designed, developed and built at Newport Pagnell, Buckinghamshire, and the more expensive models will continue to be built there. But the DB7 will be produced at a separate factory being equipped at Bloxham, Oxon, with the main design and development undertaken in Kidlington, Oxon, by TWR (Design), part of Tom Walkinshaw's TWR group.

Not only will Fry have day-to-day supervision of this three-ring production "circus", he is also charged with new product planning and overseeing the expansion of Aston Martin's worldwide sales and service organisation which is a necessary accompaniment to the arrival of the DB7.

Process management: Taming the complexity.

Manufacturing systems must deliver more flexibility and quality. Yet, they must do so at less cost and with an unequalled environmental compatibility. Enter Geometrics from AEG - worldwide one of the few universal suppliers based on an integrated, open-architecture automation strategy.

AEG's areas of activity:

- Automation
- Electrotechnical Systems and Components
- Rail Systems
- Domestic Appliances
- Microelectronics

**AEG**  
A member of the Daimler-Benz Group

It's a日本公司

stes of  
mers  
researchers

**S**tar City, Arkansas, and Rustwater, Kansas, are both small towns near the middle of America. But look closely - is there a big difference? Exactly. One is in Jim Thompson country, the other is in Sinclair Lewis country.

Star City is the small town as rural saloon. In the irresistibly grimy, downbeat thriller *One False Move* - scripted by Billy Bob Thornton and Tom Epperson but surely ghost-written by that master of elevated pulp J. Thompson - the town plays host to fugitive gangsters, dimwitted lawmen and a climactic carnage that Aeschylus would be proud of.

Up the road a little - go north and bend left - is Rustwater in wheatbelt Kansas. For displaced urban crime read agriculture under stress. There is a drought here and the farms are dying; and if one pastoral crisis is not enough, here comes another. Revivalist preacher Jonas Nightengale (Steve Martin), comedy-cloned by screenwriter Janus Cercone from Sinclair Lewis's *Elmer Gantry*, passes through town with his all-singing, all-praying tent show. He gives the rain-starved farmers hope; he raises the lame and sick (the language is catching); he thumps his Bible; and he is a frightful, poorly-toothed fraud made winning by the charismatic Mr Martin.

When films venture outside Los Angeles they usually end up in Cutwater, USA. See *ET, Back To The Future* and Co. To Hollywood any place without smog, faxes and power breakfasts must seem strange and innocent. But *One False Move*, by a mile the better of the week's rural twosomes, makes a rich dark joke of this (*faux*-)naïveté. At the centre: a young Southern sheriff (Bill Paxton) intent on proving his mettle to two visiting lawmen (one white, one black) from Los Angeles. All the Angelinos want to do is to round up a pair of cocaine-dealing killers (also one black, one white) who massacred a roomful of people back in L.A. and then fled with their guns, their drugs and

The racial patch-quilting,

their girl (Cynthia Williams). Will they come to ground in the girl's home town of Star City, Ark?

Not yet. First the movie, directed with sizzling grace by ex-actor Carl Franklin, travels all over the south-western states as the getaway trio make for Houston (to sell their drugs) before being harried by police pursuit into doubling back north for Arkansas. Back here the film's other character grouping has been in mocking parallel action. For two black/white crooks with brown-skinned girl read two black/white city cops with a redneck sheriff.

The racial patch-quilting,

though teasingly displayed, is never deployed for facile tension. Indeed Southern values are almost respected for their loony matter-of-factness. Paxton's pin-striped lawman is a creation so ridiculous it is sublime. He boasts, he bumbles, he preens. And he obviously throws out the word "nigger" while his black colleague pretends polite deafness. Even the sheriff's wife shakes her head at his intellect, while simultaneously advertising her own ("He watches TV, I read non-fiction"). And when her man goes off to do what a man's gotta do, the film moves into a *High Noon* climax re-staged - brilliantly - as nihilist farce.

*One False Move* is a rural tragicomedy with the deadly grace of a sidewinder. *Leap Of Faith* is more like a stoned python. It folds itself round its subject's neck, makes some promising hissing noises - and then falls asleep on the job. We love the sight of Martin dancing into town with his big-band show of dubious miracles: orchestrated by Debra Winger at the backstage computer, feeding audience information into Martin's on-stage earpiece. "Man in white shirt, hard of hearing". "Woman in pink with arthritis". Then the slapping-on of hands, the customarily fainting fall, the lordly paroxysms of ersatz joy.

Unfortunately, something else in the movie soon reveals itself as ersatz. It is the subplot: Make that two subplots: for while Winger romances the improbably saintly town sheriff Liam Neeson - so handsome, so gentle, so liberal (no redneckery in this burg) - Martin makes a play for dinner waitress Lolita Davidovich. She has a crippled, chess-playing little brother (Lukas Haas of *Witness*) who will surely, if Clint Eastwood's music has not done the job by then, end by melting him and our hearts.

Can a real miracle happen?

Yes indeed. For lo, the cinema exit doors finally open before we have all passed out with

terminal queasiness. Director Richard Pearce (*Heartland, No Mercy*) delivers the razzle-dazzle in the revivalist set pieces, with Martin exploding all over stage. But no star-director team can keep their anti-twaddle gun firing in the face of both the appointed target - high-paste evangelism - and a whole lot of late, unscheduled fire from Hollywood inspirationalism.

You cannot escape small-town life even, or especially, in Sweden. Sven Nyqvist's *The Ox* is about pastoral bigotry and brutalism. A terrible fate befalls Helge Röök (Stellan Skarsgård) when he kills a neighbour's ox to feed himself and his family during Sweden's 1860s famine. Flogged and life-sentenced to hard labour, he is then betrayed by his starving wife for the sake of their starving child. Nor, gentle reader, does the horror stop there...

This truth-based tragedy of errors makes Thomas Hardy seem like Louisa May Alcott. It also makes for spellbinding cinema. Writer-director Nyqvist is best-known as a cameraman to the great and famous, having lensed 22 Ingmar Bergmans, three (serious) Woody Allens and a Tarkovsky.

After a training like that, manic depression or emergent movie mastery can be the only outcome. Nyqvist here makes images that burn the eye. The early winter scenes are inspired crayon-and-charcoal sketches, all ashy clouds, ember-yellow sunsets and crispy, silhouetted blacks. They are followed by the desaturated, mordant prison scenes, resembling a mortician's photo album. And even when the film bounces back briefly to May-time, the colours are caustic, garish, mocking.

Assembling his cast from the Ingmar Bergman Who's Who of Acting - Liv Ullman, Max Von Sydow, Erland Josephson and *Fanny And Alexander's* Eva Fröling as the wife - Nyqvist kneads the faces with light and shadow as a baker kneads dough. There is no flicker of false emotion as he shapes the story into a picture of provincial life both cruelly plausible and sumptuously satirical. Von Sydow's dithyrambic priest and Ullman's lady of the manor, specialising in milky-eyed looks and arm's-length kind-

ONE FALSE MOVE (18)  
Carl Franklin

LEAP OF FAITH (PG)  
Richard Pearce

THE OX (12)  
Sven Nyqvist

BEST OF THE BEST 2  
(18)  
Robert Radler

PARIS IS BURNING  
Jennie Livingston

less ox-killer. In sum: a triumph.

Is there anything else? Yes, but if you have a bus to catch I can run through them quickly. *Best Of The Best 2* is the sequel to a film no one seems to have seen. Reportedly it starred Eric Roberts (*Julia's brother*) and Chris Penn (*Sean's brother*), now re-teamed for 90 minutes of cheerful drivel as two kick-boxers trying to kick an evil wall of muscle called Brakus (Ralph Moeller).

Place: Las Vegas. Touped Wayne Newton, looking mature enough to be Isaac's brother, steals the show as the sleazy smooch.

You can always see the three-year-old drag documentary *Paris Is Burning* at the ICA. Director Jennie Livingston shows us round New York's "queening" couples, as the entire black and Hispanic populations of Brooklyn and Harlem seem to have spent 1990 coming out and loudly refusing to go back in again. Bold, if rather old, stuff.

### Exhibition/Jackie Wulschlager

## Pierre Bonnard

"I would like to appear with the wings of a butterfly before the young painters of the year 2000," wrote Pierre Bonnard a hundred years ago.

**Bonnard:** *The Happiness of Paintings*, the title of a comprehensive new exhibition in Düsseldorf gathered from public and private collections across Europe and America, speaks for both the man and the work.

In huge canvas after huge canvas, Bonnard distilled his pre-occupations with a contented, domestic life in images of iridescent colour and Arcadian brightness. No painter invites us so closely a feeling of instant introduction into an everyday scene, of joining the family in the garden, the couple by lamplight or even the cat peering over the tablecloth.

Picasso hated this untroubled charm and called Bonnard "piddling". Like his friend and fellow *intimiste* Édouard Vuillard, Bonnard suffered for much of this century from modernist dismissal as bourgeois, decorative, superficial. In the last 20 years, his work has swung back into favour, the scholarly catalogue (DM39) to this show teases out roots in 18th-century French art as well as the influence of Gauguin, the other *Nabis* and the Symbolists, and proposes Bonnard as a precursor of Americans such as Jackson Pollock.

But walk into any room here and it is Bonnard the pure painter who matters and attracts. Personal and intimate, with a dash of humour never found in Vuillard, he is always fresh and loyal to his own vision, a perfectionist in each minute detail. Years after he had sold a work to a museum he used to sneak in, wait for the curator to move to another room, and furiously whip out a brush and tube of paint to alter a fragment that still bothered him.

He was born in 1867 into a liberal bourgeois family who did not object when he gave up law for art. His sister married the composer Claude Terrasse in 1890 and it is the Terrasse family that features in the early, monumental group pictures of uncles and children and dogs and outdoor tables laid for lunch, such as *L'Après-midi Bourgeois*. Like the work of his contemporary, Proust, this is the quintessential idyll of bourgeois indolence and elegant leisure; it is also wonderfully ironic comment on social stiffness and ennui, with the family lined up in a row, each with enough room to stand or sit but not to unfold or relax. Thus did Bonnard charge his cosy sunlit spaces

with psychological overtones.

After he settled down with his wife Marthe, social pictures were rare. The Sonnards were reclusive, living first in Normandy a few miles from Giverny - Monet used to drive over to see the latest work; "of course", said a witness, "Bonnard spoke rather more, but that was hardly at all" - then in a village near Cannes.

From both homes, Bonnard painted landscapes, trees, blossoms, fruit brought within the bounds of his own world. The exterior plays against the interior so that the viewer must find his way - to the vista seen through an open window, across a veranda, from a table on a terrace. In the enclosed, luxuriant gardens in mauves, pinks and oranges that are Bonnard's Helicon motifs, the close-ups, the bowl of fruit, the check tablecloth, are the lasting images. The piquant and personal are the joys of Bonnard: the composition of *The Cherry Tart*, with its red fruit, blue table and green foliage screening the landscape beyond, might have been set up for him to paint the greedy eyes of the dog whose nose just reaches the tart.

The round, childlike face and slender body of Marthe, muse and model, is often the sole figure here: in the 1912 *Nature morte à la figure*, she is caught so still and calm that she seems part of a still-life. In the famous "bath tub" series, delightfully brought together for this show, she is a naked, known woman unlike any other nude. Even Degas' simple nudes washing and drying have a mix of sensuality and gracelessness where Marthe is delicate, unsophisticated, hips and breasts unemphasised, body in its shimmer of light almost more abstract than the interwoven surfaces, mirrors and coloured tiles, which luminously reflect her figure.

Bonnard does not try to explain her or anyone else; even in the last *Self-portrait* of 1945, painted after the deaths of Marthe and Vuillard, he stares frail and alone, from the other side of a glass, his gaze directed beyond us. Some of the sparkling decorative pictures, suffused with well-being and memories of happiness, that he painted at the time of the portrait appear with it here; they show an aging Bonnard still true to the claim he made in the 1890s: "I belong to no school. I only want to do something of my own."

**Bonnard:** Das Glück zu Malen, Kunstsammlung, Düsseldorf, to April 12.

English National Ballet makes an amoeba-like split for the next month to encompass two small-scale tours of the regions. The scheme is of proven value as we know from previous years. Audiences that might not expect to see ballet of this quality on their doorsteps, benefit. New work is encouraged without prohibitive cost. The dead hand of the "classics" is lifted from the box-office. Dancers find new roles and challenges. All's for the best, and if - as on Tuesday night in High Wycombe - some of the programme is a bit below par, there are rewards in seeing dancers blossom in a fresh repertory.

ENB was appearing in High Wycombe at the new (November 1992) Swan Theatre. The building is light, spacious, well-planned. Civilised loos. The auditorium seats just over a thousand in comfort. Sightlines are good; the stage is excellent for middle-scale dance; the theatre and bar staff

are courteous and seem actually to care that the public is present. (So unlike certain of our own dear metropolitan fun-palaces.)

The key to the programme was the first performance of *The Seven Silences of Salomé* - over-blulant title - by the Portuguese choreographer Olga Röök, who made an impressive *Thirteen Gestures of the Body* for the Gulbenkian Ballet.

This is bare-foot territory - as was everything in the evening except for the *Don Quixote* duet - and the piece comes with an added programme-note which avers that the seven men in the cast are "multiple images of John the Baptist" who dance their individual tributes to Salomé, and that the whole thing is "a

dream developed by a woman about the desire of another woman who has never existed". After that, I would happily believe that Mme Röök was also laying claim to the throne of Peru. It is intellectual hocus-pocus. What we see is seven men who dress up in seven items of flimsy female clothing (they look foolish enough to appear on the catwalk of almost any British fashion show) and then perform brief, vivid solos. *Salomé* does not appear.

The value of the piece is that Mme Röök offers an individual and convincing dance-language which gives the men splendid opportunities. Movement is anxious, feverish, built upon quick, bright gesture and jagged-edged action. Perform-

ances are fine, committed. The men are Alexis Manuel, Paul Lewis, Denis Bailey (who has a variation of great rhythmic sophistication, which he does admirably well), Maurizio Belluzzi, Tim Almás, Thomas Edur and Stephen Sherriff. I thought Mr Sherriff extraordinary, even in this distinguished company, by reason of the emotional concentration of his playing. He has, from his days as a soloist with the Royal Ballet, been an artist to watch with gratitude. Here he achieves even more impressive stature: the role, the dance, take fire.

This *Salomé* is a welcome arrival in the repertory showing the men of the troupe as serious and gifted artists. There is an insistently clangorous electronic score by Antonio Emiliiano; simple and effective decor by Nuno Carvalho. Sponsorship comes from Portugal 2000.

American choreographies framed the programme: Paul Taylor's *Autumn*, which no one on stage understood, for performances were neither buoyant enough nor exact enough in gesture; and David Parsons' two jokos, *Sleep Study* and *The Envelope*. The pyjama-ed figures of the first are quite amusing, the piece happily brief; the romping of the second goes on for ever. Hero of this was the pianist Kevin Darvas who played a Rossini mish-mash with a nice wit. In the *Don Quixote* pas de deux, Agnes Oak and Thomas Edur did what they did efficiently. Neither convinced me and Mr Edur is too valuable an artist to be wasted on this horseplay.

ENB's tour Britain with two programmes until May 8.

**Recital**  
**Wolfgang Holzmair**

For a couple of years Wolfgang Holzmair's Lieder singing seemed to be the best-kept secret of Wigmore Hall audiences. On one occasion I recall the young Austrian baritone looking genuinely surprised at his reception. No more; these days he is to be found in recital across several continents and plentiful recordings are promised.

He has taken strides forward since his London debut four years ago. Tuesday's programme at the Wigmore Hall was all Schubert, taking *Schwanengesang* as its backbone, but adding extra songs with words by Seidl and Reisslau to give it body. Brigitte Fassbaender and Peter Schreier have offered the same basic idea before, but they did not start with the last song, "Die Taubenstein", and then sing it again for an encore, as Holzmair did - a strange idea, but not unpleasing.

His accompanist on this occasion was a noted Schubert pianist in her own right, Imogen Cooper. Unlike Andrea's Schiff, who was in the audience, she did not accompany with a soloist's flair. The Blaenderford's lid was firmly down; the sound was unvaryingly soft and demure, leaving Holzmair's baritone to take the limelight for itself.

It was difficult to call this a partnership in any meaningful sense. Beautifully moulded though her playing was, Cooper did not really dramatise the songs at all. By the time she had reached a contrasting mood, Holzmair was up and away, several new ideas further on. He has always been a restless singer, apt to veer from one dynamic to the other in quick succession, but a far greater degree of discipline is now in evidence.

At his best - a seductive "Liebesbotschaft", a powerful "Der Doppelgänger" - it is difficult to think of another young recitalist to match him. Holzmair has a lot to say about the music he sings and the technique (except in those awkward octave rises of "Kriegers Ahnung") to put it across. His baritone sounds as though it was born with its wide range of expression. Meltingly romantic tone colours and bitter, dark anger come to it with equal ease.

The conclusion must be that Holzmair is well on target to fulfil his early promise. Incidentally, the second time that he sang "Die Taubenstein" was even better than the first - a knowing and affectionate smile in the voice that worked as well for this song as any performance I can remember.

**Richard Fairman**



High Romanticism: Chris Merritt, Deborah Riedel, and Diana Montague in Opéra Bastille's new production of 'Benvenuto Cellini'

Opera/Ronald Crichton

## Benvenuto Cellini

the playing was a shade too brash and brassy, obscuring detail. Plenty of vitality, not enough light and shade.

The producer, Dennis Krief, whose *Sapho* (Gounod) I enjoyed at Saint-Etienne last season, designed his own sets, costumes and lighting. The result had unusual homogeneity, a swirling, sweeping, restless evocation of Renaissance Rome with magical evocations of the Piazza Colonna and the Colosseum - painted architectural sets in the grand theatrical style of Berlioz's time.

Good to see the big Bastille stage uninhibitedly used, even if the width meant stringing out the carnival crowds in long lines like a frieze.

Everything was generously planned - yards of material for the riotously colourful, painterly costumes (as good in motion as they were when still). What a blessed, wicked pleasure to have an

opera evening far away from clamped-on ideas and strenuous visual ugliness! Could it be, bearing the Opéra-Comique's *Mireille* in mind, that reaction is on the way?

The *Teresa* of Deborah Riedel, full-toned and positive in manner, was the best I have seen - for once the girl seemed a worthy partner for the artist. The Ascansio of Diana Montague and Fieramosca of Michel Tremont were excellent. Much of the evening's musical excitement came from the Opéra's fine chorus, especially the tenors and basses who sang so justly as Cellini's fellow-craftsmen.

Sponsored by Association pour le Rayonnement de l'Opéra de Paris.

not caricatured but shown as potentially tricky opponents, symbols of Cellini's uneasy relationship with authority (for which read Berlioz and the official Paris of the 1830s).

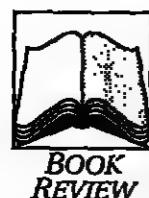
Cellini, the goldsmith of genius who was also a brawler, was sung with swagger and thoughtfulness by Chris Merritt, whose voice has a useful streak of hard metal as well as Rossini-tenor agility. That voice was taxed by the role, but the worrying unsteadiness of the opening scenes lessened. Merritt's appearance combined burliness with distinction of bearing.

The *Teresa* of Deborah Riedel, full-toned and positive in manner, was the best I have seen - for once the girl seemed a worthy partner for the artist. The Ascansio of Diana Montague and Fieramosca of Michel Tremont were excellent. Much of the evening's musical excitement came from the Opéra's fine chorus, especially the tenors and basses who sang so justly as Cellini's fellow-craftsmen.

Sponsored by Association pour le Rayonnement de l'Opéra de Paris.

Bonard: Das Glück zu Malen, Kunstsammlung, Düsseldorf, to April 12.

# British culture in the clear



Of all the competing explanations for Britain's poor economic performance compared with Germany and the US, the most pervasive is that for the past 100 years the social and educational attitudes in Britain have been uniquely unfavourable to industry; this has led to a diversion of talent away from manufacturing to "softer" activities such as the professions and the civil service.

A powerful restatement of this view came in 1981 with the publication of Martin Wiener's *English Culture and the Decline of the Industrial Spirit*. The "cultural critique" associated with Wiener and others holds that from about 1870 onwards the upsurge of entrepreneurial vigour which had produced the industrial revolution was blunted by "gentrification". Successful industrialists sent their sons to public schools where they imbued pseudo-aristocratic values that were alien to the single-minded pursuit of production and profit.

Several historians have questioned Wiener's analysis, but none have done so with as much force as W D Rubinstein. His new book, which follows several earlier studies of British elites, is written with wit and passion. It is a persuasive antidote to many of the clichés about British industrial decline; its message needs to be absorbed by speechwriters for the prime minister, John Major, and Michael Heseltine, trade and industry secretary.

Rubinstein lays into the "cultural critique" on three main grounds. First, he attacks its central assumption that Britain shifted from a pro- to an anti-industrial culture in the course of the 19th century. Second, he regards the notion of British economic decline as vastly exaggerated, partly because it reflects an obsession with manufacturing; it fails to take into account the country's competitive success in services. Third, he finds no evidence to support the view that the public schools engendered anti-business attitudes.

**CAPITALISM, CULTURE AND DECLINE IN BRITAIN 1750-1990**  
By W D Rubinstein  
Routledge £25 182 pages

Rubinstein says: "Britain was never fundamentally an industrial and manufacturing economy; rather it was always, even at the height of the industrial revolution, essentially a commercial financial and service-based economy whose comparative advantage lay with commerce and finance".

In his final chapter Rubinstein discusses the interaction between the country's three élites – the landed élite, the commercial-based London élite and the northern manufacturing élite. The third of these had its period of greatest influence between 1830 and 1870, but it was never able to establish a dominance over the other two. "The self-conscious, acquisitive, ideologically distinctive provincial élite disappeared in the first world war, together with its vision of a liberal, meritocratic, provincial civic culture not dissimilar to that which emerged in 19th century America."

Rubinstein shows that even during the period from 1770 to 1880, when entrepreneurs in Lancashire and the West Riding of Yorkshire were turning Britain into the workshop of the world, the richest and most powerful group in the country were the bankers and merchants of London and the home counties. The dominance of commerce and finance was interrupted by a brief upsurge of factory capitalism in the first half of the 19th century, whose importance has probably been exaggerated by the fact that it had the world's first modern factories, by the fact that it is highly visible and unpleasant, and by the importance given to it by Marxism".

As for the contention that British culture was anti-industrial, he points out that if an important indicator of such attitudes is the views of writers and intellectuals, then German and perhaps even American culture has been more anti-business than that of Britain. Noting the "cosmic and bourgeois sarcasm" emanating from Germany's Brechts and other left-wing writers, he argues that British culture has been much less strident in its condemnation of capitalism than any other European culture.

In a study of the back-

grounds and careers of public schoolboys between 1840 and 1990, Rubinstein shows that few northern industrialists sent their sons to these establishments; the suggestion that the public schools diverted talent away from industry is groundless. Some of financiers were more likely to have been educated at public schools; yet these were the activities in which Britain, far from suffering from an anti-entrepreneurial bias, continued to enjoy a competitive advantage.

In his final chapter Rubenstein discusses the interaction between the country's three élites – the landed élite, the commercial-based London élite and the northern manufacturing élite. The third of these had its period of greatest influence between 1830 and 1870, but it was never able to establish a dominance over the other two. "The self-conscious, acquisitive, ideologically distinctive provincial élite disappeared in the first world war, together with its vision of a liberal, meritocratic, provincial civic culture not dissimilar to that which emerged in 19th century America."

Rubinstein leaves a number of questions unanswered, not least the issue of whether the dominance of the metropolis – which is unique among advanced countries – damaged the economy. His claim that Britain's comparative advantage has always been in finance and commerce is plausible, but the balance between manufacturing and services might have been different, and better for the nation, if the social and business links between London and the north had been closer.

Manufacturing remains an important part of the economy and those who worry about its competitiveness are not necessarily suffering from what Rubinstein calls "manufacturing fetishism". What this book does, nevertheless, is to challenge the conventional wisdom about Britain's Victorian past and thus to alter the terms of the debate about the country's present and future.

**Geoffrey Owen**  
The author is director of the Business Policy Programme at the Centre for Economic Performance, LSE

**P**ay-setting institutions have certainly been transformed: fewer workers are in collective agreements, bargaining is decentralised, the rate for the job has been ruptured, fair wage resolutions and comparability machinery have been withdrawn, there is greater sensitivity to the fortunes of the company and the performance of the individual. The government and their agencies have achieved virtually all they set out to do.

With these words, David Metcalfe, professor of industrial relations at the London School of Economics summarised the changes in the UK labour market in the Thatcher decade and beyond. His paper was given at a conference held on April 1 by the National Institute of Economic and Social Research.

One of the best illustrations of the changes is the sharp decline in union membership as a proportion of all employees. Over the short period 1984-90, the proportion of pay rises determined by collective bargaining fell from 71 per cent to 54 per cent. On the positive side, some 43 per cent of businesses had cash or share-based profit sharing by 1990, and 32 per cent had share ownership or option schemes – although in most cases these provided only a modest proportion of workers' remuneration.

Moreover, in contrast to earlier decades, public and private sector employers stood up to a series of important strikes. Management's "right to manage" was reaffirmed and employers were able to get rid of "Spanish practices" in the newspaper, airlines, and other last-ditch areas.

There were benefits. As Metcalfe says: "Growth in manufacturing output per head improved so much that Britain was top of the OECD-major seven nations growth league table in the 1980s, after being bottom in both the 1960s and 1970s. Labour productivity in manufacturing has continued to grow rapidly in the 1990s reflecting the sharper fall in unemployment than output. The improved performance of the manufacturing sector in the 1990s was attributable to the interaction of greater product competition, high unemployment and anti-union legislation."

But there were two disturbing offsetting features. The first relates to the distribution of income. Mainstream economists say that "inequality" increased. The most widely used measure of inequality is the Gini coefficient which has a maximum of 100 and rises as "inequality" increases. The UK coefficient rose (after tax) from 26 in 1981 to 35 in 1988. There were similar movements in the US. There was no such increase in France, but the absolute level of "inequality" remained higher than in the UK.

The term "inequality" is a loaded one, presupposing that equality is a natural or desirable state of affairs. But in the case of full-time manual workers, Paul Gregg and Stephen Machin in their contribution were able to isolate separate effects. The ratio of earnings of the top tenth of manual full-time workers to the "median" workers (those whose pay was in the middle) increased to the highest since 1866. In itself, there might not be too much to worry about here – it might be evidence of a widening of differentials for skilled labour. The real concern is at the bottom. For the lowest tenth have experienced since 1976 a steady decline in the ratio of their earnings to the median.

Absolute poverty is a highly complex and controversial area. But it is difficult to deny the evidence of an increasing trend in the 1990s. At the very least, a substantial minority did not share in the general prosperity, when real earnings for those in employment rose at a record pace.

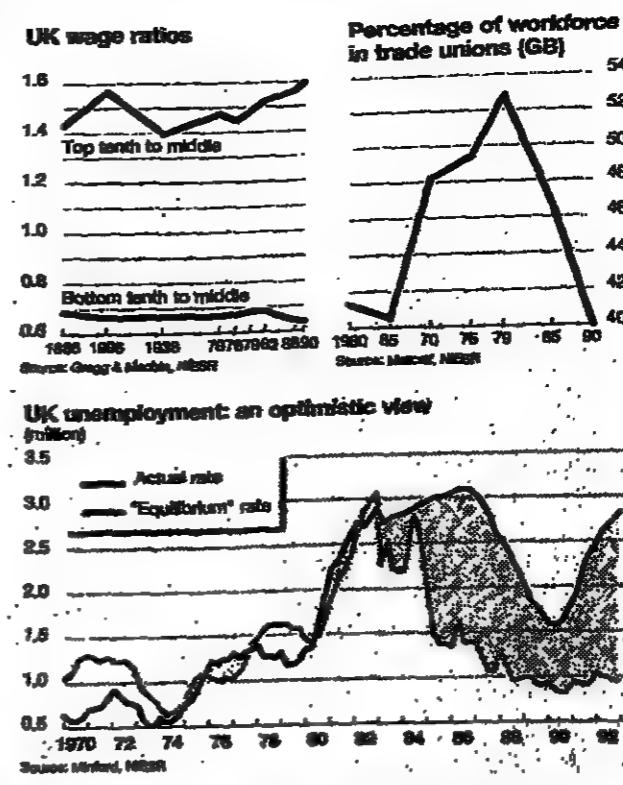
The distributional changes were largely driven by labour market forces, such as declining relative demand for less skilled workers and occupations. But the decline in importance of institutions such as unions and minimum wages played a role.

The second disturbing feature is that even the productivity gains have gone to waste in unemployment, which seems to be rising to a post-war record. As Metcalfe puts it: "Either the government got it wrong concerning the link between pay-setting institutions and procedures and the employment outcomes. Alter-

## ECONOMIC VIEWPOINT

# After the pain, the wait for the gain

By Samuel Brittan



government's panel of independent forecasters that the economy could take a very large boost without any danger of renewed inflation. This is in strong contrast to the Treasury and most commentators, who fear that because of capacity shortages, the balance of payments or other constraints, anything but a modest recovery would run into trouble.

Prof Minford's presentation provoked a discussion, ended only by the clock. If there has been such a large gap between actual and equilibrium unemployment for most of the past 10 years, why did inflation not fall further in the middle 1980s; why was the economy not better able to absorb the credit expansion of the period, and why are prices not actually falling today?

Fragments of explanation, offered by conference participants, were that it was not the level of demand in the late 1980s that caused the problem, but the rate at which it increased. In the 1990s there may be a constraint of physical capacity biting well before there is any chance of labour shortages reappearing.

Prof Minford played down capacity restraints. Indeed if output can be increased without inflationary effects, then capacity will be created by business. Moreover if unemployment is so far above equilibrium, it should be possible to cope with any incipient balance of payments problem by having a lower rate of inflation in the UK than in competitors.

As some recent chancellors will confirm, my own vision of the economic process is not always the same as Prof Minford's. Nevertheless I prefer his structural optimism to the economic establishment's tendency to project any recession or business cycle problem indefinitely into the future.

If there is something in his account, then the effect of the Thatcher labour market changes is more like what one would have expected. The distribution of income has been adversely affected, but most of today's unemployment is due to recession and will be priced back into work with recovery.

Lower unemployment will reduce poverty, but probably not enough. Non-political observers would want to investigate fiscal redistributive schemes, such as those outlined in James Meade's new collection of essays, just published by Macmillan. Liberty, Equality and Efficiency. But they would also seek to retain the more flexible post-Thatcher labour market.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5338. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Offer worth refusing

From J J Plant

Sir, With the volume of column inches expended on the Hoover promotion, I am a little surprised that nobody has looked at the much larger Sainsbury/British Airways promotion which took place at the same time.

As a result of some careful planning of my shopping, I acquired vouchers that would have entitled me to two reduced air fares. Sainsbury/British further rewarded me with two additional "bonus" vouchers. I have found these to be worthless. On flights since Christmas, all on BA, I have been able to book tickets through West End agents considerably cheaper than the BA "reductions".

I have probably lost nothing (and may have gained a little) as a result of rescheduling purchases to boost my total expenditure at Sainsbury during the crucial period. Certainly Sainsbury gained some of my market share at the time, but in the immortal words of rock star Pete Townsend, I "won't get fooled again". And my expectation is that Sainsbury will not actually spend very much on subsidising air tickets under its scheme.

J J Plant,  
101 Clova Road,  
Forest Gate, London E7 5AG

### Schools must not perpetuate artificial educational barrier

From Mr Alastair Thomson

Sir, With the secretary of state for education's decision to give a much higher profile to vocational qualifications in recent weeks ("Patten vows to improve the skills base", April 6) is particularly welcome given the implied message within your own second leader of the same day ("Testing times").

While agreeing wholeheartedly that Mr Patten needs to talk to the teaching profession about testing and about the national curriculum, I would take issue with the assumptions behind your editorial's critique that it falls into the "twin trap of being insufficiently challenging for academic children" while it is more necessary that "others" should become skilled for the world of work is not helpful to anyone. If the largely artificial barrier between academic and voca-

tional learning is being broken down in higher education, it would be sad to see it maintained in schooling.

Without sharing the government's commitment to maintaining the A-level system unchanged, it is possible to sympathise with Mr Patten's objective of presenting people, whatever their age, with an attractive vocational option that encourages more people to contribute to raising the country's skill base. The alternative is to consign work-related learning to a second-best ghetto area.

Alastair Thomson,  
planning & development officer,  
National Institute of Adult Continuing Education,  
198 De Montfort Street,  
Leicester LE1 7GB

### ACT and pensions: short-term gain but long-term loss

From Mr David G V Hudson

Sir, I was interested to read Norma Cohen's article on Budget changes to ACT and its effect on pensions ("Worse off at the end of the day", April 5).

There are many things about current government policy which are difficult to understand other than on purely hard-nosed money terms (for example, closure of mental

hospitals and cuts in legal aid).

But even on those terms, considering that in future an increasing percentage of the population will be in the older age brackets, it surely makes good long-term fiscal sense to encourage people to provide for their retirement years. Retirees who have made adequate pension provisions will be less of a drain on public resources in

the years to come.

From your reports and others I have read, it seems that the government is charting a course of short-term fiscal gain at the expense of long-term policy.

David G V Hudson,  
Hudson & Co,  
9 Warwick Court,  
Gray's Inn,  
London WC1R 5DJ

Exchange rates: building a reputation and avoiding disorder

From Mr Laurens van den Muyzenberg

Sir, Dr Popham, in his letter "Best for France and Europe if franc floats" (April 5), accuses me of misinformation. He predicts "a small fall followed by a gradual rise". Real interest rates should be 3 per cent or, for France with 2.5 per cent inflation, 5.5 per cent as compared with 10.5 per cent short term now. When a wondrous world it would be where interest rates could be lowered and there would only be a "small fall" in the value of the franc! This is just a technical point.

Also Dr Popham wonders why France would link its currency with the sick German economy. It is because France is now an integral part of a currency block three quarters the size of the US (in terms of GNP). If we just include France, Germany, the Nether-

lands and Belgium.

Furthermore, it is well proven that strong currencies lead to strong export performance, as shown by Germany and Japan, and a weak currency to poor performance, as shown by the UK. But most important of all is burden sharing. Devaluation would make it even more difficult for Germany to get out of the recession and successfully complete unification.

Also, not too long ago the UK wanted the pound to become the strongest currency in Europe. France wants the same, but that takes time; it takes a long time for France to wear down its reputation as being prone to devaluation. France has come a long way. Floating now would throw away sacrifices already made.

Finally, floating the franc would delay the introduction of a common European currency

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday April 8 1993

## Mr Major's anniversary

ONE YEAR has passed since Mr John Major famously won the general election of April 9th 1992. It has not been a happy twelve months. The prime minister has lost authority. The Conservatives have split over the Maastricht treaty. Britain has endured a demoralising winter. Now, however, economic recovery is on the way and the Maastricht treaty may soon be ratified. The government has an opportunity to set its own agenda, rather than be driven by events.

The prime minister has not been an innocent spectator. Over Europe, he has played a dreadful hand as well as might be expected. This is hardly true over the economy. Mr Major was chancellor of the exchequer when sterling was put into the ERM. His record as prime minister includes misjudgement of the recession; a huge deterioration of the public finances; vainglory about sterling's strength before September 18; the government's row with the Bundesbank over sterling's exit from the ERM; the subsequent failure to change the economic team; and a refusal to draw radical lessons from the debacle.

On polling day last year the Financial Times ruminated about the "dangers of perpetuating in power a weakened and uncertain Conservative party", a party whose manifesto, we said, was "a job lot of ideas with little sense of drive or direction". A year later the government's programme is as fragmented as ever. However, our view last April that the risks of a change to Labour was justified "by a fine margin" has hardly been vindicated by that party's performance in opposition. No wonder the country feels gloomy.

## Lost authority

In the next year, the two great areas of responsibility facing Mr Major are, as ever, Europe and the economy. On the first, his hope is to reunite his party around an agenda that promotes both enlargement of the community and decentralisation of its management. Other EC member states may be sufficiently chastened to pay him more attention than they did a year or two ago.

On the economy, what is needed for sustained recovery is to use the gains in competitiveness from

## Anglo-German capitalism

The dominance of the banks in the capital markets of continental Europe has always militated against the adoption of Anglo-Saxon financial habits such as hostile takeovers and high payout ratios. Yet the resistance is finally eroding in Europe's prominent bank-based system, Germany. The decision by Daimler-Benz, Germany's biggest industrial group, to adopt US accounting and disclosure requirements to obtain a listing on the New York Stock Exchange is symptomatic. As the capital markets become global, the Anglo-Saxon model is tending, for better or worse, to prevail.

Well-known German companies such as Hoechst in steel and Feldmühle in packaging have recently fallen victim to predators. Shareholder activism, meantime, has been breaking out at the annual general meetings of corporate giants like Siemens and Daimler-Benz. Interestingly, Daimler recently decided to unwind a defensive arrangement whereby 25 per cent of its capital was held in a special holding company. Nor is it just domestic shareholders who have been complaining about restrictive voting arrangements. A representative of the California Public Employees' Retirement System (Calpers) shook the management of the conglomerate RWE last year by denouncing the company's restricted voting rights at the annual general meeting.

## Shareholder activism

The influence of big pension funds like Calpers is not to be underestimated. Around 40 per cent of the tradeable shares of German companies is now in foreign hands. German management could afford to ignore foreign owners in the 1980s when companies were cash-rich. But with the domestic economy contracting and profits under severe pressure, access to international capital suddenly becomes important, especially in a system with few funded pension schemes, where private investors prefer bonds.

Daimler-Benz is a case in point. After its acquisition spree in the 1980s it had a heavyweight rights issue in 1989. Over the past year it has wanted to raise a further D-Mark 200m (US\$200m) against a difficult market background. Yet its

devaluation as a platform for long-term export-led growth.

The most important precondition will be continued wage constraint. The government needs to articulate a long-term view of wages that goes well beyond the rough justice of its ceiling on public sector pay. It should, for example, announce a direct link between changes in interest rates and trends in wage settlements.

Mr Major will also need to give strong support to Michael Portillo's radical review of public spending, which is an essential component of his effort to bring the public finances under control. He may well have to consider further tax increases as well. Any deflationary effects can and, if necessary, should be offset by lower short-term rates of interest.

## Fresh vision

An even more fundamental point is that throughout the UK political system, power is too centralised. This is bad in itself, but worse when it is also poorly exercised. The power of the Treasury is no longer commensurate with its reputation: the case for an independent Bank of England needs to be answered; and more open discussion of major policy options is needed. Advisory panels at the Treasury and on energy policy are a small step in the right direction, but British government still works on the assumption that the man in Whitehall knows best. It is no less important to think through the consequences for accountability and transparency as quangoes take over more governmental functions, particularly at the local level.

On questions of governance, Mr Major has a taste for radical language – for example, proclaiming himself an apostle of open government, but his instincts are conservative; he needs to be bolder. In some other policy areas, education and training is the obvious example, he has inherited an avalanche of change, which needs to be more coherently presented and more effectively delivered.

It is unrealistic perhaps to call for a fresh "vision", but the UK does need a government with policies designed to last for years rather than months. In spite of his small majority, that is the least the prime minister must achieve.

On the economy, what is needed for sustained recovery is to use the gains in competitiveness from

diversification has prompted criticism and profits are forecast to fall for the second year running. Disclosure could help keep the door open to that equity issue.

## Improving disclosure

Even without any need to satisfy the requirements of the New York Stock Exchange and the US Securities Exchange Commission, many German companies have been improving disclosure and adopting more generous dividend policies. The trend will continue. Fiscal pressures resulting from unification will cause Germany's privatisation programme to accelerate; foreign investors will be needed to help maximise the government's returns. The ageing of the population could also result in more of the pensions burden being transferred from the state to funded private pension schemes. That, too, would create increased demand for equities.

If the general trend towards a more open capital market ultimately tightens accountability, it may be no bad thing. For all its merits, the German system of corporate governance has been less effective than its Anglo-Saxon equivalent in unravelling the damage caused by promiscuous conglomeration. Supervisory boards have often been slow to push management into focusing on problems in the core business.

That said, there are clear risks in going down the Anglo-Saxon route. Much of the success of German industry has been based precisely on harmonious relations between management and workers within the company, and close relationships outside, with banks, suppliers, government and community. It would be ironic if the Germans were to adopt an Anglo-Saxon-style market in corporate control just as US investors are discovering the joys of 'relationship investing', whereby institutional shareholders make a long-term commitment to a given company and engage in a continuing dialogue with the board.

That, however, is unlikely. The innate conservatism of the German financial system militates against rapid change, as does the powerful vested interest of the banks – which is why it is conceivable that Germany will end up with the best of both worlds.

"To every action there is an equal and opposite reaction."  
Sir Isaac Newton

In 1989-90, a triumphant wave of western liberal capitalism crashed onto the beachhead of central and eastern Europe, washing away communism's rusty hold. Three years later, the western part of the continent is caught in the backwash of its own previous success. Europe has served up a large-scale laboratory demonstration of Newton's third law of motion.

In the east, fragmentation is on the march, illustrated by the war in former Yugoslavia, the disintegration of the former Soviet Union and, less catastrophically, by the break-up of Czechoslovakia. In western Europe, fissiparous forces are at work, too, seen in regional factionalism in Italy and Belgium, or the new economic and social cleavages in unified Germany.

Yet what has crumbled most is political vision and leadership, sapped by economic downturn, unemployment and electoral disenchantment. The fall of the Berlin wall, the unification of Germany and the unravelling of the Soviet empire were cathartic events for which the west was immensely grateful, and immensely unprepared. Western Europe reacted by trying to speed up, through the Maastricht treaty, moves towards EC unity first launched in the 1950s and accelerated by the process of creating a single European market. That was always a debatable choice. In retrospect, it looks like the wrong one.

West European politicians gave priority to deepening integration rather than spreading it eastwards. They failed to realise that the collapse of communism would create a corresponding crisis of adjustment in the west. They did not recognise that the pain accompanying the necessary overhaul of west European structures would diminish ordinary people's enthusiasm for political and economic union.

They foresaw neither the scale of economic problems resulting from German unification, nor the extent to which these would reverberate across Europe. They did not anticipate that the Maastricht plan to replace the D-Mark with a European currency would become an obstacle rather than a catalyst for the reconstruction of Europe.

This was a catalogue of miscalculation. Now, in drawing up the post-Maastricht agenda, west European governments face three interlinked challenges. The most important is to build a stronger economic bridge integrating the eastern and western parts of the Continent. Unless governments master this first task, they are likely to fail in the other two aims: restoring their authority and esteem in the eyes of voters, and succeeding in Europe's economic struggle to keep up with other parts of the industrialised world.

Three years ago, all the goals seemed within reach. In dozens of statesmanlike speeches, the talk was of partnership and prosperity, revolution and reward. German and European unity, according to Chancellor Helmut Kohl, were "two sides of the same coin". The coin has since tarnished; the rhetoric has turned sour.

What's the situation in Europe today? Uncertainty, uncertainty. That's a disaster," says

Mr Poul Nyrup Rasmussen, the new Danish prime minister. As current chairman of the EC Council, he believes that Maastricht must be ratified. But, above all, he wants the EC to escape from economic stagnation.

A senior official in the Bonn Chancellery talks of "an accumulation of uncertainties" posed by concerns about immigration and inflation, and by the perception of impotence over the war in Bosnia. He compares Germany to a confused football team. "We have to keep on playing while the rules of the game are being changed."

East and west at least now recognise their interdependence. Across western Europe – not simply in Germany, the only country which

## Caught out by a turning tide

David Marsh argues that Europe faces a radical reshaping of priorities



has been physically transformed – the upheavals in the east have changed the mood of nations. Would the withering of British self-confidence during the past few years have been quite so severe had the post-Thatcher recession not coincided with the end of the UK's cold war role as a guardian of divided Europe?

In Italy, the eastward earthquakes have contributed to the splintering of the old state and party structures which held the country for so long in the grip of corruption.

In France, the diminishing of President François Mitterrand's public standing was hastened by his futile attempts at the end of 1992 to hold up German unification, and his underestimation, at the time of the hardliners' coup in August 1991, of the forces of reform in the Soviet Union. And in Spain, the fortunes of Mr Felipe González arewaning partly because, as new eastern horizons open, the country is facing much greater competition in seeking to attract foreign investors and EC subsidies.

Through these setbacks to Europe's hopes runs a common economic thread. High Bundesbank interest rates aimed at restraining the inflationary pressures of German unification have been a principal cause of the European recession. It could be as deep as the one in 1976 (the last year EC economies contracted), and more damaging.

The Maastricht treaty precepts for economic and monetary union (EMU), designed to lay down a path for economic convergence and budgetary rectitude, have so far produced neither. The treaty set targets for fiscal deficits and indebtedness as conditions to determine which EC countries could participate in EMU later in the decade. However, as a result of recession-induced increases in social outlays

and cuts in tax receipts, average EC deficit this year will amount to between 5 and 7 per cent of gross domestic product, well above the 3 per cent target.

Although the Maastricht targets are not meant to be reached until 1996 or 1998, a number of countries (including Germany) are likely to continue diverging from them during the next few years. As a result, a treaty ostensibly mapping the route to EMU now appears to contain built-in road-blocks.

One continental European central bank governor, a long-time student of President François Mitterrand's scepticism about EMU, says: "I could imagine that the Germans said they [the targets] were necessary because they were impossible to fulfil."

What's the situation in Europe today?  
Uncertainty,  
uncertainty,  
uncertainty. That's a disaster'

West Europe's economic difficulties would be bad enough if they were merely cyclical. But the EC's failing competitiveness shows they also embody an important structural element.

Many EC countries, led by Germany, have for several years been registering falling shares of international export markets for manufactured goods. The trend is linked to Europe's high labour costs and technological shortcomings compared not only with the US and Japan, but also with the emerging capitalist economies of south-east Asia. The EC ran a trade deficit of \$90bn with the rest of the world last year – roughly three times its

1985-90 average. High production costs partly reflect the burdens of running generous welfare systems which – for both economic and demographic reasons – are becoming impossible to maintain.

Reflecting on such structural problems, Mr Alfred Grosser, one of France's leading political scientists, says the European recession is not just "a temporary crisis". Rather, it raises questions "over the way we organise our industrial society".

Mr Grosser, a specialist on the Franco-German relationship, says basic links between the governing classes in Paris and Bonn are in good order. He adds, however: "That's of little significance. Complementing unemployment and economic uncertainty have created a gulf between governments and ordinary citizens, Mr Grosser says, perhaps dramatically. "The two countries are in the process of falling apart."

Whatever the effects of recession, Franco-German ties will remain of utmost importance for Europe's future. One emotion at the heart of the relationship is, however, French mistrust of Germany – still not allayed after nearly five decades of post-war co-operation.

According to a survey after last September's French referendum on Maastricht, 21 per cent of France's Yes voters, and 40 per cent of No voters, said that fear of Germany's domination of Europe had determined their voting stance. The chairman of one of France's largest banks says France still has a three or four-year "window of opportunity" in which post-united Germany will be "vulnerable". During this time, France will be able to negotiate with Bonn; afterwards, Germany will be too powerful.

Mr Jacques Attali, president of the European Bank for Reconstruction

and Development (EBRD), has occupied a key vantage point in Paris-Bonn relations, and now has a central role on another part of the European stage. As President Mitterrand's foreign policy adviser during the 1980s, Mr Attali was one of Maastricht's architects. Now, however, Mr Attali calls it "the last treaty of the cold war". The agenda has moved on.

Mr Attali concedes that the main objective of Maastricht is to "get rid of the D-Mark". He stresses the importance of finalising the treaty: "I'll accept the word 'outdated' after it's ratified". But he adds that once the treaty, as he hopes, passes its hurdles in Denmark and the UK, "the EC will have to think of something else".

This could be, Mr Attali suggests, the establishment of a pan-European common market to lock to the west the economies of eastern and central Europe. These countries should also participate, he proposes, in formal political collaboration with the EC, ideally, through immediate full membership.

In common with Mr Attali, Professor Alan Winters, an international trade expert at Birmingham University, complains about EC protectionism in its trade agreements finalised over the last year or so with former Soviet bloc countries.

Professor Winters says: "Noble concern for the welfare of our brothers in eastern Europe has been subverted by entrenched economic interests." He fiercely criticises EC import restrictions in sectors such as steel, agriculture and textiles.

Countries in eastern and central Europe have made impressive strides in switching trade towards the west. But the run-down of traditional industries has been much greater than expected.

Allowing for anticipated modest recovery in 1993, the combined real GDP of Hungary, Poland and the Czech and Slovak republics at the end of this year will be roughly 20 per cent below that in 1988. Even after zero or maybe negative growth in the EC this year, the Community's GDP at the end of 1993 will, by contrast, be 5 to 8 per cent above the 1988 figure.

Mr Jacek Siwicki, investment manager in the Warsaw-based Polish-American Enterprise Fund, dealing with privatisation and acquisitions in Poland, was in 1991 secretary of state in his country's Privatisation Ministry. He says errors were made in forecasting the process of east European transition.

"We did not realise this is not like a turnaround of a corporation. It is like a situation after a war – after the atomic bomb has gone off. Millions of people are hurt and injured." Bringing about economic regeneration, he says, "has to be a managed process. You need a surgeon leave it all to the markets."

To help organise structural change, Mr Roberto Leonardi, an expert in government relations at the London School of Economics, calls for creation of pan-European organisations similar to the European Coal and Steel Community of the 1950s. Such ideas can find favour with industrialists. The EBRD has established informal links with Europe, the European steel producers' federation, to discuss steel overcapacity in east and west.

One board member of Mannesmann, the German engineering group, says everyone would benefit from an orderly sharing out of work between steel companies in the east and west. In view of high German production costs, "The quicker we transfer production eastwards, the less overall jobs [in Germany] we will lose. We will gain new competitiveness, new markets and new volume."

If co-operative arrangements such as this come to the fore, they will reflect a redrawing of European priorities. The links between action and reaction in east and west are now clear. Finding creative and mutually beneficial ways of responding to them is likely to dominate Europe's post-Maastricht agenda.

## OBSERVER



The train-spotters have come out in support!

English-language paper, the Gazette, with what it clearly sees as irrefutable evidence.

The attacks could not be masterminded by an Egyptian, it declares in an editorial. "The proof is the way such operations are carried out. It is professional."

## In duplicate

Every Brit in business knows that the interpretation of some obscure point of UK taxation law can represent the difference between profit and loss, at least for smallish companies.

But which professional body is best fitted to watch over the

game's US inventor Alfred Butts.

As old as the century and an architect by training, he devised the word-based board game in the 1930s only to have it run down by manufacturers in the field. It was not until the early 1950s that the Macy's retail chain began selling Scrabble, paving the way for an estimated total sale in various languages which still seems low at 100m. He said he earned only a few cents on each sale.

As the faculty's chairman Peter Wyman has complained that institute members have been organising opposition in an attempt to nobble the faculty's exam plans. Besides denying said charge, the institute's president Jennifer Ainsworth has riposted that the duplication "would be divisive, would increase costs, and would cause training difficulties for major employers".

Whichever side may be right, it is gratifying to see the professional experts smiting the sort of heat more usually displayed by those whose role in taxation is merely to pay it.

## Obiter dicta

How many bona fide two-letter words are there in English? Anyone knowing the answer off pat will probably be an addict of Scrabble (in which short words can be decisive in end-play) and so have cause to lament the death of the

Quoniam festinas – horu no est longa! (Although you're in haste, the delay is not long).

To which the obvious reply is: Quid cito? (Is it possible?)

## Come-back in bear market



# FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1993

Thursday April 8 1993

## INSIDE

### New products help L'Oréal rise 16%

Cosmetic company L'Oréal mustered a 16 per cent increase in pre-tax profits to FFr3.45bn (\$741m) in 1992 from FFr3.45bn in 1991, mainly because of the success of new products, said Mr Lindsey Owen-Jones, chairman and chief executive. Page 18

### GMI strengthens

General Motors, the US carmaker, said first quarter sales were stronger than predicted, and it expected to post improved results for the period. It is due to report its earnings later this month. Page 19

### Further loss for Speyhawk

Speyhawk, the technically insolvent property developer, yesterday announced a pre-tax loss of \$29.8m (\$136m) for the year ended September 30. This loss, which followed a \$21.6m loss in the previous year, resulted mainly from further write-downs of \$67.3m against investment and development properties. Page 24

### Uptum expected in Austria

Just over a month ago a fall in Austrian interest rates helped the ATX index to a peak of 860.17. Then a combination of a technical correction, negative economic and corporate news and political uncertainty cut the rally short. Some analysts say prices might go through another upturn of 10 to 15 per cent in the summer, if short-term interest rates continue to fall. Back Page

### Treaty on timber



Negotiations on a tropical timber accord to replace the 1983 United Nations agreement begin next week amid pressure from environmental groups for tougher rules on forest conservation. Producers will press rich nations to share the burden of tropical forest conservation by increasing financial assistance and facilitating technology transfer. Page 32

### FT Actuaries World Indices

A new structure of industrial sector classifications for the has been published in draft form by the committee which supervises the indices. An outline of the new structure is published in this issue. Details, Page 20

### Market Statistics

	Best lending rates	London share services	33-35
Benchmark Govt bonds	49	Liffe equity options	33-35
FT-A Indices	22	London bond options	22
FT-A world indices	33	Managed fund service	30-40
FT fixed interest indices	22	Money markets	40
FTYMSA int'l bond inc	22	New int'l bond issues	22
Financial futures	40	World commodity prices	32
Foreign exchange	40	World stock mkt indices	41
London recent issues	22	UK dividends announced	24

### Companies in this issue

AAH	28	John Fairfax	21
Alcatel Alsthom	18	Kop	18
AMCO	19	Lockheed (John)	25
Aston Martin Lagonda	13	Lucas Inds	18
AEG	17	L'Oréal	18
BSL	16	Maho	18
BMW	1	Merlin Indl	15
BT	25	Michelin	18
Barclays	17	Mid-States	25
Black & Eddington	28	Morgan Stanley	18
Blockley's	25	Mowlem (John)	25
Brammer	24	Motor & Peacock	25
British Gas	21	OIS Int'l Inspection	21
CRA	21	PWMA	25
Debt (Cds)	25	Pelican	25
Coal and Allied Inds	21	Premair	18
Credit Bank	25	Queens Moat	18
Degremont Motors	25	Reuters	35
Davis Service	25	Rolls-Royce	12
De La Rue	26	Rothmans Int'l	25
Dewhurst	25	Savoy Hotel	26
Digital Equipment	12	Savoyard-Reeve	26
FBD	1	Shawwood Computer	24
Fed	19	Sherriff Group	24
GM	18	Sketchley	24
Gruppo Victoria	18	Solvay	24
Heinkel	24	Spayhawk	24
Hewlett Packard	25	Stylo	25
Higgs & Hill	25	Swissair	17
Hunting	25	Trabu	17
ICL	17	Wellcome	33.1
ING	18	Western Mining Corp	21
Ingham	25	Wilson (Connally)	25

### Chief price changes yesterday

FRANKFURT (Dm)		PARIS (FrF)	
Raises	+ 25	Elforsk B-Say	757 + 37
Credit Konsort	+ 25	French Phillips	771 + 15
Deutsche	+ 15.7	French Phillips	491 + 18
Mercedes Ind	+ 19	Sedring	570 + 15
Philips	+ 27	Philips	973 - 19
BMW (D)	- 11	Forc Lyonnais	630 - 19
Volvo	- 11	Forrestal-Usid	550 - 15
TOKYO (Yen)			
Airbus	+ 16		
Barclays	+ 16		
USAI	+ 16		
Falls	+ 12		
Astro	- 2		
Cyrus Minerals	- 2		
Hughes	- 2		
New York price at 12.30pm			
LONDON (Pence)			
Ades Aegis	+ 3	First	185 - 13
Avon Pct	+ 5	Guinness	188 - 14
Barclays	+ 7	HIZ	855 - 14
Great & Co	+ 14	Reitmans	615 - 27
Porter	+ 9	Starwood Comp	311 - 29
Petrol	+ 6	Stanley	66 - 14
Port Authority	+ 12	Spayhawk	140 - 4
Prudential	+ 12	Wellcome	888 - 23
Alpha- Lyons	- 12	Wiles (I)	65 - 4
BAT Inds	- 6		

كتابات الأصحاب

## FINANCIAL TIMES

# COMPANIES & MARKETS

Thursday April 8 1993

© THE FINANCIAL TIMES LIMITED 1993

## US watchdog wants stock options disclosed

By Karen Zegar in New York

US COMPANIES will have to disclose the value of options granted to executives and deduct them from profits under an accounting rule change proposed yesterday by the Financial Accounting Standards Board (FASB).

However, FASB, a private sector group which sets standards for the accounting industry, tried to placate institutional investors, who have argued in favour of the

changes, and companies who have opposed them, by proposing a three-year interim measure. The full force of the proposal would not take effect until 1997.

Stocks options can boost an executive's salary. In 1992 Blockbuster Entertainment's chief executive had \$65.7m in stock option gains, the head of Toys 'R Us received \$30.5m from stock options and Chrysler's Mr Lee Iacocca reaped profits of \$5.8m in stock options.

Under the plan, grants of stock

options would be listed in a table in the footnotes of financial statements for three years after the accounting change is approved. Thereafter, stock options would be recognised as an expense on the day the options are granted, but the expense would be spread over the entire vesting period.

The stock would be valued using an options pricing model that would take company growth and the stock's volatility into account.

FASB has been under pressure to change the rules governing stock options since 1991, when Michigan senator Mr Carl Levin introduced a bill that would require stock options to be valued and charged against earnings. Senator Levin recently reintroduced the bill to force an accounting charge if a FASB rule is not adopted soon.

Treasury secretary Mr Lloyd Bentsen wrote to FASB voicing his reservations about the proposal "which would require companies to take a highly debatable charge to earnings when granting stock options".

Mr Bentsen has called for an alternative that would stress full disclosure without changing current accounting rules.

The FASB proposal comes at a time of increasingly tough rules governing disclosure of executive

pay. While institutional shareholder groups have supported the proposed accounting change, some corporations have opposed it.

## Swissair claims lead in European airline link-up

By Ian Rodger in Zurich

SWISSAIR yesterday claimed to be leading the negotiations among four medium-sized European airlines that could result in their merger. "The initiative is on our side, even if we are more reserved than some others," Mr Otto Loepfe, president, said at the Swiss airline group's annual press conference.

The airlines - KLM Royal Dutch Airlines, Scandinavian Airlines System, Austrian Airlines and Swissair - announced in January that they were studying ways of intensifying co-operation to improve

their competitiveness. Since then, the other airlines have speculated on the outcome of the talks but Swissair has said nothing. "It is not that we are hesitant," Mr Loepfe said yesterday. But the negotiations were very complex and decisions could not be reached quickly.

Mr Hannes Goetz, chairman, said Swissair's objective in the negotiations was to increase the "mutual commitment" of the partners. A merger was possible, but it would take a long time and would threaten each company's traffic rights.

"We would like to look for a form of company which could be established with-

out the need for any change in national airline legislation or any loss of traffic rights," Mr Goetz said.

He said the discussions were focusing on a decentralised model for operations, and made clear that Swissair intended to maintain its global identity.

"Swissair is and aims to stay part of a global airline system," he said. Its existing co-operation agreements with Delta Air Lines of the US and Singapore Airlines were vital to this strategy, he added.

Mr Loepfe predicted that many long-established airlines would disappear in the

near future "at least in their present form", but Swissair would not be one of them. He said if a co-operation plan among the four European airlines went ahead, then they would have to decide which was the best US partner. KLM has a large minority stake in Northwest Airlines.

Swissair's results in the first few months were "encouraging", said Mr Loepfe, and the group was confident of a profit this year. Last year, net income rose 36.1 per cent to SFr113m (\$76m). However, the group would have been in loss but for SFr17m proceeds from aircraft sales.

## Audi and Porsche in new sports car venture

By Christopher Parkes in Munich

AUDI, the Volkswagen group's quality car subsidiary, will shortly launch a new model developed and built in collaboration with sports-specialist Porsche.

The still-secret newcomer will be unveiled in September and deliveries will start next year, Mr Franz-Josef Kortüm, Audi chief executive, said yesterday.

The venture would help stabilise loss-making Porsche, but association with such a high-quality manufacturer would also aid Audi in its efforts to establish itself alongside Mercedes-Benz and BMW as a top-rank marque. Mr Ferdinand Piëch, VW group chief executive, is also a member of the family which controls Porsche. Mr Piëch, who last week unveiled a DML25m (\$770m) first-quarter loss for the group, was head of Audi until the end of last year.

Audi also fell into loss in the first quarter, Mr Kortüm said, during which production was slashed 42 per cent to 76,000 cars. But in contrast to the parent, which is aiming to break even in the full 12 months, Audi was well placed to show a profit, he said.

Deliveries to customers in the first three months of this year, down 31 per cent at 95,000 vehicles, had been partly maintained from stocks built up after the slump struck in the second half of 1992. Sales in Germany were so far down 38 per cent at 43,000 units and turnover had fallen 36 per cent to DM2.5bn. Full 1992 figures, released yesterday, showed net profits down from DM270m to DM172m on record turnover of DM16.7bn and peak deliveries of 490,000 cars.

Audi this year expected to benefit from lower input costs stemming from co-ordinated group buying and further job cuts. Some 4,000 of the 37,700 workers are expected to go, bringing the workforce down to levels last seen 10 years ago, when the company made 380,000 cars a year.

The joint venture with Porsche makes it self-evident that we are talking about a very sporty vehicle," Mr Kortüm said. It will be sold exclusively under the Audi badge and based on an existing production model.

The deal signals the shelving of the company's Spyder sports car project unveiled to critical acclaim in 1991. Market conditions had changed since the Spyder was first conceived, Mr Kortüm said.

## ICL profits halved due to competition

By Alan Cane in London

ICL, the UK-based computer company in which Fujitsu of Japan has a majority stake, saw profits before tax almost halved last year because of the price competition and harsh market conditions afflicting almost every computer manufacturer today.

Revenues, however, rose 32 per cent and the company generated net cash flow from operations of £240m.

## INTERNATIONAL COMPANIES AND FINANCE

## Michelin remains gloomy despite return to profit

By David Buchan in Paris

**MICHELIN**, the world's largest tyremaker, is to launch another cost-cutting plan in spite of a profit of FF1.75m (\$14.6m) in 1992.

After losses of FF14.8bn in 1990 and FF16.8bn in 1991, last year's small profit came on worldwide sales which were steady in terms of volume, but fell by 1.2 per cent in value to FF16.8bn because of the decline of the US dollar and several European currencies against the French franc.

Mr Eric Bourdais de Charbonnière, finance director, said the group was aiming to save FF1.5bn over the next two years. He did not rule out fur-

ther job losses, particularly in Europe. The company made 16,000 redundancies in 1991 and introduced short-time working in its French factories.

Michelin forecast that, if the second quarter of this year showed no improvement over the first quarter, it would record a loss for the first six months of 1993.

In spite of the poor economic climate, sales of replacement tyres could increase as car and truck owners used their existing vehicles longer instead of buying new ones. Michelin said. The fall in the European market in the second half of last year offset the upturn in the US market and virtually

wiped out its first-half profit of FF1.82m.

The company is paying a FF1.60 dividend on its fully-paid A shares and FF1.50 on B shares.

With its Uniroyal-Goodrich operations in the US, Michelin claimed to have maintained last year its 20 per cent share of the world market, against Bridgestone with 16.5 per cent and Goodyear with 16 per cent.

The company's gloomy predictions for 1993 helped send its shares down in early trading on the Paris bourse, even though Mr Bourdais de Charbonnière yesterday ruled out any early capital increase, a possibility that had recently depressed Michelin stock.

## L'Oréal lifted by strong sales

By Alice Rawsthorn in Paris

**L'ORÉAL**, the largest cosmetics company, mustered a 16 per cent increase in pre-tax profits to FF14.6m (\$14.1m) in 1992 from FF13.45m in 1991, in spite of the sluggish state of the global beauty products industry.

Mr Lindsay Owen-Jones, chairman and chief executive, said that the group had overcome difficult economic climate due to the success of new products, notably the Lancôme skin care range and Trésor, the

fragrance, and a strong performance from the Synthétalébo pharmaceuticals subsidiary.

L'Oréal is subject to speculation about its ownership. The group is controlled by Mrs Liliane Bettencourt, the founder's daughter, who owns 51 per cent of Groupe L'Oréal, the holding company that controls 55 per cent of L'Oréal's shares.

Nestlé, the Swiss food group, owns the remaining 49 per cent of Groupe L'Oréal and has stated that it hopes to secure control of L'Oréal.

Technically, Nestlé will be

free to do so from the end of this year, when its agreement with Mrs Bettencourt expires.

However, Mrs Bettencourt has promised not to cede control during her lifetime.

L'Oréal saw consolidated sales rise by 12.3 per cent to FF137.57bn last year from FF133.44bn in 1991, with net operating profits rising by 19.8 per cent to FF1.58bn from FF1.16bn.

Earnings per share rose to FF1.39.50 from FF1.34.70. The dividend increased to FF19.60 from FF18.40.

## UK hotel group may face probe

By Robert Peston,  
Banking Editor

The London stock exchange's insider trading group is expected next week to pass to the Department of Trade and Industry the results of a preliminary investigation into possible insider trading of shares in Queens Moat Houses, the UK hotels group, an official disclosed yesterday. The DTI will decide whether to launch a formal investigation under Section 177 of the Financial Services Act. This could involve the appointment of a lawyer and accountant as inspectors.

## French insurer dragged down by Baltica stake

By David Buchan

**GROUPE VICTOIRE**, the French insurer, yesterday announced an 88 per cent plunge in net profits to FF214m (\$39.8m) last year from FF1.8bn in 1991. It was dragged down by its stake in Baltica, the troubled Danish insurance company.

Mr Gérard Worms, chairman of Victoire as well as of the Suez group to which the insurance company is linked, forecast that "the 1993 profit will be clearly above that of 1992,

but not at the level of 1991".

Baltica, in which Victoire has a 23.7 per cent stake, has hit problems in its property and banking activities, and it accounted for about FF1bn of the French insurer's loss. Victoire has cut its dividend to FF1.50 a share from FF1.95 the year before.

• The Banque Française du Commerce Extérieur, specialist in trade and investment credits, yesterday announced a rise in net profit to FF1.37m for last year, compared to FF1.15m in 1991. Assets rose 13.6 per cent to Li163,341m.

## ASLK-CGER HOLDING

Holding bancaire d'intérêt public - Bankholding van openbaar nut  
A company incorporated under Belgian Law

### Invitation to Offer for a Significant Shareholding in ASLK-CGER BANK and ASLK-CGER INSURANCE

At the end of 1992 the Belgian Government started a program for the sale of direct or indirect participations in several state owned companies over the years 1993-1996. A special committee, "Commission d'évaluation des Actifs de l'Etat" or "Commissie voor Evaluatie van de Activa van het Rijk" ("the Committee") was created to advise the government in this program.

In this context, ASLK-CGER HOLDING has mandated N.V. PETERCAM SECURITIES S.A. ("PETERCAM") to assist the Holding in the sale of a significant participation in its two main wholly-owned subsidiaries, ASLK BANK N.V.-CGER BANQUE S.A. ("ASLK-CGER BANK") and ASLK VERZEKERENGEN N.V.-CGER ASSURANCES S.A. ("ASLK-CGER INSURANCE").

This procedure will take place in close collaboration with the Committee.

ASLK-CGER HOLDING is ruled by the law of June 17, 1991 concerning the organisation of the public credit sector in Belgium.

Because of the bank-insurance strategy, close operational relationship and joint activities of the two entities, only offers for significant participations in both ASLK-CGER BANK and ASLK-CGER INSURANCE will be taken into consideration.

Key facts concerning the two companies:

#### ASLK-CGER BANK

is among the biggest savings banks in Europe. It is oriented mainly towards Belgian families and small companies for whom it is the prominent financial partner as banker and, in collaboration with ASLK-CGER INSURANCE, as insurer. ASLK-CGER BANK is among the top five banks in Belgium.

ASLK-CGER INSURANCE

is the fourth largest life insurer and the leading individual life insurer in Belgium. A major portion of its insurance policies is sold through ASLK-CGER BANK's extensive branch and distribution network, its affiliated company CB 1821 is specialised in non-life insurance.

This invitation is extended only to companies active in the financial sector which,

according to latest financial statements available, had not consolidated assets of BEF 35 billion or belong to a group offering the same financial warranties. Memorandum will be sent to interested parties only upon signature of a Confidentiality Agreement and payment of BEF 2,500,000.

Intermediaries, Trustees and individuals are excluded.

Interested parties should contact

N.V. PETERCAM SECURITIES S.A., Sint-Godeleplein 19, Place Sainte Gudule, 1000 Brussels - Belgium.  
Pierre Driant, Director or  
Marc Ooms, Director,  
Tel. 32.2/213.05.55  
Fax 32.2/219.59.66

Registration of interest by fax is acceptable.

Any additional questions may be submitted only to PETERCAM. No direct contact is permitted with ASLK-CGER HOLDING or any company of the Group.

Interested candidates should submit to PETERCAM an indicative non-binding offer before 5 p.m. (Brussels time) on May 19, 1993.

This offer should contain:

- the desired level of participation in

## Premafin shares hit by warning of losses

By Helga Simonian in Milan

**PREMAFIN** in Premafin, the Italian holding company controlled by property magnate Mr Salvatore Ligresti, fell by more than 8 per cent following the forecast of heavy 1992 losses and a big rights issue.

The group announced the promotion to executive deputy chairman of Mr Giorgio Cefis, a former Morgan Grenfell banker, and the appointment of Mr Carlo Ciani, managing director of the Coin department stores chain and previously with Mediobanca, as executive deputy chairman of Mr Ligresti's privately-owned Nuova Finanziaria Moderna holding company.

Premafin's shares plunged to L.2330 from L.4,685 on Tuesday as investors digested the group's L.234bn (\$1.854m) rights issue and expected 1992 loss of L.56bn.

In 1991, the company made net profits of L.61.9bn. The group will not pay a dividend this year and plans a three-for-one rights issue at L.1,000 a share. Mr Ligresti, who owns 70 per cent of the group, will take up his full rights.

The fortunes of Premafin, which controls Sal (insurance) and Grassetto (building), have suffered from debts of about L.1,500bn, the downturn in construction as a result of the political corruption scandal and weak property markets.

Matters have been exacerbated by doubts about Mr Ligresti's future. The Sicilian financier spent more than three months in jail last year on charges of alleged bribery and corruption.

The Ligresti group is to reorganise other parts of its business, with the concentration under the non-quoted Nuova Finanziaria Moderna holding company of activities previously held under the Fin. G. It holding company and other subsidiaries.

• Banca Nazionale del Lavoro, the Italian Treasury-owned bank, saw a 17.1 per cent rise in consolidated group profits to L.96bn last year from L.83bn in 1991. Assets rose 13.6 per cent to Li163,341m.

## Alcatel surpasses earnings forecast

By William Dawkins in Paris

**ALCATEL** Alsthom, the French telecommunications and engineering group, yesterday unveiled a 14 per cent rise in net profits for last year, slightly higher than the 12 per cent rise it had forecast.

Net earnings rose to FF1.7bn (L.30m) last year from FF1.62bn in 1991 and should be stable this year, in spite of the difficult economic climate, said Mr Pierre Stuard, the chairman.

The group announced the Turnover rose fractionally to FF14.8bn from FF14.5bn.

He expected growth in the telecommunications market,

the group's biggest business, accounting for nearly half of last year's sales. Europe would show slight progression, but much faster growth would come from Asia and Latin America, where the number of telephone lines should more than double over the next 10 years, said Mr Stuard.

Last year's net profits increase was achieved on a small decline in operating profits to FF14.8bn from FF14.5bn, he said. It came in spite of a rise in restructuring costs, to FF1.2bn from FF1.7bn.

He expected growth in the telecommunications market,

from FF10.8bn due to the costs of buying out ITT's 30 per cent stake in Alcatel, the group's telecommunications division.

Operating profits in telecommunications rose slightly to FF9.5bn, while the GEC Alsthom energy and transport division, owned jointly with Britain's GEC, saw a rise in operating earnings to FF13.6bn from FF13.1bn. The joint venture, formed in 1988, was starting to show synergies, said Mr Stuard.

The cables division produced a slight rise in operating profits to FF12.7bn as did Cegelec, in electrical engineering.

where profits were FF470m. Saft, the battery making division, produced a small operating rise to FF120m.

Alcatel Alsthom is proposing a FF21.25 annual dividend, up from FF20.25 last year.

Earnings per share rose by 14 per cent to FF53.2 in 1992.

• Cap Gemini Segeti, Europe's largest provider of software services, yesterday said it would pay no dividend for 1992, the first time it has missed a pay-out. The group revealed a FF72m loss last year, its first annual deficit, though less than the FF80m loss it had earlier estimated for 1992.

## BBL chooses insurance partner

By Andrew Hill in Brussels

examining a possible bid for the bank.

ING, which owns a 10 per cent stake in BBL, eventually defied all to put an end to 18 months of speculation about several possible partners for its insurance activities. It has finally selected Royale Belge and Winterthur - the Belgian and Swiss insurers - as the company to help it develop insurance products.

The decision may call into question the involvement in BBL of Internationale Nederlanden Groep, both of which have stakes in the company, would be given prime responsibility for the reinsurance of risks taken on by BBL Life and BBL Insurance services company.

Internationale Nederlanden Groep spent most of last year

reducing risks and lightening solvency demands, said the bank.

ING was not available for comment. Three weeks ago, Belgian newspapers reported that Mr Aad Jacobs, ING's chairman, was on record as having said that he would consider it an "unfriendly" gesture if the Dutch company were to be excluded from bancassurance developments with BBL.

The framework agreement with Royale Belge and Winterthur, both of which have stakes in the company, would be given prime responsibility for the reinsurance of risks taken on by BBL Life and BBL Insurance services company.

The association would help

reduce risks and lighten solvency demands, said the bank.

ROYALE BELGE AND WINTERTHUR will also be given priority for the underwriting of other non-BBL insurance products, although BBL said that there would still be some room for collaboration with its other insurance company shareholders.

BBL, which is one of Belgium's three largest banks, last month announced that its net consolidated profits had dropped to BF12.6bn in the 15 months to the end of 1992. That compares with BF15.5bn in the 12 months to the end of September 1991.

KOC HOLDING IMPROVES 30%

By John Murray Brown  
In Ankara

KOC HOLDING, the listed holding company for Turkey's largest industrial conglomerate, reported a 30 per cent increase in pre-tax profits for 1992, the results disregard Turkey's 65 per cent average inflation during the period.

KOC HOLDING, 51 per cent controlled by the Koc family, has stakes in the Koc group's 74 industrial companies; many joint ventures with big foreign names.

Turnover increased 20 per cent to \$1.2bn in 1992 (\$9.4bn), with a fall in foreign exchange earnings to \$623m from \$550m.

## Solvay sees another difficult year

By Andrew Hill

ularly difficult," the company said.

Baron Daniel Janssen, Solvay's chairman, warned the group would have to cut further jobs in 1993, in addition to the 1,700 lost last year, mainly through early retirement.

The group proposed holding its net dividend at BF150m per share, the same as in 1991 and 1992.

Solvay said net consolidated profits fell 16.5 per cent in 1992, to BF19.7bn (\$2.93m) from BF11.7bn in 1991. Stripping out extraordinary gains, profits fell to BF18.4bn from BF17.5bn from BF17.5bn in 1991. A drop of 14 per cent, as announced in January amid preliminary 1992 figures.

"The first half of this year should ... prove to be partic-

ularly difficult," the company said.

Baron Daniel Janssen, Solvay's chairman, warned the group would have to cut further jobs in 1993, in addition to the 1,700 lost last year, mainly through early retirement.

The group proposed holding its net dividend at BF150m per share, the same as in 1991 and 1992.

Solvay said net consolidated profits fell 16.5 per cent in 1992, to BF19.7bn (\$2.93m) from BF11.7bn in 1991. Stripping out extraordinary gains, profits fell to BF18.

# GM says sales in first quarter beat forecasts

By Nikki Tait in New York

GENERAL Motors, the largest US carmaker, said yesterday its first-quarter sales had been stronger than predicted, and it expected to post improved results for the period. It is due to report its earnings later this month, and analysts expect an operating profit of around \$550m.

Mr Jack Smith, chief executive, noted the recession in Europe was proving much deeper than GM had forecast, and it was likely that GM's European operations would cut more salaried and hourly jobs through attrition.

"I think it's going to be a good quarter," Mr Smith told journalists at the New York motor show. In the first quarter of 1992, GM returned to a modest \$175m profit after tax, but its first quarterly surplus since the second quarter of 1990.

The group's performance during March, Mr Smith added, had been "really pleasing", and car market shares had been "well ahead of our most optimistic outlook". GM shares, which had risen this week on

relatively good sales for March, gained another 3% to \$38 before the close yesterday.

Mr Smith discussed several initiatives on the product development and manufacturing front. He held out the possibility that GM would construct a second production facility for Saturn small cars, and said it was working on plans for a new generation minivan that would probably be sold both in North America and Europe. He said the vehicle was expected to make its debut in the 1997 model year.

GM plans later this year to add a third shift at the existing plant in Spring Hill, Tennessee, to lift production to 300,000 cars a year. However, it believes that further additional capacity will be needed. Mr Smith gave no indication, however, of where a second plant might be located.

He added that GM was studying ways of expanding production of its European small car, the Corsa, currently built in Spain, to other countries within Europe and possibly North America.

## Morgan Stanley cuts executives' bonuses

By Martin Dickson

In New York

MORGAN Stanley, the New York investment bank, has cut the 1992 bonuses paid to its leading executives by between 30 per cent and 45 per cent, despite making record profits, according to its annual proxy statement to shareholders.

A company spokeswoman said that the bank's performance relative to the rest of the securities industry had not been as strong as previously, and this was one of several factors which went into the compensation equation.

Securities firms with retail operations had tended to perform better in 1992 than those

with an institutional client bias, she added.

Mr Richard Fisher and Mr Robert Greenhill, respectively chairman and president of the group, each received compensation of \$6.25m, down 20 per cent from \$7.81m in 1991. Their bonuses were cut 41 per cent to \$2.2m.

At Merrill Lynch, the largest US brokerage firm, Mr William Schreyer, chairman, saw his cash compensation rise 16 per cent to \$5.2m, while Mr Donald Marron of PaineWebber received \$7.7m, up more than 50 per cent.

Mr Dick Cheney, defence secretary under President George Bush, is joining Morgan Stanley's board.

## Struggle to maintain cutting edge

Andrew Baxter reports on problems in Germany's machine-tool industry

**W**HEN Traub and Maho, two of Germany's biggest machine tool companies, announced a global strategic alliance last year, rivals faced the prospect of an important new force operating in the recession-battered European market.

The deal took effect on January 1, and appeared sound. The marketing tie-up between Traub, a big producer of turning centres or lathes, and Maho, which makes milling machines, would help them both fend off Japanese competition.

"We had to increase our product range to offer a complete package," says Mr Paul Maynard, managing director of Traub UK and a member of the Traub management board.

Little more than two months later, however, the co-operation agreement has been dissolved. On the rebound, Traub has announced a new alliance with Hermle, a specialist German milling machine producer that depends on Germany for nearly 80 per cent of its sales.

The chain of events would be extraordinary for any industry. For German machine tool companies, always reticent to co-operate with each other and even more cautious about announcing anything, it is unprecedented and deeply embarrassing.

It underlines with particular

force the problems of the German machine tool industry, which is by far the largest in Europe. As the British machine tool industry perceives better times ahead, domestic orders in Germany are running at about half the level of a year ago, producers say.

After years of growth which many machine tool companies believed would continue unabated, the market - second biggest in the world after Japan - has dropped by nine months as far as its US counterpart did in two years. According to American Machinist figures, consumption of machine tools fell nearly 17 per cent last year to \$5.05bn.

Confidence among domestic customers has fallen dramatically, and the machine tool makers are saddled with high labour costs and gearing Overseas, the east European market, where Germany dominates western imports, has virtually dried up.

The problem that has bedevilled the UK machine tool industry during the past two years of recession is now beginning to surface in Germany: withdrawal of financial support as banks lose their

In March, Hahn und Kolb, the big Stuttgart-based machine tool sales and service company, was forced to apply for protection from its creditors because of liquidity bottlenecks caused by lower turnover.

To make things worse, German machine tool companies have found it much harder to cut jobs than have their UK counterparts. Traub began retrenching relatively early, and even so its workforce has been cut from about 3,000 in 1991 to about 2,000. Hermle has cut its staff by one-third to 500.

Traub, family-controlled but publicly quoted, is relatively strong outside Germany, deriving 45 to 50 per cent of sales abroad, but its managing board chairman, Mr Hans-Dieter Pötsch, decided 18 months ago that it needed to be internationally stronger, to compete with Japanese rivals.

"We needed to attack the Pacific basin market, where the Japanese are selling

machines for 10 to 20 per cent more than in Europe and the US," says Mr Maynard.

The new deal appears to make sense for both companies. Hermle, which went public in 1990, will benefit from Traub's international marketing muscle. Traub gets access to a new range of milling machines to add to its recent acquisitions in France and Italy.

As for Maho, rumours continue regarding link-up with its rival Deekel. The companies are known to have been discussing co-operating in manufacturing, but recent speculation suggests they may be contemplating a full merger.

German machine tool companies have traditionally considered that a step too far. But then they have never had to cope with conditions like today's.

Mr Werner Babel, has seen his family's majority shareholding cut to a minority stake.

It appears that Maho was not meeting its financial targets, although details about the collapse of the deal have not been divulged.

A further loss of DM45m is expected this year and Maho said Traub that the need for more restructuring may harm the co-operation agreement.

Mr Maynard says Traub is sorry about the decision, but he is putting it on a brave face. Some of Hermle's specialist machines are better than Maho's, he says, although they will require heavier marketing.

The new deal appears to make sense for both companies. Hermle, which went public in 1990, will benefit from Traub's international marketing muscle. Traub gets access to a new range of milling machines to add to its recent acquisitions in France and Italy.

As for Maho, rumours continue regarding link-up with its rival Deekel. The companies are known to have been discussing co-operating in manufacturing, but recent speculation suggests they may be contemplating a full merger.

German machine tool companies have traditionally considered that a step too far. But then they have never had to cope with conditions like today's.

## COMMERZBANK

### NOTICE TO HOLDERS OF LONDON DEPOSIT CERTIFICATES ("LDCs")

NOTICE IS HEREBY GIVEN of the termination of the contract contained on the above certificates in accordance with Condition (P) of the certificates with effect from 8th April, 1993 (the "Termination Date").

Holders of LDCs are therefore asked to surrender their certificates at the offices of the depositary (the "Depositary") and will receive in exchange certificate(s) for the deposited shares of DM 50 nominal having the same aggregate nominal value as the units represented by the certificates so surrendered or an order calling for delivery of the same within a reasonable time at the office of a responsible agent of the Depositary in Germany or elsewhere. However, because of Commerzbank's Annual Shareholders' Meeting on 7th May, 1993 no exchanges will be accepted during the period 26th April, 1993 to 7th May, 1993 in order to avoid problems in connection with the payment of the proposed dividend.

Holders of units representing fractions of a share which cannot be exchanged for shares of DM 50 nominal, will be entitled to receive the proceeds of the sale of such fractions after the expiration of six months from the Termination Date. After the expiration of six months from the Termination Date the Depositary may sell any remaining deposited shares in such manner as it may determine and may thereafter hold the net proceeds of sale together with any dividends, bonuses, capital repayments or other distributions received prior to such date for the pro rata benefit of the bearers of certificates which have not theretofore been surrendered for cancellation.

After making such sale the Depositary shall be discharged from all obligations whatsoever the bearers of the certificates, except to give notice of such sale and hereafter to make distribution of the net proceeds of sale and of such distributions upon surrender of the corresponding certificates. Any such monies which have not been claimed within 20 years from the date of such notice shall be forfeited to the Depositary.

Certificates should be lodged with the Depositary at the following address:

S.G.Warburg & Co. Ltd.  
Paying Agency,  
2 Finsbury Avenue,  
London EC2M 2PA

8th April, 1993

## COMMERZBANK

AKTIENOBIGESELLSCHAFT

### BankAmerica Corporation (incorporated in the State of Delaware)

U.S.\$400,000,000  
Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the next Interest Sub-period from 13th April, 1993 to 13th May, 1993 the following will apply:

- Interest Payment Date: 8th June, 1993.
- Rate of interest for Sub-period: 5% per annum.
- Interest Amount payable for 8th October 1993 will amount to US\$127.08 per US\$5,000 note and US\$2,541.67 per US\$100,000 note.
- Accumulated Interest Amount payable: US\$451.39 per US\$5,000 nominal.
- Next Interest Sub-period will be from 13th May, 1993 to 8th June, 1993.

Agent Bank:  
Bank of America  
International Limited

## Heineken gives profits warning

By Ronald van de Krol

in Amsterdam

HEINEKEN, Europe's largest brewer, cautioned investors yesterday against excessive expectations for short-term profits, but said it remained confident about the outlook for long-term profitability.

The statement sparked a 3.1 per cent decline in Heineken's shares, which have hit a series of record highs recently to become one of the Amsterdam stock exchange's top performers over the past 12 months. They closed down Fl 16.10 at Fl 180.80 yesterday.

Mr Gerard van Schaik, chair-

man, said at the annual report presentation that the company's short-term caution reflected sluggish economic growth in Europe - where Heineken generates 75 per cent of sales - as well as higher duties on alcohol in a number of European countries, both of which could exert pressure on major beer markets.

Its second most important market, the US, appears to be developing favourably, though alcohol duties may also be set to rise.

"However, our company has strong brands and sufficient financial strength to see it through a period which may be less favourable economically," Mr van Schaik said.

"Our expectations for long-term profitability remain positive," he added.

Last month, Heineken reported a 12.9 per cent rise in 1992 net profit to Fl 463m. If extraordinary gains from a property sale are included, the improvement was even more marked, with net profit up 27.4 per cent at Fl 561m.

Mr van Schaik added that Heineken's volume sales rose by 2.3 per cent in 1992 to 53.7m hectolitres, a performance which he said none of its international competitors had been able to match.

## Armco to build flat-rolled steel mini-mill in Ohio

CREDITANSTALT BANKVEREIN

US\$200,000,000

Subordinated collared floating rate notes due 2003

Notice is hereby given that for the interest period 8 April 1993 to 8 October 1993 the notes will carry an interest rate of 5% per annum. Interest payable on 8 October 1993 will amount to US\$127.08 per US\$5,000 note and US\$2,541.67 per US\$100,000 note.

Agent Morgan Guaranty Trust Company

JPMorgan

This announcement appears as a matter of record only



## Severn River Crossing Plc

Barclays de Zoete Wedd acted as lead manager in the placement, and sponsor to the introduction of £131,000,000 6 per cent index linked debenture stock due 2012

Lead manager and sponsor

## Barclays de Zoete Wedd Limited

## BZW

**CANAL+**

**CANAL+ 1992 NET INCOME BEFORE NON-RECURRING ITEMS UP 14.5%**

Paris, March 30, 1993

CANAL+, Europe's leading pay-television group, said today that in 1992 its consolidated revenues rose 13.4% to nearly FF 8 billion, or 10.7% on a like-for-like basis. Net income after minority interests but before non-recurring items advanced by 14.5% and net income after non-recurring items amounted to FF 1.1 billion.

(FF million)	1992	1991	% change
Subscription revenues	6,415	5,847	+ 9.7 %
Advertising and sponsoring revenues	433	310	+ 39.7 %
Other	1,089	841	+ 29.5 %
<b>Total revenues</b>	<b>7,937</b>	<b>6,997</b>	<b>+ 13.4 %</b>
Operating income	1,693	1,905	- 11.1 %
Financial income	306	127	+ 140.9 %
Equity in losses of associated companies excluding minority interests	(277)	(314)	- 14.2 %
<b>Net income after minority interests but before non-recurring items</b>	<b>1,129</b>	<b>986</b>	<b>+ 14.5 %</b>
<b>Net income after minority interests</b>	<b>1,104</b>	<b>1,081</b>	<b>+ 2.1 %</b>

Operating income, which declined by 17.5% in the first half because of poor results from a number of fully-consolidated subsidiaries, improved significantly in the second half and, as a result, decreased by only 11.1% over the full year.

Financial income rose sharply as a result of the recognition of FF 17.2 million worth of unrealized capital gains left over from 1991.

Equity in losses of associated companies, which, among other items, included losses from the foreign channels of FF 143.6 million compared to FF 248.7 million in 1991, improved by 14.2% in 1992. The provision made in 1992 against CANAL+'s interest in Corolco depressed non-recurring income by FF 81.7 million, but this was offset to a large extent by miscellaneous non-recurring income.

Confidence in CANAL+'s prospects has prompted the Board of Directors to propose that shareholders approve an increase in the annual net dividend (before tax credit) from FF 23 to FF 25 at the Annual Meeting on June 22. This corresponds to a payout ratio of 46.5%. Shareholders will have the option of reinvesting their dividend in new shares.

In 1993, CANAL+ expects to enjoy double digit growth in consolidated sales and earnings.

NOTICE OF MEETING

CREDIT COMMERCIAL DE FRANCE  
Limited Company

With a Capital of FRF 1475,000,000  
Head Office: 103, Avenue des Champs-Elysées - 75008 - PARIS  
Trade Register: R.C.S. PARIS B 775 C 241  
SIRET 775 670 284 00014

### NOTICE OF MEETING

That ordinary meetings of the General Assembly have been convened for Monday 16th April at 11.30 for the first beneficiaries, and 14.00 for the second beneficiaries at the offices of CREDIT COMMERCIAL DE FRANCE - Avenue Robert SCHUMAN - 51100 - REIMS - FRANCE, for the following purposes:

- Approved according to Article 311-3 of the law of 24th July 1966 of the partial assignment of assets used to form la BANQUE PROVINCIALE INTERNATIONALE by CREDIT COMMERCIAL DE FRANCE.
- Any beneficiary, regardless of the number of bonds which he holds, may attend and vote at the meeting or may appoint a proxy to legally represent him and vote on his behalf.
- However, only bondholders who have deposited their bonds five days at least before the meeting, at CREDIT COMMERCIAL DE FRANCE - Avenue Robert SCHUMAN - 51100 - REIMS - FRANCE, may attend the meeting or appoint a proxy to attend for them. They will be issued with a temporary identification card and proxy letter.
- The text of the meeting agenda as well as all the documents which will be submitted to this meeting will be available, as required by law, at the Head Office of the Company at the disposal of beneficiaries.

Board of Directors

## INTERNATIONAL COMPANIES AND FINANCE

## PWA appeals against court ruling

All of these securities have been sold. This announcement appears as a matter of record only.



7,550,000 Shares

Minerals Technologies Inc.

Common Stock

1,360,000 Shares

*This portion of the offering was offered outside the United States and Canada by the undersigned.*

LAZARD BROTHERS &amp; CO., LIMITED

GOLDMAN SACHS INTERNATIONAL LIMITED

SMITH BARNEY, HARRIS UPHAM & Co.  
incorporated

CAZENOVE & Co. COMMERZBANK ANTEIGESELLSCHAFT CREDIT SUISSE FIRST BOSTON LIMITED  
 DONALDSON, LUFKIN & JENRETTE MERRILL LYNCH INTERNATIONAL LIMITED  
 J.P. MORGAN SECURITIES LTD. MORGAN STANLEY INTERNATIONAL  
 NATWEST SECURITIES LIMITED PARIBAS CAPITAL MARKETS SWISS BANK CORPORATION

6,190,000 Shares

*This portion of the offering was offered in the United States and Canada by the undersigned.*

LAZARD FRÈRES &amp; Co.

GOLDMAN, SACHS &amp; Co.

SMITH BARNEY, HARRIS UPHAM & Co.  
incorporated

BEAR, STEARNS & Co. INC. THE FIRST BOSTON CORPORATION ALEX. BROWN & SONS  
 DILLON, READ & Co. INC. DONALDSON, LUFKIN & JENRETTE A.G. EDWARDS & SONS, INC.  
 HAMBRECHT & QUIST KIDDER, PEABODY & Co. C.J. LAWRENCE INC.  
 LEHMAN BROTHERS MERRILL LYNCH & Co. MONTGOMERY SECURITIES  
 J.P. MORGAN SECURITIES INC. MORGAN STANLEY & Co. PAINWEBER INCORPORATED  
 ROBERTSON, STEPHENS & COMPANY SALOMON BROTHERS INC. S.G. WARBURG SECURITIES  
 WERTHEIM SCHRODER & Co. DEAN WITTER REYNOLDS INC.  
 ADVEST, INC. ARNHOLD AND S. BLEICHROEDER, INC. SANFORD C. BERNSTEIN & Co., INC.  
 WILLIAM BLAIR & COMPANY J. C. BRADFORD & Co. BREAN MURRAY, FOSTER SECURITIES INC.  
 COWEN & COMPANY DAIN BOSWORTH EDWARD D. JONES & Co.  
 FIRST ALBANY CORPORATION FIRST ANALYSIS SECURITIES CORPORATION  
 FIRST MANHATTAN Co. GOLDSMITH & HARRIS JOHNSON RICE & COMPANY  
 KEMPER SECURITIES, INC. LADBURY, THALMANN & Co. INC.  
 WR LAZARD, LAIDLAW & MEAD LEGG MASON WOOD WALKER McDONALD & COMPANY  
 PENNSYLVANIA MERCHANT GROUP LTD. PIPER JAFFRAY INC. RAUSCHER PIERCE REFSNES, INC.  
 RAYMOND JAMES & ASSOCIATES, INC. THE ROBINSON-HUMPHREY COMPANY, INC.  
 SERFIN SECURITIES, INC. MURIEL SIEBERT & Co., INC. SUTRO & Co. INCORPORATED  
 TUCKER ANTHONY WHEAT FIRST BUTCHER & SINGER  
*Capital Markets*

April 1993

By Robert Gibbons in Montreal

PWA, parent of Canadian Airlines International, is appealing against last week's Ontario court decision refusing to declare the Gemini computerised reservations system insolvent. PWA had sought the insolvency ruling as part of its survival strategy.

American Airlines plans to make a C\$245m (US\$195m) equity infusion into Canadian, but insists that Canadian's switch from Gemini to its own Sabre reservation system, Canadian and rival Air Canada, together with another small US airline, own Gemini.

The court found that PWA was trying to get out of the partnership in order to complete its deal with American.

PWA denied the insolvency suit was related to the Ameri-

can link-up, but would not reveal the basis for its appeal.

Mr Hollis Harris, chairman of Air Canada, said a merger with Canadian was still the best solution to the problems of the Canadian airline industry. It would create one large Canadian international airline capable of competing globally, he said.

If the Canadian-American airlines link were approved by Ottawa, he added, Air Canada would become "as weak as Canadian is today".

• **SHL Systemhouse**, a fast-growing international computer systems integrator formerly linked with BCE of Canada, will manage Canada Post's data processing and telecommunications operations in a contract worth more than C\$500m. Last year, Systemhouse signed a \$550m out-

sourcing contract with Mexico's finance ministry.

Since BCE sold its 21 per cent holding in January, Systemhouse has moved aggressively into international outsourcing. Its stock is widely held in North America and it is expanding its European presence.

Systemhouse is now profitable, and Mr John Orlman, president, forecasts annual revenues would reach C\$3bn in several years, up from C\$782m in the fiscal year ended August 31 1992. E. M. Warburg Pinus, the New York investment bank, invested C\$44m in Systemhouse in a private placement in February.

• **Power Financial**, the financial services arm of Montreal financier Mr Paul Desmarais' Power Corp. of Canada, reported a rise in 1992 net prof-

its to C\$184.9m, or C\$2.90 a share, up from C\$159.7m, or C\$1.77, in 1991.

Contributions from subsidiaries were slightly lower because of a restructuring charge by Great-West Life.

The share of earnings of the European affiliate, Pargesa Holding, was C\$34.3m, against C\$22.7m last time. Pargesa is jointly controlled with Albert Frère of Belgium.

• **Cambior**, the gold and base metals producer, has raised C\$34m of new equity by selling 6m units at C\$4 per unit to an underwriting group led by RBC Dominion Securities. Each unit comprises one Cambior common share and one-half a share purchase warrant. One full warrant entitles the holder to buy one Cambior share at C\$15.50 per share until June 30 1995.

## New structure for FT-A World Indices

By Adrian Dicks

A NEW structure of industrial sector classifications for the FT-Actuaries World Indices has been published in draft form by the World Index Policy Committee, which supervises the rules and operation of the FT-AWI. An outline of the new structure appears below.

The new structure will classify companies into six new economic sectors - resources, utilities, manufacturing, consumer products, services and financial activities.

At the more detailed levels, industry sectors and sub-sectors have been reviewed, in some cases redefined, and fitted into this framework.

The committee, chaired by Mr Richard

Pain, of the Institute of Actuaries, believes that the resulting new structure more accurately represents the pattern of international business.

The review leading up to the new structure is the first complete reappraisal of FT-AWI industrial classifications since the World Index was launched in March 1987. It forms part of the Policy Committee's responsibility for ensuring that the indices remain a relevant measure of performance for the international investment community.

Under new commercial agreements signed last month by the Financial Times, Goldman, Sachs and NatWest Securities, and the Institute of Actuaries and Faculty of Actuaries, the committee is being enlarged and its independence from the

commercial parties has been enhanced by the adoption of a formal constitution.

Although the process of re-evaluating individual companies' classifications is not yet complete, the outcome will allow investors to judge whether the new system would provide a better measure of evaluating their portfolio performance than the current classification structure.

Comments from users of the FT-AWI will be welcomed and should be addressed, together with other enquiries, to Simon Bradford at NatWest Securities, Edinburgh (031-243-1239), or to Mark Zurack or Barbara Mueller at Goldman Sachs & Co., New York (212-902-6777).

• **Adrian Dicks** is Manager, FT Statistics, and represents The Financial Times on the World Index Policy Committee.

## FT-AWI INDUSTRY STRUCTURE (1993 Draft Revision)

Economic Group	Industry Sector	Industry Sub-Sectors	Economic Group	Industry Sector	Industry Sub-Sectors
1000 RESOURCES			5300	Food and Grocery Products	Food & Grocery Products
1100 Farming & Fishing	Agriculture & Fishing	Forestry	5350		
1110			5400	Health and Personal Care	Cosmetics & Soaps
1150			5420		Health Care
1200 Mining, Metals & Minerals	Mining & Extractive	Iron & Steel	5440		Pharmaceuticals
1220		Non-Ferrous Metals	5460		
1250			5500	Household & Leisure Equipment	Household Equipment
1370			5550		Leisure Equipment
1400 Precious Metals & Minerals	Precious Metals & Minerals		5580	Textiles & Clothing	Textiles Products
1460			5700		Clothing & Footwear
1700 Oil & Gas	Integrated Oil & Gas	Oil & Gas Producers	5730		
1720		Petroleum Products, Refineries	5770	Diversified & Miscellaneous Consumer Products	Diversified & Miscellaneous Consumer Products
1740			5800		
1760			5850		
1800 Other Energy	Other Energy		5930		
1990					
2000 UTILITIES			7000 SERVICES		
3200 Electric Utilities	Electric Utilities		7100 Business Services & Computer Software		
3220			7120		Professional Business Services
3400 Natural Gas & Oil Utilities	Natural Gas & Oil Utilities		7140		Computer Software & Services
3440			7180		Other Business Services
3800 Telephones	Telephones		7400 Leisure & Entertainment		Leisure and Entertainment
3860			7440		Restaurants & Hotels
3880 Water	Water		7460		
4000 MANUFACTURING			7500 Media		Advertising and Public Relations
4100 Aerospace	Aerospace		7520		Broadcasting Media
4110			7540		Publishing
4200 Chemicals	Chemicals-General	Chemicals-Derivatives & Specialty	7570		
4230			7600 Retail Trade		Retail - General
4250			7610		Retail - Drug Chains
4300 Construction & Building Materials	Building Materials	Housesholding	7630		Retail - Food Chains
4330		Other Construction	7650		Retail - Specialty
4350			7670		
4390			7700 Wholesale Trade		Wholesale Trade
4400 Electrical, Electronics Communications & Office Equip.	Electronic Components	Computers and Office & Communications Equipment	7720		Airlines & Airports
4420		Electrical Equipment	7840		Rail & Roads
4440			7860		Shipping & Ports
4460 Engineering & Machinery	Engineering Contractors & Shipyards	Industrial Vehicles	7880		Freight Forwarders, Storage & Warehousing
4520		Vehicle Components			
4530		Other Machinery			
4590			7900 Diversified & Misc Services		Diversified & Misc Services
4640			7920		
4650					
4700 Paper, Packaging & Printing	Packaging	Paper & Paper Products	9100		Banks
4720		Printing	9120		
4750			9200 Insurance		Life Assurance
4770			9220		Non-Life Insurance
4800 Diversified Industrial	Diversified Industrial		9240		Re-Insurance
4990			9260		Other Insurance
5100 Automobiles	Automobiles		9300 Real Estate		Real Estate
5110			9370		
5200 Beverage Industries & Tobacco Manufacturers	Beverages - Drawn		9380		
5210			9390		
5230		Beverages - Distillers & Vintners	9400		Financial Institutions & Services
5250		Beverages - Soft Drinks	9420		Investment Agents & Brokers
5280		Tobacco - Manufacturers	9430		Investment Companies
			9700		Conglomerates
			9710		
			9750		
5300 CONSUMER PRODUCTS					
5310					
5320					
5330					
5340					
5350					
5360					
5380					
5400					
5420					
5440					
5460					
5490					
5500					
5550					
5580					
5600					
5620					
5640					
5660					
5680					
5700					
5730					
5770					
5800					
5850					
5930					
5950					
6000 OTHER FINANCIAL					
6020					
6040					
6060					
6080					
6100 INVESTMENT COMPANIES	</				

## Fairfax buoyed by Kerry Packer bid speculation

By Kevin Brown in Sydney

**SHARES IN** John Fairfax, the Australian newspaper group controlled by Mr Conrad Black, rose 5 cents to A\$1.57 yesterday as speculation mounted that Mr Kerry Packer is preparing a takeover offer.

The speculation followed the purchase of a 5 per cent stake in Fairfax by Ord Minnett, a Sydney stockbroker, for A\$75.6m (US\$54m). The buyer was not identified, but Ord Minnett has acted for Mr Packer in the past.

If the buyer is Mr Packer, the purchase would increase his stake in Fairfax to almost 10 per cent. Nine Network Australia, a television network controlled by Mr Packer, bought a 4.8 per cent stake last month for A\$48.7m.

Consolidated Press Holdings (CPH), Mr Packer's privately-owned master company, refused to comment, but analysts said the purchase was almost certainly made by CPH or a subsidiary company.

The identity of the buyer must be revealed to the Australian Stock Exchange (ASX) today, unless the new owner of the shares is a private company. In that case, the buyer could remain unidentified until next week.

Mr Packer has said that he would like to control Fairfax, which publishes the Sydney Morning Herald, The (Melbourne) Age, the Australian Financial Review, and a chain of magazines and provincial newspapers.

He was a member of the Tourang consortium, which acquired the group from the receiver for A\$1.4bn in 1991, but withdrew before the completion of the sale after regulatory authorities launched an inquiry.

The remaining partners in



Packer: Fairfax ambitions

Tourang were Hellman & Friedman, the US investment bank, and The Telegraph, the UK newspaper group controlled by Hollinger. Mr Black's Canadian master company.

Hellman & Friedman has a 5 per cent stake in Fairfax, and The Telegraph has 15 per cent and management control. The government will rule shortly on an application by The Telegraph to increase its stake to 25 per cent.

Under Australia's cross-media ownership law, Mr Packer will be limited to a 14.99 per cent shareholding in Fairfax unless he reduces his stake in Nine Network from 48 per cent to less than 15 per cent.

Mr Packer would have to convince the Australian Broadcasting Authority (ABA) that he could not exercise control of more than one leading media group with the assistance of associates or other shareholders.

Mr Black said he would regard an investment in Fairfax by Mr Packer as a vote of confidence.

## WMC tries to leave the worst of bad weeks behind it

Bernard Simon and Kevin Brown report on how a judge's ruling in Nova Scotia has affected the company

**T**HE THIRD week of December 1987 is one which Western Mining (WMC), the Australian resources group, would prefer to forget.

Mr Hugh Morgan, managing director, had a punishing schedule during that week as he pursued several acquisitions aimed at giving WMC a secure foothold in the North American mining industry.

None of the assets that WMC bought in its \$450m shopping expedition has turned into a producing mine. A judge in Nova Scotia has severely criticised the "callous disregard" with which WMC handled one of the takeovers.

Mr Justice Merlin Nunn ordered WMC to pay damages and costs, expected to exceed \$10m (US\$7.7m), to the president and six former directors of Seabright Resources, one of the targets of the 1987 acquisition spree. WMC will appeal.

Seabright was an ambitious Nova Scotia exploration company, boasting in mid-1987 that it was becoming "one of Canada's greatest gold producers". It aimed to have four mines in operation by 1990.

A promising area appeared to be a deposit known as Beaver Dam. Studies pointed to large reserves and a high grade. But in the months leading up to WMC's takeover offer in December 1987, doubts began to surface.

News of these doubts reached WMC after the C\$22m deal to buy Seabright was completed in February 1988. Within three weeks, a WMC official was describing Beaver Dam as "just bloody hopeless". A year later, WMC halted Seabright's operations and wrote off its investment.

WMC sued Seabright's president, Mr Terence Coughlan, for fraud, negligence and insider trading. It levelled similar allegations against the other directors. However, Mr Coughlan and his colleagues countered with allegations ranging from abuse of process, to a malicious conspiracy to deprive them of indemnity insurance coverage.

Upholding the directors' claims, the Nova Scotia court ruled in essence that WMC failed to do adequate homework on Seabright in its eagerness to cloak its intentions and to shut out competitive bids. The judge was scathing about WMC's conduct after it discovered it had made a disappointing investment. He said the Australian company acted "with callous disregard of the rights of [Mr Coughlan and the other Seabright directors] and a determination to cause them injury".

Although Mr Coughlan and a Seabright vice-president remained on the payroll for some time after the takeover, WMC never asked about nor confronted them with any of the information offered as evidence during that trial.

The judge also criticised

### Greek private bank to set up unit in Romania

By Karin Hope in Athens

CREDIT BANK, Greece's largest private bank, is setting up a bank in Romania in which the European Bank for Reconstruction and Development (EBRD) will take an equity stake.

The new bank, to be called Bank of Bucharest, will have start-up capital of \$10m. It will be the first foreign-owned bank to open in the country since the overthrow of the Communist government in 1989.

The EBRD is to contribute \$2.5m in equity, with a growing number of Greek-Romanian joint ventures.

holding company controlled by Credit Bank, in which several Greek businessmen will have minority holdings. The new bank will be managed by Alpha Finance, the merchant banking arm of Credit Bank. It is expected to start operating by the end of 1993.

Mr Panayis Vourloumis, managing director of Alpha Finance, said the bank would look for opportunities offered by Romania's privatisation programme as well as financing trade carried out by a

newly formed joint venture between the two countries.

According to the judge, the WMC team "cannot deny there was public information to alert them that there were problems, as they were aware of sampling problems, they were aware that Beaver Dam had suffered a setback and that Seabright, through Coughlan, was over-promotional and lacking the technical skills necessary".

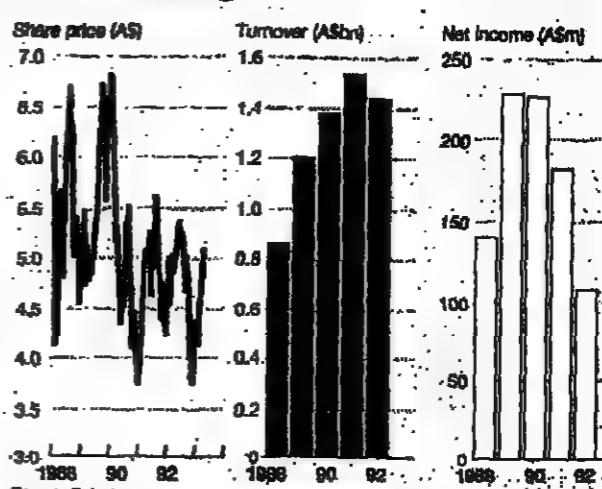
He said there was no evidence to suggest any intention among the Seabright directors to commit fraud. They gave the impression of being reluctant sellers.

The judge was scathing about WMC's conduct after it discovered it had made a disappointing investment. He said the Australian company acted "with callous disregard of the rights of [Mr Coughlan and the other Seabright directors] and a determination to cause them injury".

Although Mr Coughlan and a Seabright vice-president remained on the payroll for some time after the takeover, WMC never asked about nor confronted them with any of the information offered as evidence during that trial.

The judge also criticised

### Western Mining



were perhaps understandable in view of his hectic travel schedule that week and his failure to keep notes.

The money involved is relatively small, but the judgment is a blow to WMC, not least because it draws attention to a period described by Mr Morgan as one in which the group's "tor" was stabbed".

When it embarked on its North American spending spree, WMC had cash reserves of A\$370m (US\$264.3m), backed by A\$840m from a successful rights issue. The gold market was rising and the global stock markets' collapse in October 1987 left the group well-placed to pick up bargains on cash.

The collapse of its North American strategy was a blow to WMC. It has begun to flex its muscles again, notably through the US\$240m purchase from BP of the 49 per cent of the Olympic Dam copper/uranium/gold/silver mine it did not own.

The group's share price has risen since the Canadian judgment, suggesting the Seabright debacle is regarded by investors as old news. Mr Morgan will be hoping it stays that way.

## CRA bid for Cail given boost

By Kevin Brown

THE NEW South Wales Supreme Court yesterday ordered Deloitte Touche Tohmatsu, the international accounting and auditing firm, to pay AWA, the Australian defence and telecommunications group, nearly A\$24m (US\$16.9m) in damages and interest, AP-DJ reports from Sydney.

The court previously ruled that Deloitte, formerly AWA's auditor, was liable for 72 per cent of foreign-exchange trading losses by the electronics company in 1986 and 1987. The court decided yesterday on the amount owed. AWA may also be due costs.

Deloitte did not accept there was evidence for AWA's assertion that directors would have changed their policy in relation to hedging against foreign-exchange exposures.

was not high enough. However, they advised shareholders with "short-term liquidity requirements" to accept.

Grant Samuel and Associates, Australia's premier valuation company, valued Cail shares at between A\$12.49 and A\$14.61 a share and described the bid as reasonable in a report included with the Cail directors' statement.

Cail issued revised profit forecasts for the next three years, which it hoped would persuade institutional shareholders to keep all or part of their personal shareholdings.

"If I thought there was a chance that CRA would not get control, I would not be accepting for my shares," Mr Haroldson said. "I have a significant financial exposure that I would like to reduce somewhat."

Cail's independent directors said medium to long-term investors should reject the A\$11.50 a share offer because it

would help it benefit from any increase in coal prices.

The offer is CRA's second attempt to gain control of Cail, which is the biggest coal mining group in New South Wales. CRA owns 40 per cent of Cail following a A\$8.50 a share offer in 1991.

Directors of Meliwrath McEacharn, the Australian coal and transport group, yesterday gave a unanimous support to A\$1.95-a-share take-over offer from Cyprus Minerals of the US, which values the group at A\$82.3m.

The directors said they had asked the Australian Securities Commission to allow shareholders who accept the offer to retain the interim dividend of 1.25 cents a share.

Meliwrath said it required "significant financial support" to develop its main asset, a 40 per cent holding in Oakridge, a NSW coal producer.

### ANNOUNCEMENT

#### REPUBLIC OF TURKEY PRIME MINISTRY PUBLIC PARTICIPATION ADMINISTRATION

The Republic of Turkey, Prime Ministry Public Participation Administration (PPA) offers for block sale the shares of the following company by negotiation method:

Company Name (Industry)	Share Capital of the Company (TL)	Percentage of Shares Subject For Sale	Nominal Value of Shares (TL)	Amount of Bid Bond (TL)
KÜMAS Karabük İstikmeleri A.S. (magnezit extraction and processing)	8,000,000,000	99.26 %	7,942,255,400	10,000,000,000

- Information memorandum relating to the sale of the above company can be obtained from the Public Participation Administration for a fee of TL 250,000 (Two hundred and fifty thousand Turkish Lira).
- The sale of the shares of the stated company will be realized by obtaining the bids and performing negotiations with the bidders.
- Tender offers shall be given in US Dollars. In the event of the offer is made on installment basis in US Dollars, the portion related to installments will be discounted by applying LIBOR+2 compound interest principles. The down payment and installment payments, denominated in US Dollars, shall be made in Turkish Liras by using the Central Bank's foreign exchange selling rate prevailing as of the payment date.
- Investors are required to submit an irrevocable unconditional bid bond payable on first demand with a maturity period of at least 6 months, amounting to TL 10,000,000,000 to Public Participation Administration's Office (Hıseyin Rahmi Gürpınar Sokak, No: 2 Çankaya, 06680 ANKARA-TURKEY) no later than May 21, 1993 Friday by 6.00 PM Turkish mean time.
- The tender offer, together with the receipt given when the bid bond has been submitted to PPA, shall be made in a sealed envelope on which the name of the company and the note of "CONFIDENTIAL" should be indicated.
- The following documents must be attached to the tender offer in the event,
  - the bidder is a real person, the certificate of specimen signature,
  - the bidding is made by a proxy, the power of attorney particularly authorizing to bid in this tender on behalf of the bidder together with this certificate of specimen signature of the attorney,
  - the bidder is a legal person, a certificate of power proving that the persons acting on behalf of the legal person have the authority to represent and obligate the legal person together with specimen signature.
- Other issues relating to the sale of the company shall be notified by the Administration to the bidders during sale negotiations.
- Subsequent to the termination of the sale negotiations with the eligible bidders, a letter of intent encompassing the terms of price and payments as well as a performance bond amounting at least 6% of the final agreed value will be requested from the bidder who meets the PPA's selection criteria. The unconditional bid bond will be cashed and recorded as income in the event that the letter of intent is not given or the letter of intent is given however the performance bond is not given and/or the agreement is not signed within the period as agreed upon between the parties.
- The Republic of Turkey, Prime Ministry Public Participation Administration is not subject to the State Tender Law No: 2886 and reserves the right to decide whether or not to sell the shares and to extend the deadline of the tender, if deems necessary.
- The sale of the shares to real persons and the legal entities domiciled abroad is subject to the existing law and regulations of foreign capital, copies of which are obtainable from the Undersecretariat of Treasury and Foreign Trade, General Directorate of Foreign Investment.

K O I  
REPUBLIC OF TURKEY  
PRIME MINISTRY  
PUBLIC PARTICIPATION  
ADMINISTRATION

The accounts of the Compagnie Générale des Etablissements MICHELIN show a profit of FF 213 million against a profit of FF 118.4 million for 1991. Adverse changes in exchange parities during the second half-year led to a slight reduction in the trading result. Returning positive, the net financial result was FF 55.2 million and the profit on ordinary activities, FF 326.6 million in 1991 increased to FF 403.1 million for the year 1992. Including a provision of FF 200 million for depreciation of shareholdings in Manufacture Française des Pneumatiques MICHELIN, the extraordinary loss was FF 198 million, after FF 224.3 million in 1991.

Within the framework of the recovery plan the considerable efforts made by the Group have enabled it to achieve a recovery in two years. The sharp deterioration in tyre markets, the end of which remains unpredictable, has imposed the need for renewed action to counter what could be a sign of fundamental economic change. In response, there will be an acceleration of efforts to reduce costs. Based on the current position, the target set is FF 3.5 billion in two years. The negative influences of the present economic climate will thus be limited. Principally, however, having reached its first objective in manufacturing cost reductions, MICHELIN will be in the best competitive position to gain rapid benefit from any upturn.

## INTERNATIONAL CAPITAL MARKETS

## Rate-cut expectations provide the spur for European rally

By Sara Webb in London  
and Patrick Harverson  
in New York

EUROPEAN government bond markets rallied on rumours that several European central banks may announce a co-ordinated round of interest rate cuts shortly.

German government bonds gained a quarter point on the day, despite initial disappointment over the Bundesbank's recent result.

The Bundesbank cut the minimum interest rate on two-

## GOVERNMENT BONDS

week securities repurchase funds from 8.17 per cent to 8.13 per cent, with a net drain of funds from the system. Dealers said funds fell back on the news as the market was disappointed by the small size of the Bundesbank's cut.

The Liffe future contract, which opened at 95.71, fell back to 95.71 but then rallied to reach a high of 96.15 as investors bought across the range of maturities.

Dealers said buying was sparked mainly by rumours that there may be a concerted round of interest rates cuts

at the weekend in Europe. The futures contract ended at around 96.10.

■ FRENCH government bonds staged a strong rally on expectations of a cut of at least 100 basis points in the repo rate today.

The Matif futures contract jumped from a low of 117.60 to reach a high of 118.00, before ending at around 117.98. The yield on the 10-year bond ended at 7.16 per cent, against its previous close of 7.22 per cent.

Dealers said there were also rumours of switching out of French equities into bonds. They noted particularly strong buying of French bonds by US investors.

■ UK GOVERNMENT bonds took their cue from the other European bond markets yesterday, gaining up to 1/4 point at the long end.

Dealers noted strong demand for longer-dated issues, particularly in the 20-year area.

The rally enabled the Bank of England to sell two of the four tap stocks which were closed.

The £250m tranche of 7/4 per cent stock due 1998 and the £200m tranche of 9 3/4 per cent stock due 2002 were exhausted

yesterday. Short-dated gilts gained about 1/4 point, with the 7 1/4 per cent gilt due 1998 rising 1/20%.

■ FIRMNESS in the German government bond market and hopes of lower European interest rates helped to lift Italian government bonds yesterday. The market has been rocked in recent days by political scandals and traders pointed out that Italian bonds had been "oversold" as a result.

The Liffe BTP future broke through the 94.00 level, to end at 94.32. In the cash market, the March 2003 BTP ended at 92.13, up from Tuesday's close of 91.85.

■ ELSEWHERE in Europe, the Spanish government bond market continued to fall on political worries and lost about 1/4 point initially. However, bond prices were pulled up later by the rally in German bonds to end unchanged on the day.

■ AFTER early gains, US Treasury prices were mostly flat yesterday morning, as investors and dealers traded cautiously ahead of today and tomorrow's all-important inflation data.

By midday, the benchmark 30-year government bond was up 1/20%, yielding 6.969 per cent. At the short end of the market, the two-year note was slightly weaker, down 1/20% to 95%, to yield 3.924 per cent.

The main feature of early trading was a report published by economists at Goldman Sachs, the Wall Street securities house, which predicted that the Treasury department

would cut the 30-year bond from its May refunding altogether, and from then on switch to twice-yearly bond sales. The changes in the borrowing schedule would be implemented as an attempt to cut the cost of financing the huge federal budget deficit.

The Goldman report pro-

vided an early lift to bond prices. But because it was not based on contacts with Treasury officials, the market

quickly gave up most of its gains. Consequently, attention soon returned to the upcoming inflation numbers.

Recently, fears that inflationary pressures are building up in the economy have taken the wind out of the bond market's sales, so dealers and investors will be closely watching today's producer prices index and tomorrow's consumer price index - both for March - for any evidence of creeping inflation.

## Advance at Bear Stearns shows Wall Street bullish

By Patrick Harverson

BEAR Stearns yesterday provided the first evidence that Wall Street's earnings spree continues unabated when the publicly-owned securities house reported record third-quarter profits of \$10.42m.

The firm's profits, which cover the three months to the end of March, were 21 per cent higher than the \$91.32m in the same quarter of 1992, and were made on revenues of \$570.64m, up from \$532.32m a year earlier.

Bear Stearns said its strong earnings reflected significant increases in revenues across most main lines of business.

The investment banking unit put in the best performance, with revenues jumping 32 per cent in the quarter to \$87.9m, as the firm rode the boom in demand from US and foreign corporations for stock and bond underwriting services.

In the first three months of the year, Bear Stearns was the eighth biggest underwriter of debt and equity in Wall Street, handling 58 issues worth a total of \$1.7bn.

Revenues from principal transactions were also up in the third quarter, to a record \$320.3m, 3.5 per cent higher than a year earlier. The firm said its trading of fixed-income and over-the-counter securities was especially busy in the first three months of the year.

Commission revenues came in at \$112.7m, up almost 8 per cent on 1992, due to increased demand for the firm's correspondent clearing operations.

Bear Stearns' bottom line was helped by a modest 3.7 per cent increase in non-interest expenses to \$38.2m. In comparison, the firm's revenues rose 7.3 per cent in the quarter. The largest component of costs, employee compensation and benefits, rose 5.4 per cent to \$276m.

The figures were well received on Wall Street, where buyers bid Bear Stearns' shares up 8% to \$18.4 on the New York Stock Exchange.

## Innovative £200m Barclays Bank issue attracts investor interest

By Tracy Comigan

BARCLAYS Bank's £200m issue of 9% per cent subordinated undated bonds provided a focus of attention yesterday, as dealers and investors examined the latest innovative capital structure created by a UK financial institution.

The deal, priced to yield 140 basis points over the 9 per cent

ing the issuer an option to extend the debt, but many investors may view the deal as 15-year paper, on the assumption that Barclays will exercise the call option. But it is hard to predict the shape of the undated debt market, or even Barclays credit, in 15 years.

Meanwhile, for the first 15 years, Barclays is paying substantially less than it would have to pay for undated debt. For example, permanent interest bearing shares (Pibes) issued by many building societies mostly yield about 250 basis points over the long gilt.

According to investment bankers' estimates, Barclays would probably have to pay about 95 basis points over 15-year gilt yields for 15-year subordinated debt. This means investors are effectively valuing the call option they have sold to the issuer at 45 basis points.

For this, Barclays is gaining upper tier 2, rather than lower

tier 2 capital, which suits its balance sheet needs. At the same time, the bank does not have to lock into an interest rate forever, as in preference share or Pibes issues, which count as tier 1 capital under international guidelines.

Despite the attractions of the structure, UK banks have recently been active issuers of subordinated debt, and may not need to raise further capital in the immediate future.

The deal met firm demand from UK institutions and could well flow through to retail accounts. The coupon of 9% per cent for a familiar name appeared attractive in the current low interest rate environment and UK institutions, such

as insurance companies, lack higher-yielding longer-dated paper.

Pibes have proved a surprising hit with UK retail investors keen to improve their returns now that deposit rates have fallen, and the Barclays deal could also catch on, with a minimum denomination of £1,000 designed to allow retail

investors to participate. Also in the sterling sector, Leeds Permanent Building Society launched a £100m five-year deal, priced to yield 75 basis points over the 7% per cent gilt due 1998.

Unlike many recent five-year deals, the maturity date of the bond issue and the gilt over which it is priced falls in the first half of 1998. Many recent five-year issues were structured with maturity dates at the end of 1998, taking advantage of the shape of the yield curve to make yield spreads appear more generous.

The Samurai market - the Japanese bond market for foreign borrowers - offered cheaper funding than the Euroyen market, particularly for an issue of this size, even though fees are higher in the Eurobond market.

The deal was the second largest launched in the Samurai bond market, following a Y200bn issue by Sweden last year.

mum and maximum coupon levels, known as floors and caps, and provide investors with an up-front premium to current short-term interest rates.

In the Samurai bond market, the Republic of Finland launched a Y150bn issue of 10-year bonds via Nomura Securities. Finland has now completed about two-thirds of its FM30bn funding programme for 1993, which is to be split between the domestic and international bond market.

The Samurai market - the Japanese bond market for foreign borrowers - offered cheaper funding than the Euroyen market, particularly for an issue of this size, even though fees are higher in the Eurobond market.

Elsewhere, Citibank launched an unusual issue of collateral floating rate notes, through a special purpose vehicle, backed by Federal National Mortgage Association debentures. Bayerische Landesbank added \$50m to its collateral FRN launched earlier this week. Collateral floating-rate notes incorporate mini-

In effect, the structure means that the investor is sell-

ing the issuer an option to extend the debt, but many investors may view the deal as 15-year paper, on the assumption that Barclays will exercise the call option. But it is hard to predict the shape of the undated debt market, or even Barclays credit, in 15 years.

Meanwhile, for the first 15 years, Barclays is paying substantially less than it would have to pay for undated debt. For example, permanent interest bearing shares (Pibes) issued by many building societies mostly yield about 250 basis points over the long gilt.

According to investment bankers' estimates, Barclays would probably have to pay about 95 basis points over 15-year gilt yields for 15-year subordinated debt. This means investors are effectively valuing the call option they have sold to the issuer at 45 basis points.

For this, Barclays is gaining upper tier 2, rather than lower

tier 2 capital, which suits its balance sheet needs. At the same time, the bank does not have to lock into an interest rate forever, as in preference share or Pibes issues, which count as tier 1 capital under international guidelines.

Despite the attractions of the structure, UK banks have recently been active issuers of subordinated debt, and may not need to raise further capital in the immediate future.

The deal met firm demand from UK institutions and could well flow through to retail accounts. The coupon of 9% per cent for a familiar name appeared attractive in the current low interest rate environment and UK institutions, such

as insurance companies, lack higher-yielding longer-dated paper.

Pibes have proved a surprising hit with UK retail investors keen to improve their returns now that deposit rates have fallen, and the Barclays deal could also catch on, with a minimum denomination of £1,000 designed to allow retail

investors to participate. Also in the sterling sector, Leeds Permanent Building Society launched a £100m five-year deal, priced to yield 75 basis points over the 7% per cent gilt due 1998.

Unlike many recent five-year deals, the maturity date of the bond issue and the gilt over which it is priced falls in the first half of 1998. Many recent five-year issues were structured with maturity dates at the end of 1998, taking advantage of the shape of the yield curve to make yield spreads appear more generous.

The Samurai market - the Japanese bond market for foreign borrowers - offered cheaper funding than the Euroyen market, particularly for an issue of this size, even though fees are higher in the Eurobond market.

The deal was the second largest launched in the Samurai bond market, following a Y200bn issue by Sweden last year.

mum and maximum coupon levels, known as floors and caps, and provide investors with an up-front premium to current short-term interest rates.

In the Samurai bond market, the Republic of Finland launched a Y150bn issue of 10-year bonds via Nomura Securities. Finland has now completed about two-thirds of its FM30bn funding programme for 1993, which is to be split between the domestic and international bond market.

The Samurai market - the Japanese bond market for foreign borrowers - offered cheaper funding than the Euroyen market, particularly for an issue of this size, even though fees are higher in the Eurobond market.

Elsewhere, Citibank launched an unusual issue of collateral floating rate notes, through a special purpose vehicle, backed by Federal National Mortgage Association debentures. Bayerische Landesbank added \$50m to its collateral FRN launched earlier this week. Collateral floating-rate notes incorporate mini-

into the structure means that the investor is sell-

ing the issuer an option to extend the debt, but many investors may view the deal as 15-year paper, on the assumption that Barclays will exercise the call option. But it is hard to predict the shape of the undated debt market, or even Barclays credit, in 15 years.

Meanwhile, for the first 15 years, Barclays is paying substantially less than it would have to pay for undated debt. For example, permanent interest bearing shares (Pibes) issued by many building societies mostly yield about 250 basis points over the long gilt.

According to investment bankers' estimates, Barclays would probably have to pay about 95 basis points over 15-year gilt yields for 15-year subordinated debt. This means investors are effectively valuing the call option they have sold to the issuer at 45 basis points.

For this, Barclays is gaining upper tier 2, rather than lower

tier 2 capital, which suits its balance sheet needs. At the same time, the bank does not have to lock into an interest rate forever, as in preference share or Pibes issues, which count as tier 1 capital under international guidelines.

Despite the attractions of the structure, UK banks have recently been active issuers of subordinated debt, and may not need to raise further capital in the immediate future.

The deal met firm demand from UK institutions and could well flow through to retail accounts. The coupon of 9% per cent for a familiar name appeared attractive in the current low interest rate environment and UK institutions, such

as insurance companies, lack higher-yielding longer-dated paper.

Pibes have proved a surprising hit with UK retail investors keen to improve their returns now that deposit rates have fallen, and the Barclays deal could also catch on, with a minimum denomination of £1,000 designed to allow retail

investors to participate. Also in the sterling sector, Leeds Permanent Building Society launched a £100m five-year deal, priced to yield 75 basis points over the 7% per cent gilt due 1998.

Unlike many recent five-year deals, the maturity date of the bond issue and the gilt over which it is priced falls in the first half of 1998. Many recent five-year issues were structured with maturity dates at the end of 1998, taking advantage of the shape of the yield curve to make yield spreads appear more generous.

The Samurai market - the Japanese bond market for foreign borrowers - offered cheaper funding than the Euroyen market, particularly for an issue of this size, even though fees are higher in the Eurobond market.

The deal was the second largest launched in the Samurai bond market, following a Y200bn issue by Sweden last year.

mum and maximum coupon levels, known as floors and caps, and provide investors with an up-front premium to current short-term interest rates.

In the Samurai bond market, the Republic of Finland launched a Y150bn issue of 10-year bonds via Nomura Securities. Finland has now completed about two-thirds of its FM30bn funding programme for 1993, which is to be split between the domestic and international bond market.

The Samurai market - the Japanese bond market for foreign borrowers - offered cheaper funding than the Euroyen market, particularly for an issue of this size, even though fees are higher in the Eurobond market.

Elsewhere, Citibank launched an unusual issue of collateral floating rate notes, through a special purpose vehicle, backed by Federal National Mortgage Association debentures. Bayerische Landesbank added \$50m to its collateral FRN launched earlier this week. Collateral floating-rate notes incorporate mini-

into the structure means that the investor is sell-

ing the issuer an option to extend the debt, but many investors may view the deal as 15-year paper, on the assumption that Barclays will exercise the call option. But it is hard to predict the shape of the undated debt market, or even Barclays credit, in 15 years.

Meanwhile, for the first 15 years, Barclays is paying substantially less than it would have to pay for undated debt. For example, permanent interest bearing shares (Pibes) issued by many building societies mostly yield about 250 basis points over the long gilt.

According to investment bankers' estimates, Barclays would probably have to pay about 95 basis points over 15-year gilt yields for 15-year subordinated debt. This means investors are effectively valuing the call option they have sold to the issuer at 45 basis points.

For this, Barclays is gaining upper tier 2, rather than lower

tier 2 capital, which suits its balance sheet needs. At the same time, the bank does not have to lock into an interest rate forever, as in preference share or Pibes issues, which count as tier 1 capital under international guidelines.

Despite the attractions of the structure, UK banks have recently been active issuers of subordinated debt, and may not need to raise further capital in the immediate future.

The deal met firm demand from UK institutions and could well flow through to retail accounts. The coupon of 9% per cent for a familiar name appeared attractive in the current low interest rate environment and UK institutions, such

as insurance companies, lack higher-yielding longer-dated paper.

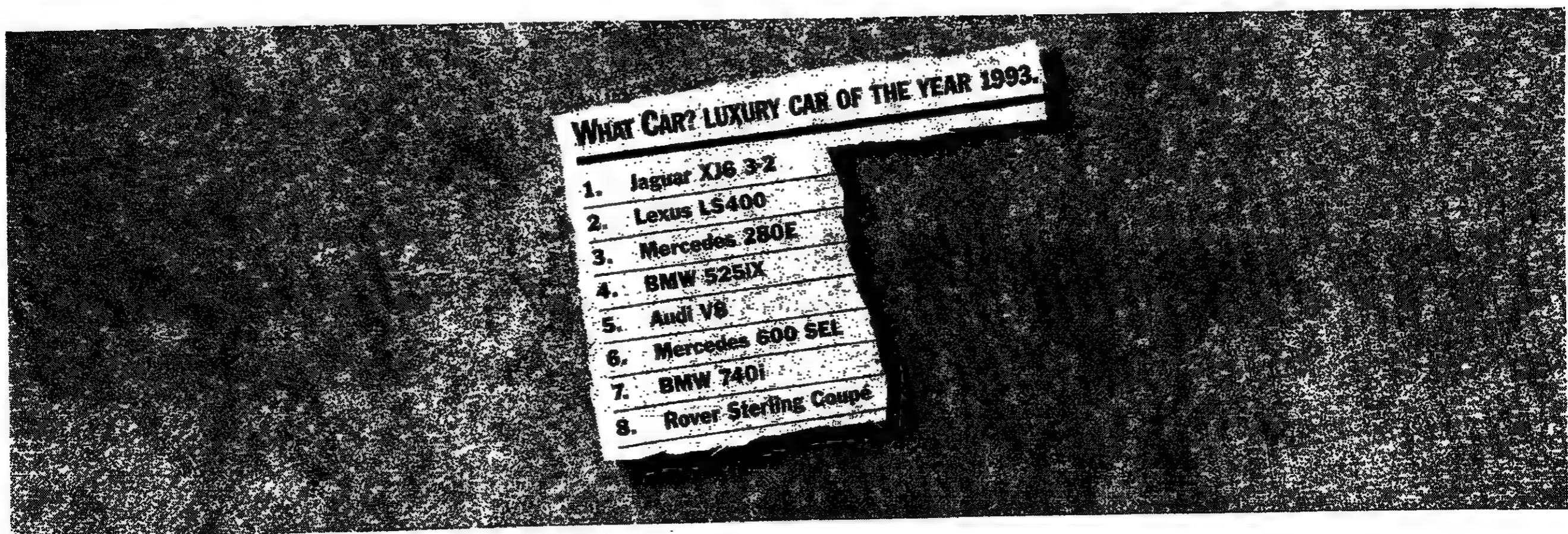
Pibes have proved a surprising hit with UK retail investors keen to improve their returns now that deposit rates have fallen, and the Barclays deal could also catch on, with a minimum denomination of £1,000 designed to allow retail

مكتاب من المؤتمرات

FINANCIAL TIMES THURSDAY APRIL 8 1993

23

# TOP CAT.



What are tables for, if not to come top?

## COMPANY NEWS: UK

## Speyhawk £90m in red after write-downs

By Vanessa Houlder,  
Property Correspondent

**SPEYHAWK**, the technically insolvent property developer which has been in talks with its banks since August 1991, yesterday announced a pre-tax loss of £29.8m for the year to September 30 1992.

The deficit, which followed a £216.8m loss in the previous year, mainly resulted from further write-downs of £87.3m against investment and development properties.

"There has been little improvement in market conditions. Property values have continued to fall, particularly in the City of London," said Mr Trevor Osborne, chairman. Mr Osborne said he expected

the refinancing of the group's £260m of debt to be completed in a couple of months. Speyhawk "has entered into a financial documentation phase of its debt restructuring which it is hoped will be concluded soon," he said.

Speyhawk's liabilities now exceed its assets by about £160m. The group's 46 banks, led by Barclays and Citibank, reached agreement in principle on Christmas Eve for the restructuring, which involves the subordination of debt.

Nearly half of the provisions were related to Speyhawk's City projects, notably its scheme at Cannon Bridge. Last year, more than half the company's provisions of £204.9m resulted from Cannon Bridge

and Exchequer Court, another City building.

Interest charges increased from £16.3m to £22.7m, partly as a result of provisions for interest charges on project loans.

Speyhawk's liabilities now exceed its assets by about £160m. The group's 46 banks, led by Barclays and Citibank, reached agreement in principle on Christmas Eve for the restructuring, which involves the subordination of debt.

Turnover fell from £76.4m to £68.7m.

Losses per share were 352.1p (£29.7p). No dividend will be paid or should be expected "for the foreseeable future."

The company's shares closed 4p down at 8p.

## Sketchley shares fall on trading warning

By Angus Foster

**SKETCHLEY**, the cleaning and textile rental company, yesterday said trading conditions for its dry cleaning division deteriorated during the second half of its financial year.

Previous market estimates for profits to the end of March, which had already been downgraded, were still too high, the company said. The shares fell 14p to 96p on the warning.

Mr Tony Bloom, who joined as deputy chairman in 1991 after Sketchley came close to collapse after a period of rapid expansion, said dry cleaning sales had been poor but the company was still operating at a profit.

"The high street has not turned round in a significant fashion," he said.

Full year profits are expected to fall from 26m to about £14.5m. The company is expected to maintain its final dividend.

Sketchley also announced it is paying £4.3m plus £2m goodwill for Supasnaps, the film processing chain owned by Dixons. In addition, Sketchley will repay inter-group indebtedness estimated at £1.7m. The chain operates from about 350 outlets, all of which are leased. It has about 8 per cent of the processing market, compared to market leader Boots with 23 per cent.

Sketchley plans to install new Supasnaps outlets in its dry cleaning outlets as a way to boost revenues. This would also allow Supasnaps to expand cheaply.

Supasnaps is expected to make operating profits of about £700,000 in the year to April 30 from £45m turnover. The company has net assets of about £2.8m. Mr Bloom said he expected the acquisition to contribute to Sketchley profits from this year.

Sketchley was due to release preliminary results for the year to end-March in mid-May. Because of the acquisition, the company will probably release a profits estimate with its circular to shareholders on the Supasnaps deal, expected in the next couple of weeks.

## Hewden Stuart falls to £12m

By Andrew Bolger

**HEWDEN STUART**, the UK's biggest independent plant hire company, yesterday sounded cautiously optimistic about recent signs of recovery following a 20 per cent fall in profits, but said it was too soon to say whether these would be sustained.

Mr Matthew Goodwin, chairman, said there had been an increase in demand in late February and March from a broad spread of industry, though there was little sign as yet of price recovery, and directors were more relaxed about the short-term outlook than they were a few months ago.

The Glasgow-based group reported a drop in pre-tax profits from £15.1m to £12m in the year to January 31. Sales were down from £171m to £165m.

Mr Matthew said: "These results must be considered extremely satisfactory, having been achieved in the depths of the recession and covering, as they do, the winter months which saw the failure of two of Britain's largest contractors, Budge

and Lilley, and other bankruptcies."

The tower crane division incurred a loss of £223,000, compared with a profit of £1.85m.

Mr Matthew said that after stripping out the tower crane figures, the remainder of the group almost maintained profits at £13m (£13.2m) in an extremely difficult period.

The hire divisions virtually held profits at £12m (£12.8m) in spite of a drop in sales from £112m to £108m, excluding cranes.

Mr Matthew said the division met fierce competition on price, and on many occasions deliberately sacrificed turnover in the face of pricing policies by others which appeared solely dictated by the need to generate cash in the short term.

"JCBs were being hired out, with a driver, for £10 an hour – you couldn't get a plumber with his bag to fix your washing machine for that sort price."

Strong cashflow meant that the group increased net cash from 7m to 13m. In

spite of capital expenditure of £23m.

Earnings per share fell from 5.35p to 4.4p. A final dividend of 2.355p (2.285p) makes a total for the year of 3.2p (3.15p).

### • COMMENT

These were excellent results from a company which continues to shine in an otherwise grim sector. Having shrunk its tower crane fleet from a boom-time peak of 180 to 60, the group is confident that they should now operate at break-even this year and might even make some money. The group is bringing forward capital expenditure and its tax rate should benefit from capital allowances. Forecast profits of £14m put the shares – up 1/2p at 104 1/2p – on a prospective multiple of about 20. That is high, but the group is operationally highly geared and will not hesitate to use its strong cash position to expand when recovery comes through. Looking at cash-flow and longer-term prospects for earnings, it still looks a quality recovery play.

## Sherwood Computer ahead 23%

**SHERWOOD** Computer yesterday announced pre-tax profits up 23 per cent from £2.45m to £3m for 1992, writes Catherine Milton.

Turnover fell to £20.9m (£21.7m) mainly because of the transformation in 1991 of a former subsidiary into a joint venture, Guardian, with ICL. Sherwood gained £285,000 income from its stake in Guardian.

An increased final dividend of 5.25p brings the total for the year to 7p (6p), payable from earnings per share of 34.1p (34.0p).

The results were prepared using FRS 3 guidelines.

Operating costs fell to £19.4m (£20.1m). The company made a £1.2m charge for the BS5750 quality certificate – mainly comprised of employees' time and external consultants.

It also incurred a £500,000 charge through switching the company pension scheme from a final salary scheme to a group money purchase scheme. Mr Richard Guy, chairman, said the new scheme was more suitable for the young, mobile staff employed by the company.

## Tough conditions in Europe hit Brammer

By Roland Rudd

**BRAMMER**, the ball bearing distributor and electrical services group, blamed depressed business conditions throughout Europe for a 10 per cent fall in pre-tax profits for the year to December 31.

Profits declined from £9.16m to £8.23m on increased sales of £12.6m (£11.5m).

Mr Robert Foulkes-Jones, chief executive, said: "While economic activity has got slightly better in the UK the recession is deepening in continental Europe."

The group is predicting another tough year. Mr Foulkes-Jones warned against expectations of a significant UK recovery. "We have seen false dawns before," he said.

Approximately 80 per cent of revenue is generated in the UK. The group is planning to expand on the Continent.

The BSL distribution division reported a small fall in profits before exceptional items from £7.96m to £7.88m.

However, the rental business suffered another big fall from £1.4m to £832,000.

Redundancy costs were responsible for an exceptional

charge of £452,000 (£382,000). Last year's acquisition of Roulement Service accounted for sales of £7.1m and an operating profit of £233,000.

Earnings per share fell to 13.4p (14.7p).

An unchanged final dividend of 8.5p makes a maintained total of 13p.

### • COMMENT

After its fourth consecutive year of declining profits Brammer has to convince the market that it has a strategy for growth. The omens do not look good. The rental business has been reporting a fall in profits ever since it was acquired in 1986. A large part of that is due to the loss in defence work. BSL continues to perform well, if not spectacularly. The decision to acquire the French Roulement Service fits nicely into the group's strategy of becoming a pan-European distributor of industrial products.

But given the worsening recession in continental Europe the timing is open to question. With forecast pre-tax profits of £8m, giving earnings of 15p, the shares are on a prospective multiple of 17.5. It is difficult to see how the premium to the market can be justified.

## Sherwood Group pays £19.6m for bra maker

By Daniel Green

**SHERWOOD GROUP**, the Nottingham-based lace, lingerie and socks maker, is extending its acquisition programme to continental Europe with the £17.4m (£19.6m) purchase of an Italian bra manufacturer.

The deal will be funded by a £10.7m placing and open offer of shares for cash.

At the same time, the company revealed pre-tax profits on continuing operations for 1992 of £18.2m, an increase of 25 per cent on 1991's £14.6m. The figures are on the FRS 3 basis.

Earnings per share were 11.7p (11p) and a final dividend of 1.7p raised the total by 14 per cent to 2.6p. Turnover improved 23 per cent to £11m.

The acquisition is 75 per cent of Lepel, a family-run business that stands third in the Italian bra market.

The payment will be in two stages: the first £2.6m (£10.3m) will be paid on completion of the deal with the cash raised from the placing and open offer, and the remainder will be paid a year later from cash flow.

"Garments will then account for more than 50 per cent of sales, making a better balance between lace and garments,"

said Mr David Parker, chairman.

The deal will lift net debt from £25m at the end of 1992 to £30m at the end of the current year, said Mr Peter Newbold, finance director. He said, however, that gearing would remain at about 45 per cent.

### • COMMENT

At eight times the exit p/e which enhances earnings from year one, Lepel looks like a bargain. But the Italian market is tricky. Firstly, there is the extent of the black economy and how much personal contacts are used to make deals. Sherwood has done its best to minimise the risk by leaving the Lepel family with a 25 per cent stake tying them into a five year contract. Secondly, there is a structural change taking place in European clothes retailing. The independent sector, Lepel's strength, is giving way to the chain store, where larger companies excel. Sherwood and Lepel may be able to offset this by venturing into export markets, but investors may want to wait until they see the tie-up working. If it does, profits should climb above £23m this year and make the shares, on a p/e of 11.5, look cheap. Shareholders should take up their allocation of the open offer.

## Ingham makes cash call and £4.5m acquisition

**INGHAM**, the worsted spinner, yesterday said it was proceeding with the acquisition of Moss Europe and raising £3.6m through a 1-for-4 rights issue of up to 4.04m new shares at 100p.

Moss, which supplies parts for British classic sports cars, is being bought for 24.5m, satisfied by the issue of 3.4m shares and payment of £1.8m cash. It made £544,000 pre-tax on £13.6m turnover in 1992. Net assets were £2.68m.

In addition, Ingham has

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Coupons pending for year	Total for year	Total last year
Blockleys	fin 0.5	July 1	1.43	1	3.36
Brammer	fin 0.6	July 1	8.5	13	19
Brundum Motors	fin 4	May 25	4	5.75	5.75
Dobrash Gp	fin 0.68	July 1	0.43	1	0.72
Hendon Stuart	fin 2.355	July 14	2.285	3.24	3.15
Higgs & Hill	fin 1.8	June 11	3	2.5	9
Hunting	fin 6	July 1	6	10	10
Ingham	fin 4.5*	July 9	-	6	2.64
Martin Ind	fin 2.7	July 1	2.7	4.47	4.4
Mid-States	fin -	-	2.25	0.75	3
Mowbray (John)	fin 2	July 8	4.85	4	10.5
Munro & Peacock	fin 4.16	July 6	3.6	8.12	5.56
Savey Holt	fin -	May 24	7	?	7
Scarsfield-Brown G	fin 5.25†	June 11	4.8	2.6	2.28*
Sherwood Comput	fin 1.7	May 27	1.5*	2.6	2.28*
Spida	fin 3	Oct 1	2.5	3	2.5
Wardle Stores	int 5	July 1	4	-	16
Wards Connolly	2.65†	July 1	2.65	3.93	3.93

Dividends shown pence per share net except where otherwise stated. \*On increased capital. \*\*USM stock. † Second interim.

## WARNER LAMBERT

Warner-Lambert Company  
has acquired  
the European and North American businesses of  
Wilkinson Sword

## WILKINSON SWORD

The undersigned acted as financial adviser to the purchaser

### Kleinwort Benson

Issued by Kleinwort Benson Limited, a member of SFA and ISMA.

March 1993

### MORE INFORMATION AT YOUR FINGERTIPS

The NEW Futures Pager now updates even more Currencies, Indices, Futures and Interest Rates every 2 minutes, 24 hours a day.

### FUTURES PAGER

### P

## Mowlem losses grow to £27m

By Jane Fuller

JOHN Mowlem, the contractor, is strengthening its balance sheet with the £52m sale of its HSS tool hire business, which it announced yesterday along with a side deepening pre-tax losses.

The pre-tax deficit grew from £4.3m to £27.2m last year after £4.8m losses at London City Airport and a further £20.2m of reorganisation costs and write-offs. The final dividend is cut from 4.8p to 2p, leaving a total of 4p (10.5p). Losses per share were 20.7p (9.4p).

Sir Philip Beck, chairman, said the HSS disposal, to Davis Service Group, cut year-end net debt from £25.1m to about £17m and gearing to 9 per cent. Since then there had been a seasonal increase in borrowings of about £24m.

The sale price was about 57 per cent of the group's market value at yesterday's opening price of 88p. It gained 3p to



Sir Philip Beck: HSS disposal cuts net debt to about £17m

close at 88p.

Turnover fell to £1.25bn (£1.37bn) and operating profit to £16m (£19.2m). This partly reflected the tightening squeeze on contracting, but also a sharp fall in profits from

scaffolding hire. Housebuilding slipped into losses and the airport registered a deficit after using up provisions.

In contracting, the group had no large loss-makers. It concentrated on smaller regional contracts. The division's £904m (£1.05bn) turnover was expected to halve steady this year. Profit after interest income declined to £17.8m (£26.5m).

The SGB scaffolding business saw profits fall to £5m (£11.4m). This division bore the brunt of the £9.3m reorganisation charges.

Housebuilding lost £1.4m and the land bank was further written down at an exceptional cost of £5.2m. About £23m was brought in from property development sales.

**■ COMMENT**

Mowlem's sale of HSS met a mixed reception. On the one hand, it gives balance sheet strength that would be the

envy of Costain or Taylor Woodrow and underpins the ability to maintain the dividend. On the other hand, it has got rid of its highest margin business and one that should come out of recession earliest. Sir Philip's talk of selling a cash absorbing business smacks of battenning down the hatches on the core contracting arm, which points to the long haul back to decent margins in that industry. Mowlem does, however, deserve credit for avoiding black-hole contracts and looks one of the better bets in that sector - long term, of course. Meanwhile scaffolding's recovery is the main hope. The risks involved in the failure so far to find a partner. A small loss is expected this year before a goodwill hit resulting from the HSS sale. Patient investors will hold the stock for the 5.7 per cent yield.

## Lelliott in talks with bankers on future

By Andrew Taylor, Construction Correspondent

JOHN LELLIOTT, one of Britain's biggest privately-owned construction companies, was yesterday locked in talks with its bankers. A statement on its future is expected today, writes Andrew Taylor.

The company ran into trouble following the failure of the £110m Point West development of flats, offices, a health club and shops in the shell of the former British Airways terminal in Croydon Road, west London.

Lelliott, which was working on the project, is thought to have lost approaching £10m as a result of the development being put into receivership at the end of 1991.

Land & Property Trust the property company developing Point West went into liquidation shortly afterwards.

Lelliott has still not published its results for the 12 months to end-June 1992. In the previous year it made pre-tax profits of just £700,000 on turnover of £155m. In 1989-90 it made profits of £5.8m on sales of £240m.

It was ranked as Britain's 36th largest construction company by turnover - and Europe's 144th largest - in a survey conducted last year by Building Magazine.

Stone Group, the stone restoration subsidiary of Lelliott, was placed into administrative receivership in February. It was subsequently acquired by the Peter Cox Group.

Lelliott also recently reached an out-of-court settlement with Forte, the hotel group, following a dispute over the £10.8m refurbishment of the Waldorf Hotel, London.

Mr John Lelliott, chairman, is a director of Wimbledon football club.

Trading profits, before write-

Mr Theakston said the year finished with net cash of £4.1m compared with net borrowings of £16.8m at the end of 1991.

The construction division, which saw sales slip 18 per cent from £309.4m to £250.8m, incurred a £22.5m trading loss (£2.61m profit).

Housing trading profits increased from £256,000 to £2.8m helped by higher sales - 282 units were sold against 235 - and better margins following previous write-downs.

Despite the sale of a substantial office development west of Paris, commercial property made a trading profit of just £5.000 compared with £1.31m.

Turner fell from £346.2m to £325.2m.

The final dividend is cut to 1.5p, making a total of 2.5p (3p). It is proposed to transfer £22.5m from reserves following a £23.7m transfer in 1991.

### • COMMENT

It is quite clear what value Mr Tony Pidgley, Berkeley Group's managing director, saw when he recently bought and sold 300,000 shares in Higgs & Hill, making a tidy profit in the process. The strength of the company is its balance sheet; to have net cash at this stage of the cycle is admirable. The trading outlook, however, remains difficult.

Contracting margins are likely to remain under pressure even though it is working hard to win better quality business. The housing operation will get some benefit from recovery but is relatively small. The company should break even or make a small profit this year. The share price of 58p understates the written down value of 156p. Buy for net asset value rather than for short-term earnings improvement.

## Higgs & Hill cuts final as loss is reduced to £11.6m

By Andrew Taylor, Construction Correspondent

HIGGS & Hill, the UK construction and property group, yesterday halved its final dividend after incurring a pre-tax loss for the second year running.

The loss for 1992 of £11.6m, however, was an improvement on the previous year's £16.7m.

Mr John Theakston, chief executive, said there would have been a profit of £340,000 but for provisions of £12m against commercial and residential property operations.

This followed a £20.9m provision in 1991 when trading profits were £4.22m.

Turner fell from £346.2m to £325.2m.

The final dividend is cut to 1.5p, making a total of 2.5p (3p). It is proposed to transfer £22.5m from reserves following a £23.7m transfer in 1991.

The share price of Wilson Connolly, Wilson Bowden and Bryant have produced the best results in the current housebuilding reporting season. They share long

and banks supported by strong balance sheets and appear to have chosen the right time to expand output, with net reservations of house-builders rising by between a fifth and a quarter during the first three months of this year compared with 1992. These virtues, however, have already been recognised in the companies' share performance and it is difficult to justify a buy recommendation on a prospective p/e, in Wilson Connolly's case, of 18 to 19 on prospective profits this year of £22m-£23m.

downs, fell 23 per cent to £22.3m (£29.1m) despite a record 2,880 homes being sold.

Housing profits tumbled 29 per cent to £18.3m (£25.7m). Profit margins fell to 12 per cent reflecting price reductions of about 8 per cent.

The company, like other house-builders, had seen sales increase during the past few months. At the year-end the company had 13,300 building plots at an average price of just £12,600 each.

Gearing of only 1 per cent meant the company was well placed to take advantage of an upturn in the market. Construction fell from £2.05m to £1.09m, on static sales of £28m. Commercial property surged from £380,000 to £2.9m.

Trading profits, before write-

## Wilson (Connolly) falls 38%

By Andrew Taylor

THE SHARE price of Wilson Connolly rose 3p to 168p yesterday, despite the announcement of a 38 per cent fall in pre-tax profit by the UK housebuilder and property developer and contractor.

The decline in profits from £27.1m to £16.8m from 1992 was struck after increased provisions of £5.49m (£2.03m). A final dividend of 2.66p maintains the total at 3.93p. Earnings fell from 10.2p to 6.1p.

Mr Ian Black, managing director, said the dividend was 1.5 times covered by post-tax profits. "This was no mean feat in the longest and deepest recession in living memory."

Trading profits, before write-

downs, fell 23 per cent to £22.3m (£29.1m) despite a record 2,880 homes being sold.

Housing profits tumbled 29 per cent to £18.3m (£25.7m). Profit margins fell to 12 per cent reflecting price reductions of about 8 per cent.

The company, like other house-builders, had seen sales increase during the past few months. At the year-end the company had 13,300 building plots at an average price of just £12,600 each.

Gearing of only 1 per cent meant the company was well placed to take advantage of an upturn in the market. Construction fell from £2.05m to £1.09m, on static sales of £28m. Commercial property surged from £380,000 to £2.9m.

Trading profits, before write-

## Acquisition helps Dewhurst reach £6.46m

By Daniel Green

DEWHURST Group, one of Marks & Spencer's main clothing suppliers, reported improved margins in the year to January 15 1993 which pushed pre-tax profits up from £4.13m to £5.46m.

Turnover was up from £13.5m to £18.1m but was swelled by the inclusion for the first full year of a women's wear acquisition.

Mr Tim Dewhurst, chairman, said Marks & Spencer last year took more than 80 per cent of output. He added that the company "had a long way to go on margins."

Earnings rose to 3.52p (2.71p). The final dividend is 0.68p for a total of 1p (0.72p).

## Davis Service pays £52m for Mowlem tool hire business

By Jane Fuller

DAVIS SERVICE Group is buying the HSS tool hire business from John Mowlem for £52m to expand its core business after departing from car hire.

Davis is raising £34.7m in a vendor placing and raising the other £17.3m in debt. The 16.5m new shares will expand Davis's equity by 20 per cent and existing shareholders can apply on a 1-for-5 basis.

The issue is priced at 205p, compared with yesterday's opening price of 228p. It gained 2p to close at 230p.

The HSS group made £4.76m operating profit last year on turnover of £59.9m. About £38m of net assets are

being acquired.

Mr John Ivey, Davis's chief executive, said the 170 HSS shops, serving the small builder and DIY market, had provided sufficient profit to offset a small loss in the other part of the acquisition, PB Plant Hire, aimed at construction companies and utilities.

In 1990 the business had made £7.14m profit and it was PB that had declined since then.

The acquisition would fit into the site services division, which mainly supplies mobile buildings and last year contributed £3.42m to operating profits of £19.4m from continuing activities.

Davis is also involved in providing laundry services, work-

## Government backs global market in BT share sale

By Roland Hauck

THE GOVERNMENT has abolished regional syndicates in its forthcoming sale of BT shares in favour of one global market, with managers competing to sign up the biggest institutional shareholders.

SG Warburg, global co-ordinator, yesterday confirmed that for the first time in any UK privatisation, 11 global managers will compete with each other to get the top 500 institutions around the world to put in bids for BT shares.

The government is expected to sell most, if not all, of its 22 per cent BT stake - worth more than £50m. The sale may take place as early as July.

In the last BT sale, the institutional offer was split between 10 syndicates throughout the world in which the lead managers had exclusive rights.

See Lex

apart from the global co-ordinator, to market the shares.

This time round Warburg will be responsible for running the book building exercise in every region of the world.

The ten other global managers are Barclays de Zoete Wedd, Cazenove, Daiwa Securities, Deutsche Bank, Merrill Lynch, Morgan Stanley, NatWest Securities, Paribas Capital Markets, NM Rothschild and UBS Limited.

Mr Maurice Thompson, a director of Warburg Securities, said: "We hope this will unleash competition within protected markets." The global managers "will keep their ears and eyes open" for any institutions which try to push the BT share price down by deliberately selling short before the sale. Warburg reserved the right to "penalise such action".

The letter points to Clark's recently announced fall in debt and a net asset value of 278p per share. "This does not include the value of the

brand," the letter states.

Berlaford, which is expected to make its formal offer soon, is believed to be offering about 205p.

The letter said: "Even those who might favour a sale should recognise this is a particularly inopportune time to sell... and this is likely to be reflected in the terms offered."

## Savoy Hotel shows £1.4m loss

By Michael Skapinksi, Leisure Industries Correspondent

SAVOY HOTEL incurred a pre-tax loss of £1.45m in 1992, compared with a profit of £2.27m last time.

Turnover of the group, whose hotels include the Savoy, Claridge's, the Berkeley and the Connaught, fell from

£79.2m to £76.8m.

With low interest rates and inflation, and an exchange rate which is attractive to US visitors, "there is a reasonable chance that 1993 will be a better year than 1992," said Mr Giles Shepard, managing director.

The dividend is held at 7p per A share and 3.5p per B

share, because of the more optimistic economic outlook and the cover of previous years.

Losses were 1.3p per A share (earnings 17.5p) and 0.6p per B share (earnings 8.5p).

Mr Shepard said 29.6m had been spent on capital projects last year, with improvements at the Savoy and Claridge's.

Pelican will also receive 275,000 a year for three years from licence agreements.

**Pelican seeks £7.4m to fund purchase**

By Catherine Milton

THE PELICAN Group is paying Mr Robert Earl, who made his fortune creating the Hard Rock Cafe chain, \$8m for four UK restaurants. The purchase will be funded by a 27.4m placing and open offer.

The Manzana Amalfi restaurants and Rock Island Diner had warranted pre-tax profits

of £300,000 in the year ended March 31 against £276,000 a year earlier.

Pelican will pay the vendor, Worldwide Leisure Holdings, controlled by a trust which benefits Mr Earl's family, £2m in Pelican shares and £2m in cash.

The open offer to shareholders is on a 7-for-10 basis at 50p per share. After £400,000 of

expenses, Pelican will retain 24m cash from the fund raising. The shares closed yesterday up 5p at 88p.

&lt;p

## COMPANY NEWS: UK

**CTM**  
**China Textile Machinery Stock Ltd.**  
 (incorporated in the People's Republic of China)

**Announcement of Final Results**

The Directors of China Textile Machinery Stock Ltd ("the Company") are pleased to announce its results for the seven month period ended 31st December, 1992 after the successful listing of the Company's shares on The Shanghai Securities Exchange. The audited profit attributable to shareholders for the seven month period ended 31st December, 1992 and for the year ended 31st December, 1992, presented on the basis as shown in note 1 to Summary of Results below, amounted to RMB 52.40 million and RMB 40.67 million, respectively reflecting a substantial increase as compared to the previous year.

**SUMMARY OF RESULTS**

The audited results of the Company for the seven month period ended 31st December, 1992 are as follows:

	RMB'000
Sales	206,631
Cost of sales, sales tax and expenses,	(144,872)
net of other income	
Profit before taxation (Note 2)	61,759
Taxation (Note 3)	(9,356)
Net profit attributable to shareholders	52,403
Earnings per share (Note 4)	RMB0.28

**Notes:-**

(1) The Company was incorporated as a Sino-foreign joint stock limited company in the People's Republic of China ("PRC") on 22nd June, 1992. The predecessor of the Company was a State-owned enterprise which was reorganised into a joint stock limited company ("the Company") on 22nd June, 1992. Pursuant to statutory rules in the PRC, the assets and liabilities and the business of the predecessor enterprise are deemed to have been transferred to the Company on 1st June, 1992, being the first day of the month in which the Company was incorporated. Accordingly, the assets and liabilities of the predecessor enterprise were transferred to the Company at net book values of 1st June, 1992. The results of the Company as presented above have been prepared in conformity with International Accounting Standards (IAS). The following pro forma combined results for the year ended 31st December, 1992 have been prepared by combining the results of operations of the State-owned enterprise which, previous to its corporatisation carried on the business now carried on by the Company for the period from 1st January, 1992 to 31st May, 1992 and of the Company for the period from 1st June, 1992 to 31st December, 1992. The 1991 comparative figures represent the operating results of the State-owned enterprise for the year ended 31st December, 1991.

Pro forma combined results	
Year ended 31st December,	1992
	1991
Sales	RMB'000
Cost of sales, sales tax and expenses, net of other income	307,446
Profit before taxation	(257,364)
Taxation	50,082
Net profit attributable to shareholders	40,869
Earnings per share (Note 4)	RMB0.28

(2) Included in the profit before taxation to the seven month period ended 31st December, 1992 are exchange gains amounting to RMB 41,577,000.  
 (3) With the issue of Renminbi-denominated special shares to foreign investors, more than 25 per cent of the registered capital of the Company became owned by foreign investors. The Company thereby became entitled to privileges conferred on Sino-foreign equity joint ventures in the PRC. On such basis, the Company obtains a special ruling of the Shanghai Tax Bureau and the Shanghai Ministry of Finance that the Company's income is to be subject to income tax at 15%.

Deferred taxation was provided under the liability method at 15% on the timing differences between taxable profits and profit reported in the financial statements of the Company prepared in conformity with IAS.

1992	
Income tax:	RMB'000
Current	6,922
Deferred	2,434
	9,356

(4)(a) The calculation of earnings per share of the Company for the seven month period ended 31st December, 1992 is based on the net profit attributable to shareholders of RMB 52,403,000 for the seven month period ended 31st December, 1992 and the weighted average number of 188,048,352 "A" and "B" shares of the Company in issue during the seven month period, assuming that the issue of the 110,096,300 "A" shares to the government occurred at 1st June, 1992.  
 (4)(b) The calculation of combined earnings per share for the year ended 31st December, 1992 as described in Note (1) above is based on the net combined profit attributable to shareholders of RMB 40,669,000 and the pro forma weighted average number of 155,565,163 "A" and "B" shares in issue during the year, assuming that the issue of 110,096,300 "A" shares to the government occurred at 1st January, 1992. No earnings per share of 1991 is presented as the predecessor enterprise was a State-owned enterprise with no issued share capital throughout the year ended 31st December, 1991.

The People's Republic of China,  
 7th April, 1993

By order of the Board  
 Huang Guanccong  
 Chairman

**OTTOMAN BANK**

NOTICE IS HEREBY GIVEN, in accordance with Article 29 of the Statutes, that the ANNUAL GENERAL MEETING of Shareholders will be held on WEDNESDAY, the 28th APRIL 1993, in the BEAUFORT ROOM, THE SAVOY HOTEL, STRAND, LONDON WC2R 0EU at 11.30 am to receive a Report from the Committee with the Accounts for the year ended 31st December 1992, to propose a Dividend, to elect definitively a Member of Committee in accordance with Article 16 of the Statutes and to elect Members of the Committee.

By Article 27 of the Statutes the General Meeting is composed of holders, whether in person or by proxy or both together, of at least thirty shares, who, to take part in the Meeting, must deposit their shares and/or their proxies at least ten days before the date fixed for the Meeting:

In Istanbul, at the Head Office of the Company or at any of the branches

In London, at King William House, 2A Eastcheap, London EC3M 1AA

In France, where shares must now be deposited with SICOVAM. Shareholders must advise the blocking of their shares at least 10 days before the date fixed for the meeting through their Deposit Agent either to Banque Paribas, 3 rue d'Antin, 75002 Paris or to Ottoman Bank, 7 rue Meyerbeer, 75009 Paris, where proxy forms will be available.

The Report of the Committee and the Accounts which will be presented to the General Meeting are available to the Shareholders at the Head Office in Istanbul and at the offices in London and Paris.

T R STEPHENS  
 Secretary to the Committee

8 April 1993

**EGYPT**

With the country's economic reform continuing apace, on the 22nd April, 1993 the Financial Times will be publishing a major new survey on Egypt.

If you would like to advertise within this survey contact:

Paul Maraviglia  
 Tel: 071-873 3447  
 Fax: 071-873 3595

FT SURVEYS

## New MINT Guaranteed Currencies 2001

To Brian Fudge or Diana Hill, FTI, D & A MINT International Ltd., Suite 100, Level 10, 100 Newgate Street, London EC3M 8DL, England.

Please send me by return, free of charge, a MINT Guaranteed Currencies 2001 Prospectus and Summary.

Yes

I would specifically like to be called in connection with this offer.

Yes

I am interested in finding out about being an agent for E D A P MINT International. Please send details.

Yes

FTI MINT INTERNATIONAL

Application has been made to the Stock Exchange in London and in Dublin for the Ordinary Shares of Oliver in issue and to be issued pursuant to the Offer. Kirkland AS, the Placing and the Open Offer to be admitted to the Official List. As of the date of publication hereof it is expected that dealings in the existing Ordinary Shares and the new Ordinary Shares issued unconditional in all respects. It is further expected that dealings in the new Ordinary Shares, the subject of the Open Offer, will commence on the dealing day following the day upon which the Open Offer closes.

Leasing particulars dated 8 April, 1993 relating to Oliver Resources PLC may be obtained during normal business hours by collection only until and including, 14 April, 1993 from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2 and the Dublin Stock Exchange, 28 Anglesea Street, Dublin 2 and until and including 28 April, 1993 from:

Guinness Mahon & Co Limited, 32 St. Mary's Hill, London EC3P 3AJ

Davy Corporate Finance Limited, 49 Dawson Street, Dublin 2

Pokas Bank A.S., Verdigrispiirive, 7005 Troudencim, Norway

Recession and Sunday trading hit 1992 sales

**Nurdin moving into US style shopping clubs**

By Peggy Hollinger

**NURDIN & PEACOCK**, the cash and carry wholesaler, yesterday ended months of speculation as it announced plans to introduce US-style shopping clubs in the UK.

The company, which also announced a 9 per cent increase in annual pre-tax profits to £30.2m (£27.6m), plans to open its first club warehouse next spring, at a total cost of about £10m-£12m. A second site is planned for later in the year.

Club warehouses are a popular retailing strategy in the US, where customers pay a fee to become members and are entitled to discount shopping on items such as food, clothes and electrical goods. Since 1986 total club sales are estimated to have grown from £7.3bn to £34.7bn (£24.4bn) last year, with more than 21m people holding membership cards.

Nurdin plans a similar format to that in the US. Mr David Poole, managing director, said the group aimed to open two clubs a year. It could link up with a joint venture partner to accelerate that programme but no party had yet

been approached.

Mr Poole said it was unlikely that Nurdin would link up with Makro, the cash and carry business of Dutch company SHV, which holds 14 per cent of the UK company. Any linkage with SHV would severely damage our reputation with our retailing customers in the UK, he said. However, some sort of sourcing agreement for the clubs was not ruled out.

The new strategy comes as the group reported a 4 per cent decline in like-for-like sales for the 52 weeks to January 1 1993. Overall, however, there was a 5.5 per cent increase in turnover to £1.44bn. This included contributions from three new branches, for a total of 46. The period compares with 52 weeks to December 31 1992; the three extra trading days added 1 per cent to sales.

The new strategy comes as the group reported a 4 per cent decline in like-for-like sales for the 52 weeks to January 1 1993. Overall, however, there was a 5.5 per cent increase in turnover to £1.44bn. This included contributions from three new branches, for a total of 46. The period compares with 52 weeks to December 31 1992; the three extra trading days added 1 per cent to sales.

Mr Nigel Poole, finance director, said the decline in comparable sales stemmed from the impact of recession and Sunday trading on independent retailers - which account for more than 50 per cent of the group's turnover. However, an improvement in operating margins from 1.7 per cent to 1.9 per cent helped boost profits at the trading level by 4 per cent to £27.3m.

Mr Poole said he expected margins to improve further in the current year.

The final dividend is 4.16p

for a total of 6.13p (5.56p).

Earnings per share, helped by a lower tax charge, rose from 15p to 17p.

**Nurdin & Peacock**

Share price (pence)



Source: FT Graphix

cent to 1.9 per cent helped boost profits at the trading level by 4 per cent to £27.3m.

Mr Poole said he expected margins to improve further in the current year.

The final dividend is 4.16p

for a total of 6.13p (5.56p).

Earnings per share, helped by a lower tax charge, rose from 15p to 17p.

See Lex

**Blockleys tumbles to £352,000**

BLOCKLEYS, the Shropshire-based brick and paving manufacturer, suffered a further downturn in 1992 as recession continued to take its toll on the construction industry.

On turnover down by £1m to £9.8m, pre-tax profits were £252,000, against £1.0m.

Mr Brian Taylor, chairman and managing director, said the UK brick industry saw both production and sales fall by some 8 per cent, while stocks of bricks rose to a new peak of

1.54bn at the year end.

There was still no real indication of any recovery in the construction industry, he said, and the forecast for sales of bricks in 1993 was only 2.5 per cent above the 1992 level.

Staff numbers have been cut by 45, leading to an exceptional charge of £85,000.

A final dividend of 0.5p (1.43p) makes a total of 1p (3.38p). The dividend is uncovered by earnings per share of 0.73p (2.48p).

**NEWS DIGEST****Dagenham Motors 30% lower**

DAGENHAM Motors Group, the London and south-east main Ford dealer, finished 1992 with a pre-tax profit of £1.45m, a reduction of 30 per cent on the previous £2.1m.

In November, the group warned that second half profits were likely to fall short of market expectations; in the event they came to £357,000.

The final dividend is held at 4p for an unchanged total of 5.75p, from earnings per share of 5.6p (8.1p).

Mr David Philip, chairman, said it was again a difficult year, particularly the last quarter when most manufacturers were disconnecting heavily.

</div

jumps  
and  
£37m

## RECRUITMENT

**JOBS:** Psychologist's research shows uncanny links between career choice and people's longevity

If you work as a financial manager in Britain - and a lot of readers evidently do - the Jobs column has good news for you. Your chances of living beyond retirement age are high. They are much better than mine as a journalist although, whereas when you go it will most likely be from cancer, in my case the odds are on some external cause such as accidental or deliberate violence, including suicide.

My reason for mentioning the point is not gloom occasioned by last week's admission that I'm now within 10 months of retiring from the FT. The stimulus was provided by a fascinating talk at the British Psychological Society's conference the other day by Ben Fletcher of the University of Hertfordshire.

In his research into health and employment he has delved deeply into statistics on mortality, and come up with some strange if not uncanny ways in which people's work and their stays on earth are connected. To illustrate, let's return to comparing those of you who are financial managers with me as a journalist.

Now, of course, being in the better-off tiers of society which typically survive longer than the worse-off, both you and I have a

happier outlook than the average for the British population. For instance, if the overall average chance of dying while officially still of working age is taken as 100, my prospect of meeting that sad fate rates at only 87. Yours, however, is a mere 43 - provided you're a male too, that is.

Should you also be like me in being married, the statistical record has two messages for our wives. The first is that, although they can both expect to reach a greater age than we do, yours will be apt to outlive mine to much the same degree as you outlast me. Message two is that each of them has a far greater than pure chance probability of dying of the same thing as her husband: yours from cancer, and mine from an accident or the like.

In other words, the careers taken up by men are powerfully linked not only with their own lengths of life and causes of death, but also with those of the women who marry them. Or at least that is so if they are British. Since Professor Fletcher has not probed the mortality statistics of

other nations, he is unable to say whether or not the same applies in them as well.

In Britain, though, he finds that the husband-wife link holds good across all 550 types of work officially listed by the registrar-general. In some of them, the link persists even though the man's prospects change on reaching a particular rank. For example, among public administrators below assistant-secretary level the chances of either them or their better halves dying before retirement age are well under 100. From that rank upwards the chances of the men and their wives alike jump to around 110.

What's weirdly still is that the connection doesn't hold the other way round, with female breadwinners' typical life prospects being reflected by those of their husbands. If you are a woman financial manager married to a newspaper hack, for instance, then you alas cannot count on the better outlook linked with your own occupation. Your life expectancy will reflect the worse outlook of us journalists.

Illegally discriminatory though that may be, Ben Fletcher's studies\* indicate that it's the way things are, for the British at any rate. And while there is no point in allowing it to distract us from pressing on with our careers, his research surely faces us with a mystery. After all, even if such links are familiar to and used by the actuarial profession, to know that they exist is not to understand why they should do so.

True, it is not the only puzzle underlying our seemingly clear-cut ways of earning our crusts. For a start, how we do skilled let alone innovative things at all is still at best dimly understood.

Another puzzle lurks below the use of the term "motivation" as a purported explanation of variances in people's work. If they do better than the apparent circumstances would lead us to expect, we say their motivation is high; if they do worse, we call it low. But what motivation actually consists of, nobody can be sure.

\*Work, stress, disease and life expectancy. John Wiley. £45.50.

A few psychologists think it is like tension-until we've built up a certain amount of it, we don't even start moving. But that view is far from accepted. Indeed most shrinks never bother to ask what motivation is, being content with just seeking ways to get creatures to exhibit the supposed effects of the mysterious substance.

A further puzzle underlies the use by some recruiters of astrology which in Britain, as distinct from France in particular, is dismissed as a ludicrous way of assessing human ability. There's nevertheless something in it, as witness the research of French psychologist Michel Gauquelin, which the Oxford Companion to the Mind describes as follows:

"Certain professions were chosen-sports champions, actors, scientists-and their birth certificates consulted for the exact time of birth (which is recorded on the Continent though not in England). The subjects were 'famous', to be found in reference books, and their numbers ran into thousands.

"Astrologers believe the rising sign (the sign coming up over the

horizon at the moment of birth) and the rising planet are of basic importance in governing a subject's temperament. Gauquelin's analysis seemed to show three other positions were equally important: directly overhead, sinking below the horizon, and directly underfoot-the four quarters of the heavens, as it were.

"The findings were perfectly clear. Sportsmen tended to be born when Mars was in one of these critical positions, actors when Jupiter was there, and scientists and doctors when Saturn was there."

Even so, to this sexagenarian at least, possible influences on birth seem a less pressing issue than what might govern events still ahead. Moreover, while the trends discovered by Gauquelin were too strong to be explained by chance, the statistical links found by Ben Fletcher look to be considerably stronger. What does he think could account for them?

While the obvious answer is the varying stress that different jobs impose on their doers, he believes it is the wrong one.

Stress is too vague a notion, he says, especially when it is gauged by asking people how far they feel it. Those who say they're overloaded commonly show no ill effects, whereas others who feel stress-free often go under.

His theory is that the cause lies in what he calls "cognitive architecture", by analogy with "computer architecture". It might be depicted as the basic "wiring" which, without our being aware of it, governs our varied ways of thinking and so our career paths.

That might at least account for the connections between jobs and the life expectancies of their male doers. As for the husband-wife link, he suspects it may be the product of the historic, if no longer conscionable, belief that women are naturally subordinate.

Hence Professor Fletcher is trying to pinpoint the elements of cognitive architecture. If that could be done, he says, people might gain psychological as well as medical means of extending their productive lives. But as he's scarcely likely to do it in time to add much to mine, all I can do is wish him - and everyone else with a realistic hope of profiting - the best of luck.

Michael Dixon

# CJA

RECRUITMENT CONSULTANTS GROUP  
2 London Wall Buildings, London Wall, London EC2M 5PP  
Tel: 071-588 3588 or 071-588 3576  
Fax No: 071-256 8501

A challenging position - scope to play a key role in the development of this business



## SALES EXECUTIVE - SOUTH AFRICAN SECURITIES

£50,000-£70,000

### THE SECURITIES ARM OF A MAJOR INTERNATIONAL MERCHANT BANK

This vacancy calls for candidates, aged 38-50, who will have spent 6 years successfully selling to institutions and at least 2 years advising institutions on emerging markets. Knowledge in the South African securities market will be a definite advantage. Responsibilities will cover linking with Continental European and UK Institutions who wish to trade in and buy South African securities. Up to 30% travel will be necessary to the Continent and also bi-annually to South Africa. Excellent institutional contacts are important as is the ability to develop this sector of the market successfully. Initial salary negotiable £50,000-£70,000 plus full benefits package, including bonus. Applications in strict confidence under reference SESAS4891/FT to the Managing Director, CJA

## YOUNG CREDIT TRAINED PROFESSIONALS CORPORATE SECURITIES STRUCTURING AND DISTRIBUTION

City based

Excellent + car  
+ full range of banking benefits

Our client is a major financial institution which has established a unit to trade and distribute corporate securities globally. The unit will provide high level skills in the valuation and distribution of corporate credit and will employ derivative technology extensively.

To assist in the growth of this business, our client seeks to appoint a recent graduate with commercial dynamism who possesses good credit skills and the ability to assist in the structuring of sophisticated financial instruments.

Ideal candidates will have a first class educational background and 2-3 years' work experience post graduation, gained either in a commercial or investment banking environment. Exceptionally dynamic individuals with an accountancy or legal background and significant commercial exposure may also be considered. The ability and desire to work in a highly pressured, entrepreneurial environment is essential.

Applicants should write, enclosing a full curriculum vitae, to David Miller, Director, quoting reference 81189. Respondents will not be identified to our client without prior discussion.

**MILLER LEAKY**

A D V E R T I S I N G

127 Cheapside, London EC2V 6BT

## Corporate and Forward Foreign Exchange Dealers

A leading Scandinavian bank in London, wishing to expand its presence in the FX market, seeks to recruit experienced dealers:

### Corporate FX Dealer

Candidates should have 2-3 years' experience in trading/marketing FX and ideally be aged between 25-35.

### Forward FX Trader

To join a small team making markets in Nordic/Scandinavian currencies. Candidates should have traded these currencies in a minor capacity and be ready to take on new responsibilities.

Applicants should be fluent in at least one Nordic language as well as English. The salary and benefits package is designed to attract and reward the best. Assistance with relocation expenses will be given to candidates from outside the U.K.

For more details please write with full C.V. and current package to:  
Box No. A4921, Financial Times,  
Number One, Southwark Bridge, London SE1 9HL.

### ECONOMIST REQUIRED

SELF MOTIVATED ECONOMIST REQUIRED TO JOIN GROWING TEAM OF QUANTITATIVE PROPERTY ANALYSTS.

REQUIRED:

- \* EXPERIENCE OF NATIONAL AND REGIONAL ECONOMIC FORECASTING
- \* COMPUTER LITERACY
- \* PROVEN RESEARCH CAPABILITY

PREFERABLE:

- \* UNDERSTANDING OF ECONOMETRICS AND FINANCIAL MATHEMATICS

SALARY £20-25,000

PLEASE SEND CV TO:

REAL ESTATE STRATEGY LTD  
43 St JAMES'S ROAD  
READING  
BERKSHIRE RG1 4EB

OR DIRECTLY TO

ANDREW SCHOFIELD ON (0734) 566 803

### PRIVATE CLIENT BROKER/SALESMAN

IMRO-registered investment manager, in joint venture with AAA-backed Swiss bank, seek highly motivated individual with proven capacity to close new business in UK and/or offshore. Salary negotiable.

CVs to Alasdair Ogilvy,  
Rupert Loewenstein Investments  
Ltd, 2 King St, St James's,  
London SW1Y 6OL

### FINANCIAL ANALYST - PROPERTY

International property services firm seeks to hire an achievement-oriented professional to join its growing London office. The ideal candidate will have excellent academic qualifications, will have a minimum of two years' experience in a financially-oriented position, and will be highly competent with personal computers and financial analysis. Fluency in a European language would be highly desirable. Property experience would also be beneficial, but not a requirement.

This demanding position will offer excellent growth prospects and will carry a highly competitive compensation package.

Write in confidence with a full CV to:

The Financial Times,  
PO Box 4770,  
One Southwark Bridge, London SE1 9HL

### FOREIGN EXCHANGE DEALER/CONSULTANT

WINDSOR - ENGLAND ATTRACTIVE BENEFITS  
The rapid expansion of our organisation has created an exciting entry level opportunity. You will assume responsibility for establishing and monitoring substantial foreign exchange positions, based on our proprietary trading systems.

Foreign exchange consulting to our global corporate client base will also be required and you should be a "self starter" with the ability to operate in a fast moving environment.

Please write with covering letter and full C.V. to:

Mr. Donald R. Lewis  
Managing Director  
Fintech (U.K.) Ltd  
14 High Street  
WINDSOR  
Berkshire SL4 1LD

## TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

Department of National Heritage  
The National Lottery - Regulatory Adviser

Salary negotiable

London

The Secretary of State for National Heritage intends to launch a National Lottery to raise funds for arts, sport, the heritage and charities. The Lottery will be run by the private sector. The Government will regulate and license operators. An outstanding individual is sought now to advise on the creation and regulation of this exciting new business.

## THE REGULATORY ROLE

- Define licence conditions
- Appoint the principal operator by tender, ensuring a proven track record of technical expertise, efficiency and reliability
- Approve the product launch and appraise the marketing strategy
- Approve and control new games
- Specify IT requirements and financial reporting procedures
- Regulate all aspects of the operation, including the distribution of prizes

## THE REQUIREMENTS

- Demonstrable career achievement at senior level, ideally with financial responsibilities in a substantial company, partnership or public sector body
- Understanding of the business environment, ideally with experience of major product launches, the successful management of change, and IT literacy
- Communication skills and diplomacy
- A record of, and reputation for, integrity and independence

The Regulatory Adviser will initially act in a consultancy capacity but on enactment of the National Lottery etc Bill (expected later this year), and subject to performance, will be appointed as Director General of the National Lottery.

Please send your CV including salary details to Michael Brandon, Korn/Ferry International, Pepys House, 12 Buckingham Street, London WC1N 1AF


**KORN/FERRY  
INTERNATIONAL**

**The Top Opportunities Section appears every Wednesday.**

For advertising information call:  
**Clare Peasnell on 071 873 4027**  
**Elizabeth Arthur on 071 873 3694**

**CHIEF EXECUTIVE**

Telecom Ireland is responsible for operating telecommunications and related services through a sophisticated network of over 1.2 million lines. With a turnover of nearly £800 million and a staff of 13,000, the organisation is one of Ireland's major companies. Telecom Ireland recorded profits of £90 million in 1991/92.

Telecom Ireland is committed to providing its customers with comprehensive and efficient telecommunications services at competitive prices; consistent with this commitment, the Company continues to expand its range of products and services to meet the needs of the business and residential markets. It has also engaged in a programme of diversification which includes joint-venture enterprises in Ireland and overseas.

Against this background, and in advance of the planned retirement of the current Chief Executive, Telecom Ireland now wishes to recruit a successor.

The person appointed must provide the leadership and direction necessary for Telecom Ireland to achieve its strategic goals and meet successfully the major challenges the Company will face over the next decade.

Exceptional management talent will be required to drive the core business in an environment of increasing competition and to capitalise on new business and market opportunities nationally and internationally.

The person we are seeking must have an outstanding record of achievement in industry. Although the preference is for someone with experience in the telecommunications sector, the prime requirement is for a Chief Executive with a strong commercial orientation, an understanding of marketing in a service business, excellent interpersonal and organisational skills and the strategic perspective necessary to manage change.

The remuneration and benefits package will fully reflect the calibre of person required for this immensely challenging role.

The identity of candidates will not be revealed to our client without prior agreement. Candidates should send comprehensive personal, career and salary details to Roslyn Cason-Marcus, PA Consulting Group, 123 Buckingham Palace Road, London SW1W 9SR. Tel: 071-730 9000.

**PA Consulting Group**  
Creating Business Advantage

Executive Recruitment • Human Resource Consultancy • Advertising and Communications

**BANKING FINANCE & GENERAL APPOINTMENTS****INTERNATIONAL BONDS  
MANAGER***City*

Our client is a global institution with approaching £5bn of assets under management in the United Kingdom, United States, Channel Islands and Far East.

Due to a structured expansion of the group's institutional fund management operation, a position of International Bonds Manager has arisen within our clients' London Office.

Working within a team environment you will report to the Director of Bonds/Currencies and will have direct responsibility for up to 10 major Institutional/Corporate clients, together with a least two of the major Bond sectors. In addition you will also be involved in presenting to potential and reporting to existing clients.

Candidates will be numerate graduates with a minimum of five years bond management experience, including captive insurance funds. A demonstrably successful performance record is essential.

The importance of this appointment is reflected in the competitive and comprehensive package which will be offered to the chosen candidate by this highly successful group.

Those interested should send their Curriculum Vitae (including current package details), or telephone in confidence, to Richard A. Fletcher, Managing Director, 28 Grosvenor Street, London, W1X 9FE. Tel: (071) 917 9623 Fax: (071) 917 6002.

**FLETCHER JONES LTD**  
Executive Recruitment

**HEAD OF CREDIT  
(DESIGNATE)**  
£Excellent + Banking Benefits

Our client a City based bank is seeking a US Bank trained Credit Officer to control and monitor credit policies, vet new credit requests, review existing business and professionally monitor all outstandings. It is essential that you have been exposed to both UK and US banking systems, regulations and methodologies with strong knowledge of property, trade-finance and a broad range of corporate banking products. Graduate, aged 35 plus preferred.

Please contact Ron Bradley on 071-623 1266.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants  
No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

**JONATHAN WREN EXECUTIVE**

**Lazard  
Investors****Global Bond Fund Manager**

Lazard Investors, the Fund Management division of Lazard Brothers, currently manages assets in excess of £4 billion on behalf of a wide range of international and domestic clients.

We are seeking to appoint a Fund Manager with at least 2-3 years experience in managing Global Bond Funds. Candidates should be well versed in the practical aspects of fund management and experienced in dealing in a diverse range of markets. An appreciation of the use of derivative instruments in controlling risk and protecting return in bond portfolio is also essential. In addition, candidates should be graduates who are good team players with the ability to formulate and articulate clear views on markets.

Interested candidates who meet our criteria should send their curriculum vitae, including present remuneration details and contact telephone numbers, no later than Friday 30 April to:

Sarah Barber  
Personnel Department  
Lazard Brothers & Co., Limited  
21 Moorfields, London EC2P 3HT

**Japanese Investment  
Analyst/Trainee Fund  
Manager****Previous Japanese experience  
not essential**

London W1 Attractive salary & choice of car

Allied Dunbar Asset Management provides a full range of investment and advisory services to companies in the Allied Dunbar Group. Funds of over £1 billion are invested in Equities, Fixed Interest and Property world-wide. £1 billion of this is invested in various Far East funds and trusts with over £500 million in Japanese stocks.

Owing to a recent reorganisation we are looking for a bright graduate in economics or a similar numerate discipline to provide essential research back-up on the Japanese market. This is an excellent opportunity to acquire first-hand knowledge and practical experience of an exciting and challenging market. We envisage that you will soon progress from the research role to fund manager level due to the range of funds managed by this small team.

Probably aged in your early 20s you will have a minimum of two years' experience in investment analysis preferably covering Japan. However, previous Japanese experience is not essential - we're looking for a fast learner with a disciplined approach to analysis who can be an effective team member. You will also be a self starter with excellent communication skills and an aptitude for personal computer applications.

In return we offer an attractive salary dependent upon experience plus a good package of benefits including a company car, interest free season ticket loan, BUPA, SAYE and profit sharing schemes after a qualifying period, non contributory pension scheme and free life cover.

If you have the skills, experience and potential we are looking for please send your CV to Cathy Higgins at Allied Dunbar, 9-15 Sackville Street, London W1A 2JP. Alternatively, please ring her for an application form on 071-434 3211.

Allied Dunbar are committed to equal opportunities, and welcome applications from all sections of the community

**ALLIED  
DUNBAR**  
PERSONAL FINANCIAL GUIDANCE

**ADVERTISEMENT SALES  
EXECUTIVE**  
Attractive salary /benefits

FT Business Information, part of the Financial Times Group is seeking to recruit an Advertisement Sales Executive to work on one of its specialised monthly magazines. The Banker is an authoritative and informative international magazine concerning financial business matters.

It is likely that the successful candidate will possess two or more of the following qualities:

- Experience of working within the international financial business community.
- Previous selling experience.
- Educated to degree level or equivalent.
- Fluency in English and one other European language.

If you think you can meet the challenge, please send your CV together with a brief covering letter explaining why you should be considered for this position, to:

Eric Davis  
Advertisement Director  
The Banker  
Greystoke Place, Fetter Lane  
London EC4 1ND  
(NO AGENCIES)

**THE BANKER**

**Credit Officer****Global Cash Management Sales**

Citibank is looking for a Credit Officer to assume responsibility for client credit recommendations across a broad range of cross border payment products. The position represents an outstanding opportunity to work in a leading international banking institution focusing on Global Cash Management Sales across Europe and the Middle East.

This position involves working closely with the Sales teams as well as Citibank branches and clients in Europe and the Middle East. It will include building credit approval models and processes for specific products; the approval of credit facilities for Financial Institutions and Corporates; and the provision of credit administration for the booking of transactions.

Candidates must have minimum of 3 years experience in a credit related environment to include financial modelling and credit assessment. A knowledge of accounting and a high level of computer literacy is essential. Fluency in a second European language would be useful.

An excellent remuneration package is offered.

Please send your C.V. and salary details to Joanne Lee, Human Resources Officer, Citibank, PO BOX 242, 336 Strand, London WC2 1LS.

**CITIBANK**  
We are an equal opportunities employer

**NORTH AMERICA - UK & EUROPE - THE FAR EAST**

Finding complementary skills in domestic and international debt, equity, currency, commodity and derivative products markets. . . . in origination, syndication, distribution, sales, trading, market-making, research, analysis, economics, structured transactions, swaps, risk management, corporate advisory, flotations, new issues, mergers and acquisitions, venture capital, asset management, treasury, global custody, marketing, product development, strategy . . .



"the international search specialist for the global securities and capital markets, asset management and investment banking community"

G 2 STEPHENS INC  
No 1 World Trade Centre  
Suite 1521, New York 10048

Tel: (212) 321 3940 Fax: (212) 321 3175

STEPHENS ASSOCIATES

& KENNEDY STEPHENS

1101 One Pacific Plaza

20 Canton Lane, London, EC2R 5TE

Tel: (711) 236 7307 Fax: (711) 489 1130

Tel: (652) 877 2011 Fax: (652) 595 0209

**arbitrage  
fund  
management**

A brand - new \$50 million arbitrage fund adviser based in the UK seeks trading & support staff.

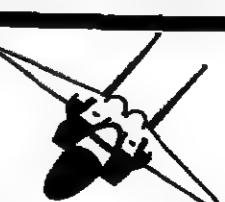
Equitable House Investments Ltd, led by Dr. M Desmond Fitzgerald, will act as sole trading adviser to two new US-based arbitrage partnerships in association with a major US arbitrage group.

Equitable House will be active in all areas of arbitrage trading, concentrating on relative volatility trading in fixed interest, equity and commodity derivatives.

It is looking for the following staff, with wide derivatives/cash market experience. Salaries are competitive. Prospects for performance-based remuneration are excellent.

Please reply with full career details to:

Alison Mather  
Unique Consultants  
1 Greenhill Rents London EC1V 7HD



Traders  
and  
Support  
Staff

Senior Traders: Experience needed of structuring and dealing arbitrage products, exchange-traded and OTC instruments, including exotics.

Traders: Must have experience of exchange and OTC execution, pricing, and knowledge of a wide range of markets - fixed income, equities and commodities. Knowledge of Repo markets an advantage.

Research: One head of research/one researcher required with experience of arbitrage/quants trading techniques.

Administration: One manager responsible for the middle office plus clearing and settlements staff.



**COMMITTED TO TOTAL CUSTOMER CARE**  
Due to constant growth of our company, a challenging new position is being created at our European Headquarters recently relocated to new offices in Waterloo (South East of Brussels)

**BUDGETING and COSTING Manager ref. B&C 02**

**The job:**

- The candidate will be reporting the Vice President Finance and will be in charge of
- management reporting of all the financial activities of our European subsidiaries such as revenue, costs, margins, operating expenses etc..
- preparing the budget of the company and budget control
- follow up and control on all types of expenses/income
- planning and forecasting
- analysing the performance of the company
- develop new tools and computerized system.

**The profile:**

- University degree, preferably MBA
- 5 to 10 years experience in a similar multinational environment
- Good managerial skills
- Highly motivated and responsible person
- Willing to work hard and under pressure
- Knowledge of American accounting rules
- Excellent communication and interpersonal skills.

Please send your application and resume to the Personnel Manager based at our European Headquarters:  
Scitex Europe S.A.,  
Waterloo Office Park, Drive Richelette 161,  
Building E-F, B-1410 Waterloo, Belgium  
Tel. 32 2 352 25 00 - Fax: 32 2 351 09 15

Confidentiality during the selection process is guaranteed. Together with an attractive compensation package and fringe benefits, we offer the possibility to participate in the realization of the ambitious plans we have for our company.

Scitex: The Standard Worldwide in Colour Graphic Communication

SCITEX is the world-renowned leader of colour electronic pre-press systems for the printing and publishing industries.

Through technological innovation, market driven solutions and a commitment to customer support, Scitex has consistently maintained a leadership position in its principal markets. Its continuing success owes much to the calibre and commitment of its employees.

CARDIFF BAY  
Development Corporation

**DIRECTOR OF BUSINESS DEVELOPMENT**

Salary c. £40K Plus PRP, Relocation Package and Leased Car

Cardiff Bay Development Corporation was established in 1987 with the objective of putting Cardiff on the map as a superlative maritime city, standing comparison with any such city in the world, thereby enhancing the image and economic well-being of Cardiff and of Wales as a whole.

We are now moving into our implementation phase and are seeking to accelerate our inward investment programme. In order to build upon our successes we wish to appoint a Director of Business Development with the prime responsibility of attracting inward investment.

You will be a key member of the Executive Team, working under the direction of the Chief Executive but you will be expected to work with a considerable degree of independence. You must be able to relate equally well to the planning, product development and marketing functions of the Corporation.

You should have a minimum of five years experience at a senior level in the economic development/inward investment field and possess a degree or professional qualification. First class communication and presentation skills are essential in order to express and promote the vision of the Corporation.

For an information pack, please contact Kathryn Knowles, Personnel Officer, Tel. no. 0222 471576 Ext. 230, or write to her at Cardiff Bay Development Corporation, Baltic House, Mount Stuart Square, Cardiff CF1 6DF.

The Corporation is committed to equal opportunities and applications are welcomed from anyone irrespective of colour, ethnic origin, sex, marital status or disability.

Cardiff Bay - Europe's Most Exciting Waterfront Development

**Leading US Investment Bank**  
**Assistant European Equity Strategist**

Leading US investment bank seeks a high quality individual to work directly with the London-based European Equity Strategist. This front line role will include market valuation, performance analysis and forecasting and, as the individual gains experience, an increasing profile to internal meetings, publications and marketing to investor clients.

The successful candidate will have a strong academic profile in Economics/Statistics, preferably to higher degree/MBA level and a thorough understanding of financial theory. Outstanding oral and written communication skills are a prerequisite; three years relevant work experience is also essential. An Equity sell-side background would be a definite advantage.

Interested applicants should contact Andrew Stewart at BBM Associates Ltd (Consultants in Recruitment) on 071-248 3653 or write, sending a detailed CV and covering letter to 76 Wadding Street, London EC4M 9BJ.

76, Wadding Street,  
London EC4M 9BJ



Tel: 071-248 3653  
Fax: 071-248 2814

**Leicester University**

**REGISTRAR**

The University of Leicester invites applications for the post of Registrar, which will become vacant on 31 July 1993 when Professor Gerald Berresford leaves to take up the post of Vice-Chancellor of South Bank University.

The Registrar is head of administration, reporting to the Vice-Chancellor and is manager of the University's administration, estates and services. The Registrar will be expected to manage the administration to ensure that effective and efficient services are provided to the University, to oversee the full utilisation of the University's resources and to maintain and enhance links with funding agencies, local authorities, business customers and other external organisations.

The Registrar will generate initiatives in fulfilling the University's plans for growth and its commitment to excellence in teaching, research and services to the community.

The salary will match the responsibilities of the post and will be determined by negotiation. Further particulars can be obtained from the Vice-Chancellor, Dr Kenneth Edwards, University of Leicester, University Road, Leicester LE1 7RH, tel: Leicester (0533) 522322, to whom applications, including the names of three referees, should be sent to be received no later than Monday, 26 April 1993.

Towards equal opportunities

**FOREIGN EXCHANGE to £100,000**

A top tier UK Investment Bank, which is part of a major international banking group, seeks to recruit an experienced Swiss Franc Trader.

You should have at least 5 years Foreign Exchange trading experience predominantly in Swiss Francs, and be a highly motivated and dedicated individual. You should have some experience of proprietary trading and a track record of high profitability.

Please contact Jan Perrin on 071-623 1266.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants  
No. 1 New Street, London EC2M 4TP Tel. 071-623 1266 Fax. 071-626 5259

JONATHAN WREN

**GRADUATES 23+**

Private Company seeking to expand following highly successful first year, require graduates or those of a sound academic background, to be trained to the highest standard with aim of full profit participation through partnership within 2/3 years.

Call: JASON LURIE on 071-379 3488.

**APPOINTMENTS ADVERTISING**

appears every Wednesday &

Thursday &  
(International edition only)

For further information please call:

Andrew Skarzynski

on 071-873 3607

Mark Hall-Smith  
on 071-873 3460

Tricia Strong  
on 071-873 3199

JoAnn Gredell  
New York  
212 752 4500

Philip Wrigley  
071 873 3351

Elizabeth Arthur  
071 873 3694

Clare Peasnell  
071 873 4027

**FINANCIAL TIMES**



**T&N Finance Task Force**

**Manchester/Dusseldorf**

**c£30,000, Car, Benefits**

From our International Headquarters in Manchester, T&N plc is a world leader in materials technology and component manufacture. Our turnover is in the region of £1.5 billion. With the imminent acquisition of a major German manufacturing group, we intend to appoint a fluent German speaking accountant. The initial role will involve a period of considerable travel to Germany. Thereafter you will be involved in a diverse range of international assignments from our Manchester base.

**THE QUALIFICATIONS**

- A fully qualified accountant with complete fluency in German.
- A good understanding of financial organisation and structure in a major group environment.
- Strong interpersonal skills, coupled with the tenacity, drive and personal commitment to control the management of change.
- The ability and ambition to progress to senior management levels.

Peter Downes  
  
Associates

**FINANCIAL CONTROLLER**  
**DIRECTOR DESIGNATE**

**Zimbabwe**

Our client, an international group with extensive and diverse operations in Zimbabwe, requires a finance professional to join the management team of its construction and civil engineering operation in Harare. The Financial Controller will manage all financial activities, with particular emphasis on contract accounting and MIS, and assist in developing further business operations.

The person we are seeking must be adaptable, capable of joining a young, dynamic team in a challenging and changing business environment. Ambition and leadership ability will be important factors in selecting candidates. Applicants should be Zimbabwean citizens or be entitled to

Zimbabwean citizenship. Probably aged 30-45, the person appointed will be a qualified accountant with exposure to sophisticated financial systems, procedures and controls. Exceedingly good commercial as well as financial skills are essential.

The remuneration package, to the highest standard, will take full account of both local living requirements and the importance of the appointment.

The identity of candidates will not be revealed to our client without prior agreement.

Candidates should send comprehensive personal, career and salary details to Tom Yeaton Ref: SIR/6023/FT, PA Consulting Group, 10/12 Lansdowne Road, Ballsbridge, Dublin 4. Tel: 010-3531-684346.

**PA Consulting Group**

*Creating Business Advantage*

Executive Recruitment • Human Resource Consultancy • Advertising and Communications

**BEAR STEARNS**

**CREDIT ANALYST**

A Credit Analyst is required by the Fixed Interest Research Department of Bear Stearns in London. Reporting to the Senior Credit Analyst, work will include assessment of issuer and investor credit risk, analysis of Corporate yield spreads and appraisal tax and regulatory changes. The Credit Analyst will be expected to demonstrate original thought to develop trade ideas and to communicate effectively with customers and senior management.

This is a challenging position for a motivated individual in an expanding and successful fixed interest operation. A successful candidate will be educated to a first degree level. A background in Corporate Finance is required and a detailed knowledge of Fixed Income Instruments is necessary. Applicants should be numerate and will have gained 2-3 years experience working on credit risk in either a commercial bank or an investment bank.

**MULTI-CURRENCY BOND ANALYST**

We are seeking to augment our International Fixed Income department by recruiting a multi-currency Bond Analyst who will be responsible for the day-to-day operation of the firm's multi-currency analytical systems to generate trade ideas and formulate strategies both in-house and for customers. A familiarity with yield curve equilibrium models, optimisation and applications of modern portfolio theory is therefore essential.

Applicants must have a minimum of five years experience with a detailed knowledge of derivative instrument pricing and be highly computer literate with a practical knowledge of language applications. It is likely that the successful candidate will have gained a PhD in Finance or a related Maths discipline.

We are looking for a candidate with excellent communication skills who is highly self motivated and used to working in a pressurised environment. A knowledge of another European language would be an advantage.

Please apply to: Mrs Susan Callaghan  
Bear Stearns International Limited  
One Canada Square, London EC4 1AD

**SYSTEMS ANALYST**

American based futures and options trading firm seeks a Systems Analyst to maintain and expand current trading and clearing operations.

Strong mathematical and computer skills are essential, including basic calculus; PC hardware; DOS environment; C+, C++ programming; spreadsheets & databases; mainframe familiarity; RPG language; AS/400 operating system.

The Systems Analyst will be expected to have a minimum of two years experience utilising current techniques and software for risk management in the derivative markets. A high level of competence is required in accounting principles, database management, options theory, hedging and trading.

Applications should be posted in confidence to: The Financial Times, PO Box 4771, One Southwark Bridge, London SE1 9HL.

**SALES MANAGER**

Our client, a leading Japanese bank, requires an experienced Sales Manager to expand and consolidate its activities within the UK and Europe. A multi-functional role requiring strong management skills, flexibility and ability to deal effectively under pressure.

The successful candidate will deal with Japanese individuals and corporate clients on an international basis. Knowledge of Japanese business customs and culture is essential, as is fluent spoken and written Japanese.

Please write with CV to Mr. T. Iizuka at:  
JAC Recruitment, 3rd Floor, Dauntsey House,  
Frederick's Place, Old Jewry, London EC2R 5AB

JAC

## ACCOUNTANCY COLUMN

## Meeting of minds fails to strike the right balance

Andrew Jack reports on the gulf between academe and the profession revealed by a key conference

**I**F THE British Accounting Association conference held this week is anything to go by, the profession should be sadly shaking its head. As a slice through the current state of academia, the omens from the UK's principal annual research gathering held at Strathclyde University in Glasgow are not good.

Both the focus and the quality of research seem to an outside observer to leave much to be desired. While many academics criticise accountants for creating a profession shrouded in mystique and self-interest, they are doing exactly the same in their own work - with one important difference. Unlike accountants in business or public practice, they have apparently no "customers" to prevent them becoming smothered in self-absorption.

Karl Marx is certainly alive and well in accountancy departments across the country. But he is also no doubt turning fast in those tombs at the thought of those who have failed to move with the times, and who invoke his name while failing to match both his level of analysis and his writing abilities.

"Calls for concomitant change in accountancy practice have been made from perspectives if not entirely internal to the discipline then internal to a dualistic ontology," the abstract to one jargon-ridden and highly abstract paper begins.

Education would not be fulfilling its purpose if it was entirely utilitarian and vocational. A fascinating paper - unfortunately withdrawn at the last minute - promised to reconstruct the fifteenth century accounts of the City

family, London wool and wheat merchants who diversified into shipping and overseas trading.

The findings? The accounts were in some ways highly sophisticated, and showed gross profits from shipping of 100 per cent against 10 per cent for the domestic wool trade. No surprise that the shift in activity took place.

But stripped of the blubber of verbiage, too many of the academic papers and presentations had little more of original or interesting intellectual content, let alone solid bone of theoretical framework or structure.

Those attending the conference stressed the importance of meeting colleagues and carrying on work *informally outside the seminars*, and that many of the papers were at an early stage. But as the principal academic meeting in the UK each year, the output was disappointing.

Ironically, one of the better papers was given by two US academics, who suggested that women accountants were more moral than their male counterparts in the Big 6 firms.

Others looked at the accuracy of analysts' forecasts, studied the reasons for changes in audit firms by companies and examined the effectiveness of the government's reforms of the National Health Service.

Research in many academic subjects has no obvious ties to a profession. Some, such as literature, have little scope for becoming directly "relevant" to the world outside universities. But what seems surprising is that in one so young and so dependent on practitioners as accounting, there should be so little dialogue.

Many of the academics betrayed

ignorance or naivety of the profession if not downright hostility. A good number seemed unable to even read a basic set of accounts.

As one survey presented at the conference showed, most practitioners believe accounting research is largely theoretical, with less concern on relevance to practical problems. It lacks general application, and focuses on multinationals more than small and medium-sized firms.

**T**he mismatch works in both ways. The accountancy profession cannot escape without some blame. It seems to be making little attempt to build bridges, or learn from the more meaningful research. There was no sign of any technical staff or partners from the larger firms at the conference, for instance. The only outsiders to the 400 odd academics were a handful of publishers. Aside from its sponsorship of a few academic posts - rather than specific research projects - its role is negligible.

That is not to say that all the practical papers were of the greatest value. One consumed 45 pages of regression analysis to find that the turnover of newly-qualified accountants in the firms is determined by job satisfaction, and commitment to the organisation and the profession.

Another provided a useful review of the status of audit committees around the world, but finished with the hardly profound conclusion that "they are not, and cannot be, the solution to all corporate ills".

There is clearly a danger that, with funding pressures tightening,

research will be diverted too far to practical applications, or dressed uneasily in empirical clothes. A large number of the papers presented in Glasgow used surveys, but their sample sizes and hence reliability were risible as low as 15 in one case.

The university academics mutter that standards have fallen now that polytechnics have been re-titled universities and that their lecturers, recast as dons, are being required to undertake serious research for the first time. But some of these papers do at least have relevance, reflecting the vocational bent of the former polytechnics. One considered ways to make accounting information friendly and useful to managers in business, for instance.

A more valid reason for low quality may be that academic accounting is fragmenting, with the more worthwhile research being presented at specialist conferences away from the annual gathering.

If there is better work being done elsewhere, there certainly seems to be little attempt to disseminate the findings beyond abstruse technical journals which circulate only to university departments and libraries. That may be the best way to gain personal career advancement for academics, but it does little good to society at large.

An interesting start to re-focusing attention outwards was made at this year's conference in the form of a debate between politicians and practitioners. (In the interests of full disclosure, take note that the author of this column chaired the session.)

Austin Mitchell, the Labour MP who

is making a second career from lambasting accountants, continued his calls for an end to self-regulation, the introduction of regular rotation of audit firms and a new companies act which sets out auditors' duties to shareholders, including the detection of fraud.

Stuart Bell, Labour's trade and industry spokesman, called for a US-style Securities and Exchange Commission, the enshrinement of accounting and auditing standards in European directives and the possibility of German-style supervisory boards to oversee companies.

Primrose McCabe, senior vice-president of the Institute of Chartered Accountants of Scotland, asked for time to let the new mechanisms of discipline and enforcement work, while conceding that auditors may have given way to chief executives too easily during the 1980s.

Gill Morrison, deputy senior partner of KPMG Peat Marwick and chairman of the Auditing Practices Board, stressed the need for litigation protection for auditors and for recognition of the role of professional expertise and judgment in the audit rather than simply simplistic, dogmatic rules.

However accurate or misguided these views, they provide an illustration of the some of the concerns vexing the profession. Perhaps academics should take heed of them in determining their own research interests, and then be sure to disseminate the findings widely. While most turn their backs on the world off-campus, the risk is that an unrepresentative handful that do speak up distort the image and reputation of the discipline.

### The Institute of Quality Assurance Head of Finance & Administration

**The ORGANISATION**

Incorporated in 1922, the Institute is the recognised association for professionals working in the field of Quality. Recent years have seen rapid growth and there are now more than 13,000 members nationwide. The IQA is looking to further consolidate its position as the unquestioned authority on Quality Assurance.

**The CHALLENGE**

A recent strategic review has highlighted the need to put in place financial and administrative systems capable of supporting the Institute's continued growth and expansion. This role will work closely with the Secretary General and Council to establish these systems and to manage and direct their smooth operation on a continuing basis.

**The PERSON**

The ideal candidate has strong planning, financial and organisational skills and is both a good team manager and an accomplished influencer. With excellent interpersonal skills, this individual is a diplomatic manager of change. Probably a graduate and chartered accountant with a quality orientation and possibly service sector experience.

**The REWARD**

A demanding but satisfying opportunity to work with this innovative Institute during its next phase of growth/achievement. Competitive Package.

Please write with CV to Karen Davies, Interac House, High Street, Tring, HP23 4RG

Executive Selection Unit

**COMPANY ACCOUNTANT**

Qualified or unqualified Accountant with five years' experience required. Candidate will be responsible for financial accounts of a rapidly growing UK subsidiary of a U.S. manufacturing firm. Candidate must be fluent in German and proficient in other languages preferable. Responsibilities also include preparation of management and financial accounts as well as credit management. Salary negotiable. Experience with computer-based accounting systems essential. Personal enquiries only.

Write to Box A4763, Financial Times, One Southwark Bridge, London SE1 9HL

**Price Waterhouse**

EXECUTIVE SEARCH & SELECTION

**Finance Director**

Must be used to the deep end as well as life in the fast lane

To £65,000 plus car and bonus West of London

A young and growing retail venture is seeking a graduate calibre Finance Director to help implement its ambitious future plans. You must be a Chartered Accountant; ideally between 36-45; extremely numerate and a first-class manager. Already having held a Finance Director post, you must have sound exposure to a business involved in the processing of large volumes of sales transactions. Ideally, you will yourself have been a catalyst for change and have faced (and mastered) the challenges inherent in changing culture within a business. If you know the retail business as well and are also used to dealing with institutional investors - then that's even better.

You'll be responsible to the shareholders for the assets of the company and required to produce leading edge management accounting information. This job is about staying on top of the numbers; liaising with your colleagues in helping them to manage the business; and advising both your boss, the MD, and the Board on broader corporate strategy. Your ability to demonstrate effective communication with key personnel, from Board Non-Execs to operational staff, is going to be essential.

Not for the "fain't-hearted", this is a great opportunity for advancing your career and making/confirming a name for yourself in retailing. The company has a high profile, a lot of "blue chip" backing

and is poised to grow dramatically in the near future. The staff are enthusiastic, highly motivated - it's a great atmosphere.

If you feel you meet the criteria above and are the type of person who can both jump in at the deep end as well as live in the fast lane, contact Hamish Davidson on 071 939 6312 for an informal but confidential discussion. Alternatively, write to him, enclosing a full CV and quoting reference H/1348/FT at: Executive Search & Selection Price Waterhouse Milton Gate 1 Moor Lane London EC2Y 9PB Fax: 071 638 1358

### DO YOU MATCH OUR CLIENT'S AMBITIONS? DO YOU THINK OF YOURSELF AS A EUROPEAN?

Ambition, mobility and promotability are paramount in the candidate specification: it will be taken for granted that you are a graduate accountant, aged 28 - 35.

Relevant experience in a significantly sized manufacturing environment will have given you an in-depth understanding of financial analysis and planning as well as budgets and management reporting.

The role within this £100M+ division of a major international group is to provide, on a regular basis, both unit and divisional management with concise business information and analysis, which is critical to future business decision making. A significant involvement will also be in foreign exchange and banking matters.

Additional demonstrable qualities should be excellent communication skills, an influential character and commercial astuteness.

Some European and occasional international travel will be a feature of the role, therefore competency in French, German or Spanish is essential.

Candidates should send a comprehensive CV or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064, quoting reference F.T.803C.

**Howgate Sable**

SEARCH AND SELECTION: EXECUTIVES AND INDEPENDENT DIRECTORS

### Financial Director



c.£35,000 + benefits

Key responsibilities will include updating and standardising financial practices across Matroc with emphasis on improving costing systems, variance analysis and control of working capital; preparation of consolidated financial reports and management information as well as the duties of Company Secretary.

The ideal candidate will be a qualified accountant with experience of acquisitions and multi-site operations, a track record of innovation and the desire to build a career within a winning team. He/she must be skilled in financial analysis and in communication.

Please apply in writing stating why you are suited to the post and enclosing a CV to Robert Hill, Ernst & Young Corporate Resources, PO Box 1, 3 Colmore Row, Birmingham B3 2DB, quoting reference F.Y.1051/FT.

**ERNST & YOUNG**

### Manager - Corporate Audit

PACKAGE  
c.£35,000 +  
CAR AND BENEFITS

MAJOR  
NORTH WEST PLC

With headquarters in the North West and major operations in the UK and the rest of the world (principally USA and Europe), this major plc has some 7,000 employees and turnover in excess of £700m. The company needs to know that its internal control systems are second to none and are operating smoothly in order to provide a secure platform for its purposeful and profitable growth strategy.

Working within a compact Corporate Audit team, the role will cover a wide span through compliance, management audit, special projects, and liaison with the statutory auditors. An immediate and significant contribution to enhancing management and financial controls will be sought.

Applicants will be graduate Chartered Accountants with extensive audit experience, ideally with exposure to large scale contracting and major ICS systems in a blue chip plc environment. Analytical and communication abilities must be of the highest order.

This high profile position, with the considerable flexibility required in terms of overseas travel and high pressure environment, will be strongly rewarded, and career prospects within this major plc are excellent.

Candidates should send a comprehensive CV or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064, quoting reference F.T.799E.

**Howgate Sable**

SEARCH AND SELECTION: EXECUTIVES AND INDEPENDENT DIRECTORS

**c.£37,000 "NET"  
+ EXPATRIATE BENEFITS**

**Financial Controller**

This is an excellent opportunity to be involved in a young and fast developing commercial operation in West Africa. The company, a member of an international group, is engaged in manufacturing and marketing vegetable oils, foods and packaging operations for which products and brand names are already well established.

Reporting to an expatriate General Manager, you will be a member of the local management team, specifically responsible for the efficient financial management and accounting of the subsidiary. Managing some ten staff you will be expected to develop an effective commercial accounts department to include the production of sound management information and adherence to strict budgetary & cost controls and cash & FX management disciplines. Future prospects for career development elsewhere in the group are excellent.

You must be a qualified accountant with some 5 years' post-qualification experience in a senior financial management role, ideally in an RMC or industrial environment. PC literacy and a knowledge of accounting packages are essential. Based in Lagos, Nigeria, the package includes good expatriate benefits and the remuneration will be paid "net of local tax" and largely "offshore".

Please send full personal, career and salary details, which will be acknowledged and forwarded to our client, excepting those companies you request otherwise, to Adrian Edgell, Coopers & Lybrand, 9 Greyfriars Road, Reading RG1 1JG, quoting reference AE875 on both envelope and letter.

**Coopers & Lybrand** Executive Resource

### EXPERIENCED FINANCE DIRECTOR

Proven track record with U.S. conglomerate in Europe, Africa and Middle East. Based in Brussels. Seeks challenging new assignment worldwide. Short/long term.

Write to Box A4760, Financial Times, One Southwark Bridge, London SE1 9HL

### CHALLENGING APPOINTMENT/ASSIGNMENTS

Sought by commercially minded Chartered Accountant and Company Director. Particular knowledge of acquisitions and disposals, raising finance, manufacturing, commercial property, problem solving and turn-around situations in Midlands and London.

Please reply in confidence to Box: A4761, Financial Times, Southwark Bridge, London SE1 9HL

## An Influential Role in Managing Change

**Two Appointments – Liverpool and Manchester**  
c. £24,000 – £26,500

A new era is dawning at HM Customs and Excise. European deregulation and the Government's "Competing for Quality" initiative are just two of the factors contributing to an exciting period of development and change.

The finance team will naturally play a key role and we are seeking to recruit professionals who can provide a fresh commercial perspective and place additional financial expertise at our disposal. Initial appointments will be for 18 months or 2 years and we are looking for:

### Accountant – Market Test Support – Liverpool

Various operations within HM Customs and Excise are tendering against external competitors to provide services. Your role will be to coordinate bid activity and provide expertise and support to in-house bidders. Experience of budgeting and costing will be essential.

### Operations Accountant – Manchester

You will be involved in interpreting corporate accounts, preparing and presenting accountancy seminars and providing guidance and support to collection teams. This is a key role and challenging position which offers the opportunity to substantially affect HM Customs and Excise revenues.

For both posts we are seeking qualified accountants. You'll need strong interpersonal skills, coupled with well-disciplined financial and management accounting techniques.

To apply for these professionally and personally rewarding positions, please contact Paul Goodman on 071-336 7111 (evenings/weekends 081-445 0666), or write for further details and an application form to GMS, 2 Bath Street, London EC1V 9DX. Please enclose your CV if you have one prepared.

**HM Customs & Excise is an Equal Opportunities Employer.**  
Applications are welcome from all sections of the community, regardless of gender, religion, ethnic background or disability.



**HM Customs & Excise**

### Finance Director

**A high calibre manager with commercial awareness and strong technical accountancy skills gained in an engineering/manufacturing environment.**

**\$33,000 + car**

**Mid-Kent**

Our client is a well established and successful engineering business with a current turnover of around £15/20 million. This appointment will take full responsibility for the total financial and management accounting support function to the business, heading up the existing, good quality team of accounting staff.

The prime responsibility will be to produce timely and accurate financial and management control information, upgrade the costing systems and oversee the development of the computerised accounting activities. Cash management is a key task in a complex contracting environment.

A hands-on approach is essential and the position needs a strong person who will contribute meaningfully to the management of the business, effectively monitoring cost of sales, margin, overheads, profit and bottom line performance. Candidates will be aged around 30-45 and be qualified accountants with a background of experience in a medium sized engineering business where cost control has been a major business consideration.

### New Appointments Group

Brief, but comprehensive, career details to New Appointments Group, Personnel & Recruitment Consultants, The NAG Business Centre, Bank Chambers, 1 Central Avenue, Sittingbourne, Kent, ME10 4AE. Telephone (0795) 424287. Please list separately those companies to which your details should not be sent.



### Chief Internal Auditor

*Managing Internal Audit in a unique, technology driven company*

**c. £40,000 + Car + Financial Sector Benefits**  
**Edgware, Middlesex Relocation Package Available**

RACS is the largest automated Clearing House in the world. It provides on behalf of its owners, the UK Clearing Banks and some of the major Building Societies, Electronic Funds Transfer services. In 1992 it processed approximately 1.0 billion transactions for over 60,000 users.

Internal Audit within RACS has a high profile and provides an influential function to support the Board and executive in ensuring the adequacy and effectiveness of the systems of control. Specific responsibilities include development life cycle audits to ensure that software is developed in accordance with company standards, operational audits in technical and non-technical areas, and post implementation reviews of major projects.

RACS is now seeking a professional with proven experience in managing an Internal Audit function who will provide a continued high level service following the retirement of the current incumbent. Applicants should be professionally qualified with experience covering both Internal Audit and data

processing with the emphasis on technical experience within IT rather than finance.

The successful applicant will report directly to the Chief Executive and have direct access to the Chairman of the Board.

Leading a multidiscipline team where emphasis is placed on standards, training and professional development, this is a broadly based role requiring both well developed technical and general management skills and the ability to contribute to the success of RACS. In return for your commitment RACS is able to offer generous benefits that include a relocation package if necessary.

For further details and to apply, please contact Adrian Simpson ACA, at Birley Simpson Associates, Hamilton House, 1 Temple Avenue, Victoria Embankment, London, EC4Y 0UA. Telephone 071-936 2601.

**BACS**

### FT/LES ECHOS

### THE COMMISSION AND THE COURT OF AUDITORS OF THE EUROPEAN COMMUNITIES

are organizing an open competition, based on tests, to constitute a reserve list of fm/r

### AUDITORS - COMPUTER AUDITORS (A7/A6)

#### CONDITIONS

- Candidates must:
  - be nationals of one of the Member States of the Community;
  - have a thorough knowledge of one official Community language and a satisfactory knowledge of a second;
  - be born after 24.05.57;
  - have completed a course of university education and obtained a full degree or its equivalent;
  - have at least 2 years' graduate-level experience since obtaining their university degree or diploma relevant to the duties of the competition.

The European Community is an equal opportunities employer and particularly welcomes applications from women.

The Notice of Open Competition and obligatory application form contained in the official Notice No. C 85 A of 26.03.93, may be obtained ONLY by writing on a postcard, mentioning:

COMPETITION EUR/A/32 to one of the following addresses:

COMMISSION OF THE EUROPEAN COMMUNITIES

Recruitment Unit - SC41 - EUR/A/32 Rue de la Loi 200 - B-1049 BRUSSELS

COMMISSION OF THE EUROPEAN COMMUNITIES, Offices in the United Kingdom: 8 Storey's Gate - LONDON SW1P 3AT • Northern Ireland: Windsor House

9/15 Bedford Street BELFAST BT2 7EG • Wales: 4 Cathedral Road CARDIFF CF1 9SG

Scotland: 9 Ava Street EDINBURGH EH2 4PH

COURT OF AUDITORS OF THE EUROPEAN COMMUNITIES

Personnel Department Rue Alcide de Gasperi 12 - L-1615 LUXEMBOURG

APPLICATIONS SHOULD BE POSTMARKED NO LATER THAN 24.05.93

APLICATIONS SHOULD BE POSTMARKED NO LATER THAN 24.05.93

## APPOINTMENTS

### ADVERTISING

appears every Wednesday & Thursday & Friday (International edition only)  
For further information please call:

Andrew Skarzynski  
on 071-873 3607

Mark Hall-Smith  
on 071-873 3460

Tricia Strong  
on 071-873 3199

JoAnn Gredell  
New York  
212 752 4500

Philip Wrigley  
071 873 3351

Elizabeth Arthur  
071 873 3694

Clare Peasnell  
071 873 4027

**FINANCIAL TIMES**

**A**lready a highly successful international company renowned for its European interests, Bowater Windows

is poised to make further significant investment into the Czech Republic.

This investment will create an exciting opportunity for a young, ambitious, commercially-oriented qualified accountant.

Reporting to the German-based Finance Director, you will initially be responsible for the implementation of cash and credit control management procedures and a fully computerised accounting system. You will then assume leadership of all on going financial

**financial controller**

Package Guide £30K,  
car, bonus, benefits + relocation

**a new life in a new republic**

financial systems, a flexible, open-minded, customer-oriented approach and the ability to roll up your sleeves and tackle the demanding challenge that lies ahead.

Fluent Czech and/or German would be a distinct advantage. If you possess the right blend of financial expertise and business acumen, you can expect to become a priceless asset in our continued European growth, with exceptional opportunities for career progression within the group.

Please apply in writing with full CV to Julie Towers, Riley Advertising (Birmingham) Ltd., Centre Court, 1301 Stratford Road, Hall Green, Birmingham B28 9AP, quoting reference number 317576.

**BOWATER WINDOWS**

**berghaus**

### Finance Director

Berghaus Limited, recently acquired by Pentland Group plc, is the foremost producer of specialist mountaineering and outdoor clothing and equipment in the UK.

The Company wishes to appoint a Finance Director, based in Washington, Tyne and Wear, reporting to the Managing Director of Berghaus and having functional responsibility to the Group Chief Accountant of Pentland.

The position will carry full responsibility for the control and direction of the finance function, with particular emphasis on statutory, management and cost accounting, planning and budgetary control, management information systems and intra-Group reporting and liaison.

The Company is seeking a commercially orientated, qualified accountant, with a track record of successful management of the finance function of a discrete profit centre, a thorough understanding of cost accounting for progressive manufacturing techniques and the ability to manage change.

The person appointed will have well developed inter-personal and communication skills and the ability to build relationships throughout the organisation.

A substantial remuneration package will reflect the seniority of the position within a major publicly quoted Group.

Apply in the first instance, with full curriculum vitae, to the Company's adviser: Hugh McVicar of Macmillan Davies, Salisbury House, Bluecoats, Hertford, Herts SG14 1PU, fax: 0992 589434, quoting ref. GM2985.

**BERGHAUS LIMITED**

(a subsidiary of Pentland Group plc)

### Chief Financial Officer

#### BUDAPEST

#### SUBSTANTIAL SALARY AND BENEFITS, COMMENSURATE WITH EXPERIENCE

The wholly-owned Hungarian subsidiary of a major multinational corporation seeks a qualified accountant, fluent in English and Hungarian, to assume full responsibility for the financial function within an important and recently acquired operating company.

Reporting to the local Managing Director and to a Corporate Controller, the successful candidate will have a background that offers direct involvement with all aspects of management and financial accounting, including balance sheet, P/L, cashflow issues, treasury and audit, coupled with MIS skills and computer literacy.

Familiarity with the Hungarian culture is desirable in an individual whose career is likely to have included experience in a Controller's capacity within a multi-product, multi-national European group.

A competitive and attractive remuneration package, with relocation expenses as appropriate, is offered for a senior career opportunity in a fast expanding group in a dynamic business environment.

Please write in strict confidence to: Christopher Beale, Christopher Beale Associates, 10 Carteret Street, London SW1H 9DP.

**Christopher BEALE Associates**

MANAGEMENT AND EXECUTIVE SEARCH CONSULTANTS

A member of Greenwich International

London • Paris • Madrid • New York • Milan • Brussels

#### APPOINTMENTS WANTED

### EXPERIENCED FINANCE DIRECTOR

Excellent track in medium sized European multinationals, based in Brussels-Gent-Antwerp triangle. Fluent in English, French, German and Dutch.

Write to Box No. A4772, Financial Times, One Southwark Bridge, London SE1 9HL.

Iain Ramsay, Group Managing Director  
Action International House,  
Crabtree Office Village, Egham  
Surrey TW20 8RY

**ANTLER PROPERTY CORPORATION PLC**









#### **ET MANAGED FUNDS SERVICE**

## **AUTHORISED UNIT TRUSTS**

卷之三

## **FT MANAGED FUNDS SERVICE**

- Current Unit Trust prices are available from FT Cityline. For further details call (071) 873 4370

## FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 873 4376.

	Bid Price	Offer Price	+/-	Yield	Units	Bid Price	Offer Price	+/-	Yield	Units	Bid Price	Offer Price	+/-	Yield	Units	Bid Price	Offer Price	+/-	Yield	Units	Bid Price	Offer Price	+/-	Yield	Units
Prudential Life & Pensions Ltd																									
Strenghtened Income Fund	144.5	150.1	-5.6																						
Life Funds																									
Equity Fund	144.5	150.1	-5.6																						
Income Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Capital Fund	139.8	145.4	-5.6																						
Consolidated Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1	-5.6																						
Corporate Bond Fund	144.5	150.1																							

## **FT MANAGED FUNDS SERVICE**

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 873 4378

## CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

## Strong performance by franc

THE FRENCH franc continued to perform strongly against the D-Mark yesterday as dealers speculated that the Bank of France might cut its official interest rates today in a move to stimulate the French economy, writes James Blitz.

There was disappointment at the start of European trading that the Deutschebank had reduced the cost of borrowing wholesale funds in the German money market by a smaller amount than anticipated, making it more difficult for France to ease policy.

But the franc's strong performance in the first week-and-a-half of the life of the new French government raised hopes that the authorities in Paris might be confident enough to cut their official 5.10 day lending rate, currently at 12 per cent.

The franc closed a touch stronger against the D-Mark in London at 1FF3.5834 from a previous 1FF3.5834. Three-month French franc interest rates also fell to about 9.0 per cent from 9.50 per cent, the lowest level they have been at since 12 November of last year.

The recent narrowing of the spread between 3-month French francs and 3-month D-Marks shows the franc is

shaking off the need to have a premium against devaluation. The spread was down to around 120 basis points yesterday, having been at 400 basis points in January.

However, Mr Jonathan Hoffmann, economics director at Credit Suisse First Boston, believes the Bank of France may leave policy unchanged today. He thinks that French industrial companies, which tend to borrow at the long end of the market, are satisfied with the recent reductions in the spread between German bunds and French government bonds - and that this should take pressure off the Bank of France to ease policy.

Yesterday's cut in the repo rate took only 4 basis points off the cost of borrowing 14-day funds, when the market had been expecting a cut of at least 7 basis points to around 8.10 per cent.

However, both the dollar and sterling performed quite

strongly against the D-Mark yesterday, in spite of the modest size of the repo cut. The dollar closed more than a 1/4 of a penny higher against the German currency at DM1.6155, while sterling closed 1/2 a penny higher at DM2.4475.

Both the Anglo-Saxon currencies were boosted by a revised figure for March consumer price inflation in Germany, putting the year-on-year rise at 4.2 per cent instead of 4.3 per cent. This raised speculation that high inflation might not be such a strong excuse in Frankfurt for tight monetary policy.

The dollar was also underpinned by expectations that Friday's CPI figure for March might show a rise in inflation and a need for US interest rates to rise. Sterling's stronger performance was due to a report from the Halifax building society showing that house prices had shown their largest rise for 4 years in March.

### EMS EUROPEAN CURRENCY UNIT RATES

	Ecu	Dollar	French Franc	German Mark	Italian Lira	Swiss Franc	UK Pound	Yen
Apr 7	Latest	Previous Close						
6 April	1,519.5	1,513.0	1,514.6	1,515.6	1,514.6	1,514.6	1,514.6	1,514.6
1 month	1,524.0	1,533.0	1,527.0	1,526.0	1,526.0	1,526.0	1,526.0	1,526.0
3 months	1,561.0	1,577.0	1,584.1	1,584.1	1,584.1	1,584.1	1,584.1	1,584.1
12 months	1,623.0	1,636.0	1,646.0	1,646.0	1,646.0	1,646.0	1,646.0	1,646.0

Forward premiums and discounts apply to 12 months.

### £ IN NEW YORK

Apr 7	Latest	Previous Close
6 April	1,512.5	1,512.5
1 month	1,524.0	1,533.0
3 months	1,561.0	1,577.0
12 months	1,623.0	1,636.0

Forward premiums and discounts apply to 12 months.

### STERLING INDEX

Apr 7	Latest	Previous Close
6 April	1,425.00	1,425.00
1 month	1,427.50	1,426.50
3 months	1,430.00	1,429.00
12 months	1,431.00	1,430.00

Commercial rates taken from the Bank of England's latest forward rates. 12-month forward rates 1,431.40p on 12 March 1993.

### POUND SPOT - FORWARD AGAINST THE POUND

Apr 7	Day's spread	Open	One month	% p.a.	Three months	% p.a.
US	1.3100	1.3225	1.3150	1.5160	2.65	1.02/2.95%
Canada	1.9040	1.9180	1.9050	2.0700	2.70	0.34/2.10%
Australia	2.2040	2.2492	2.1892	2.3120	2.81	1.18
Belgium	4.0020	4.0300	4.0080	4.1200	10.10	10.10
Portuguese Escudo	180.024	180.024	180.024	180.024	0.00	0.00
Danish Krone	7.4402	7.4520	7.4402	7.4520	0.13	0.13
French Franc	8.5474	8.5474	8.5474	8.5474	0.00	0.00

Commercial rates taken from the Bank of England's latest forward rates. 12-month forward rates 1,431.40p on 12 March 1993.

### DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Apr 7	Day's spread	Open	One month	% p.a.	Three months	% p.a.
US	1.5100	1.5125	1.5100	1.5125	2.05	1.02/2.95%
Canada	1.4020	1.4025	1.4020	1.4025	2.05	1.02/2.95%
Australia	2.0010	2.0010	2.0010	2.0010	2.05	2.05
Belgium	4.0020	4.0020	4.0020	4.0020	2.05	2.05
Portuguese Escudo	180.024	180.024	180.024	180.024	0.00	0.00
Danish Krone	7.4402	7.4520	7.4402	7.4520	0.13	0.13
French Franc	8.5474	8.5474	8.5474	8.5474	0.00	0.00

Commercial rates taken from the Bank of England's latest forward rates. 12-month forward rates 1,431.40p on 12 March 1993.

### EURO-CURRENCY INTEREST RATES

Apr 7	Short term	7 days	One Month	Three Months	Six Months	One Year
US	1.5100	1.5115	1.5100	1.5115	2.05	2.05
Canada	1.4020	1.4025	1.4020	1.4025	2.05	2.05
Australia	2.0010	2.0010	2.0010	2.0010	2.05	2.05
Belgium	4.0020	4.0020	4.0020	4.0020	2.05	2.05
Portuguese Escudo	180.024	180.024	180.024	180.024	0.00	0.00
Danish Krone	7.4402	7.4520	7.4402	7.4520	0.13	0.13
French Franc	8.5474	8.5474	8.5474	8.5474	0.00	0.00

Commercial rates taken from the Bank of England's latest forward rates. 12-month forward rates 1,431.40p on 12 March 1993.

### EXCHANGE CROSS RATES

Apr 7	E	S	DM	Yen	F Fr.	Pkr.	Nkr.	Usd.	Br.	Rs.	Lei.	Vn.	Tdl.	Gbp.
6 April	1.5100	1.5115	1.5100	1.5115	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05
1 month	1.5240	1.5330	1.5225	1.5330	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05
3 months	1.5610	1.5770	1.5600	1.5770	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05
12 months	1.6230	1.6360	1.6220	1.6360	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05

Commercial rates taken from the Bank of England's latest forward rates. 12-month forward rates 1,431.40p on 12 March 1993.

### FT LONDON INTERBANK FIXING

(11.00 am, Apr 7)	3 months US dollars	6 months US dollars
bid 1.5105	offer 1.5110	bid 1.5105
bid 1.5105	offer 1.5110	bid 1.5105
bid 1.5105	offer 1.5110	bid 1.5105
bid 1.5105	offer 1.5110	bid 1.5105

## WORLD STOCK MARKETS

WORLD STOCK MARKETS													
ASIA		FRANCE		GERMANY		NETHERLANDS		SWEDEN (continued)		CANADA			
April 7	Sht	Fr.	DM.	Fr.	DM.	Nl.	SEK	Kroner	Cdn.	Sht	High	Low	Close Day
Airbus Industrie	1,610	+25	AFB	521	+1	Alcan	54.30	+0.40	Amoco	10,200	10,200	10,200	10,200
Creditanstalt	511	+1	Airbus Industrie	521	+1	Alcatel	205	-2.30	Amoco	53.30	-0.30	Amoco	53.30
EA General	521	+10	Alcatel	521	+1	Alcatel	450	-1	Amoco	53.30	+0.30	Amoco	53.30
Emerson	750	+10	Alcatel Alsthom	521	+2	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Leveraging	540	+7	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Perrier	2,070	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Ritter Hammel	310	+1	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Reliance Blue	1,251	+9	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Skyt Doctor	172	+2	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Vodafone	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Verband (D)	433	+1	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Werner Int Airport	485	+14	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Weserbank	3,020	+21	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Z-Landerbank	1,050	-	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
BERGAMO UNIVERSITÀ			Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
April 7	Pmt	+0.00	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
AB Group	2,530	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Akademie	3,130	+20	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Almond	7,220	+100	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Almond	3,065	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Baile Belli & Lux	11,800	+25	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Banca Cini Pm	17,100	+300	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Baskett	14,950	+100	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
CBS	5,650	+100	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
CBS	1,670	+100	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	4,050	+20	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+20	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	7,200	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	2,500	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco	53.30	+0.30	Amoco	53.30
Codice	1,000	+10	Alcatel Alsthom	521	+1	Alcatel	1,100	-10	Amoco				

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**Continued on next page**

	High	Low	Stock	Div	Yld	PY	SE
1980					%	E	100
Continental Group Inc.							

### **AMEX COMPOSITE PRICES**

*4 per class April 7*

Stock	P/	Se	High	Low	Close	Gang	Stock	P/	Se	High	Low	Close	Gang	Stock	P/	Se	High	Low	Close	Gang	Stock	P/	Se	High	Low	Close	Gang			
Stock	Div.	E	1994				Stock	Div.	E	1994				Stock	Div.	E	1994				Stock	Div.	E	1994						
Action Cpr	0	6	41 <sup>2</sup>	34 <sup>2</sup>	41 <sup>2</sup>	-1 <sup>2</sup>	Centri PDA	0.01	308	41 <sup>2</sup>	31 <sup>2</sup>	34 <sup>2</sup>	-1 <sup>2</sup>	-1 <sup>2</sup>	Health Ch	13	5	3	2 <sup>2</sup>	3	-1 <sup>2</sup>	Daten	0.24	32	52 <sup>2</sup>	29 <sup>2</sup>	26 <sup>2</sup>	26 <sup>2</sup>	-1 <sup>2</sup>	
Air Expr	0.14	11	1625	195 <sup>2</sup>	19	-1 <sup>2</sup>	Centro	0.30	32	30 <sup>2</sup>	13 <sup>2</sup>	13 <sup>2</sup>	13 <sup>2</sup>	-1 <sup>2</sup>	HealthNet	1	30	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-1 <sup>2</sup>	Progress S	0.10	32	45	45	45	45	-1 <sup>2</sup>	
Airline Inc	2	42	11 <sup>2</sup>	11 <sup>2</sup>	11 <sup>2</sup>	-1 <sup>2</sup>	Computer	23	10	21 <sup>2</sup>	17 <sup>2</sup>	17 <sup>2</sup>	17 <sup>2</sup>	-1 <sup>2</sup>	Hilco Cp	0.16	30	4	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-1 <sup>2</sup>	Pet Help	0.80	3	45	45	45	45	-1 <sup>2</sup>
Alps Ind	28	57	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-1 <sup>2</sup>	CrossTalk	1.25	25	652	16 <sup>2</sup>	16 <sup>2</sup>	16 <sup>2</sup>	-1 <sup>2</sup>	Hilhaven	11	1508	3 <sup>2</sup>	3 <sup>2</sup>	3 <sup>2</sup>	-1 <sup>2</sup>	Ph Ld	1.85	20	2	17 <sup>2</sup>	17 <sup>2</sup>	17 <sup>2</sup>	-1 <sup>2</sup>	
Aoao for Pa	0.50	11	2100	22 <sup>2</sup>	22 <sup>2</sup>	22 <sup>2</sup>	Crown A	0.40	11	13	15 <sup>2</sup>	13 <sup>2</sup>	13 <sup>2</sup>	-1 <sup>2</sup>	Horn&Hoff	51	981	10 <sup>2</sup>	9 <sup>2</sup>	9 <sup>2</sup>	-1 <sup>2</sup>	Pharmacy	0.70	20	33	33	33	33	-1 <sup>2</sup>	
Amkate A	0.64	14	47	54 <sup>2</sup>	54 <sup>2</sup>	54 <sup>2</sup>	Crown C B	0.49	11	77	13 <sup>2</sup>	13 <sup>2</sup>	13 <sup>2</sup>	-1 <sup>2</sup>	Humentek	681	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-1 <sup>2</sup>	Ph Gass	0.12	18	11 <sup>2</sup>	11 <sup>2</sup>	11 <sup>2</sup>	11 <sup>2</sup>	-1 <sup>2</sup>
Amstel A	0.10	14	454	54 <sup>2</sup>	54 <sup>2</sup>	54 <sup>2</sup>	Cubic	0.53	25	47	21 <sup>2</sup>	21 <sup>2</sup>	21 <sup>2</sup>	-1 <sup>2</sup>	ICHI Corp	15	384	6 <sup>2</sup>	5 <sup>2</sup>	5 <sup>2</sup>	-1 <sup>2</sup>	Ph M	0.74	17	276	13 <sup>2</sup>	13 <sup>2</sup>	13 <sup>2</sup>	-1 <sup>2</sup>	
Ampli-Acou	1	508	11 <sup>2</sup>	11 <sup>2</sup>	11 <sup>2</sup>	-1 <sup>2</sup>	Customsoft	10	21	24 <sup>2</sup>	25 <sup>2</sup>	24 <sup>2</sup>	-1 <sup>2</sup>	Intermagn	15	57	7 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>	Presidio	0.10	0	280	11 <sup>2</sup>	11 <sup>2</sup>	11 <sup>2</sup>	-1 <sup>2</sup>		
Ampli-Acou A	17	167	7 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>	DI India	17	583	11 <sup>2</sup>	11 <sup>2</sup>	11 <sup>2</sup>	-1 <sup>2</sup>	Intermet	0	247	7 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>	Raw Bldg	2	11	3	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-1 <sup>2</sup>		
ASR Inv.	0.80	0	53	20 <sup>2</sup>	20 <sup>2</sup>	20 <sup>2</sup>	Dicomun	0.48	82	57	51 <sup>2</sup>	51 <sup>2</sup>	51 <sup>2</sup>	-1 <sup>2</sup>	Intertech	0	380	4	3	3	-1 <sup>2</sup>	RecruitSW	14	15	54	54	54	54	-1 <sup>2</sup>	
Astroloch	14	11	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-1 <sup>2</sup>	Duplex	0.48	82	51 <sup>2</sup>	51 <sup>2</sup>	51 <sup>2</sup>	-1 <sup>2</sup>	Jen Bar	27	3730	15 <sup>2</sup>	14 <sup>2</sup>	14 <sup>2</sup>	-1 <sup>2</sup>	S.W. Corp	2.04	10	4	36 <sup>2</sup>	36 <sup>2</sup>	36 <sup>2</sup>	-1 <sup>2</sup>		
Asur	0	311	1	1	1	-1 <sup>2</sup>	DWTS Corp	265	455	23	18 <sup>2</sup>	23	23	-1 <sup>2</sup>	Kirkay Cp	7	18	42 <sup>2</sup>	42 <sup>2</sup>	42 <sup>2</sup>	-1 <sup>2</sup>	Shinn Union	0.10	12	45	55	55	55	-1 <sup>2</sup>	
Atmosph B	1	10	10	10	10	-1 <sup>2</sup>	Easton Co	0.48	11	7	12 <sup>2</sup>	12 <sup>2</sup>	12 <sup>2</sup>	-1 <sup>2</sup>	Lobrige	11	32	1	1	1	-1 <sup>2</sup>	Star Bld	0.04	12	45	55	55	55	-1 <sup>2</sup>	
Autodesk A	13	722	9 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>	Eastgroup	1.52	10	29	19 <sup>2</sup>	19 <sup>2</sup>	19 <sup>2</sup>	-1 <sup>2</sup>	Lover Ind	35	8	7 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>	TII Ind	19	78	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-1 <sup>2</sup>		
B&H Open	0.55	1	88	3 <sup>2</sup>	3 <sup>2</sup>	-1 <sup>2</sup>	Echo Bay	0.08	20	2112	8 <sup>2</sup>	8 <sup>2</sup>	8 <sup>2</sup>	-1 <sup>2</sup>	Lowell Ind	35	8	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	Tab Prod	0.40	10	12 <sup>2</sup>	12 <sup>2</sup>	12 <sup>2</sup>	12 <sup>2</sup>	-1 <sup>2</sup>	
Baldwin T A	0.04	80	110	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	Ecol En A	0.24	15	51	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	Lox Prim	3	8	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	Thermofla	0.34	44	1947	40 <sup>2</sup>	37 <sup>2</sup>	40 <sup>2</sup>	-1 <sup>2</sup>	
Barry R	5	22	1	1	1	-1 <sup>2</sup>	Edisto	0	505	5 <sup>2</sup>	5 <sup>2</sup>	5 <sup>2</sup>	-1 <sup>2</sup>	Lionel Cp	0	245	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	Thermofla	115	546	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>		
BAT Ind x	0.75	15	149	13 <sup>2</sup>	13 <sup>2</sup>	13 <sup>2</sup>	Engr Serv	810192	21	24	24	24	-1 <sup>2</sup>	Lynch Cp	14	2100	27 <sup>2</sup>	27 <sup>2</sup>	27 <sup>2</sup>	-1 <sup>2</sup>	Total Pat.	0.4024	131	61 <sup>2</sup>	61 <sup>2</sup>	61 <sup>2</sup>	61 <sup>2</sup>	-1 <sup>2</sup>		
Board Ind	0	57	1	1	1	-1 <sup>2</sup>	Feb Inds	0.50	11	5	31	30 <sup>2</sup>	31	-1 <sup>2</sup>	Motorisc	15	23	16 <sup>2</sup>	16 <sup>2</sup>	16 <sup>2</sup>	-1 <sup>2</sup>	TownCtry	0	42	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	
Bargain Br	0.40	11	572	17 <sup>2</sup>	17 <sup>2</sup>	17 <sup>2</sup>	Fine Ind C	2.20	43	2100	97	67	68 <sup>2</sup>	-1 <sup>2</sup>	Mescom	15	32	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	Tubes Max	6	308	5 <sup>2</sup>	5 <sup>2</sup>	5 <sup>2</sup>	5 <sup>2</sup>	-1 <sup>2</sup>	
Binks Man	1.00	56	2100	22 <sup>2</sup>	22 <sup>2</sup>	22 <sup>2</sup>	Fire Ind C	1.20	10	18	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-1 <sup>2</sup>	Media A	0.44	28	61	19 <sup>2</sup>	19 <sup>2</sup>	19 <sup>2</sup>	-1 <sup>2</sup>	Unifoods A	0.20	4	12	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>
Big-Bed A	7	108	16	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	Fluxdyne	0.20	10	18	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-1 <sup>2</sup>	Mem Co	2	4	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	-1 <sup>2</sup>	Unifoods B	0.20	48	65	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	
Blount A	0.45	36	140	12 <sup>2</sup>	12 <sup>2</sup>	12 <sup>2</sup>	Fluxdyne Jr	0.92	13	27	27 <sup>2</sup>	27 <sup>2</sup>	27 <sup>2</sup>	-1 <sup>2</sup>	Moxy A	39	11	6 <sup>2</sup>	6 <sup>2</sup>	6 <sup>2</sup>	-1 <sup>2</sup>	Uniprint	22	48	55	55	55	55	-1 <sup>2</sup>	
Boler Pr	42	206	6 <sup>2</sup>	6 <sup>2</sup>	6 <sup>2</sup>	-1 <sup>2</sup>	Forrest Li	25	361	34 <sup>2</sup>	33 <sup>2</sup>	33 <sup>2</sup>	-1 <sup>2</sup>	MSP Expl	10	36	1	1	1	-1 <sup>2</sup>	US Celul	22	48	55	55	55	55	-1 <sup>2</sup>		
Bow Valley	.53	74	71 <sup>14</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-1 <sup>2</sup>	Frequency	15	10	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	-1 <sup>2</sup>	Nel Plat	3	351	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-1 <sup>2</sup>	Westherd	28	557	9 <sup>2</sup>	9 <sup>2</sup>	9 <sup>2</sup>	9 <sup>2</sup>	-1 <sup>2</sup>		
Bowser	8	15	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	Fri Colbom	16	3537	38 <sup>2</sup>	37 <sup>2</sup>	38 <sup>2</sup>	-1 <sup>2</sup>	New Line	25	727	120 <sup>12</sup>	120 <sup>12</sup>	120 <sup>12</sup>	-1 <sup>2</sup>	Westerh	0.56	21	274	274	274	274	-1 <sup>2</sup>		
Bowtie	0.20	11	43	18	18 <sup>2</sup>	18 <sup>2</sup>	Giant Pda	0.68	19	965	25 <sup>2</sup>	25 <sup>2</sup>	25 <sup>2</sup>	-1 <sup>2</sup>	NY Times	0.55227	361	104 <sup>2</sup>	104 <sup>2</sup>	104 <sup>2</sup>	-1 <sup>2</sup>	WNET	1.12	24	420	17	16 <sup>2</sup>	26 <sup>2</sup>	-1 <sup>2</sup>	
Breitman A	1.04	8	67	94	94	-1 <sup>2</sup>	Glasfex	0.70	12	293	16 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-1 <sup>2</sup>	NyCanOil	0.17	59	50	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-1 <sup>2</sup>	Worther	0.20	10	53	26 <sup>2</sup>	26 <sup>2</sup>	26 <sup>2</sup>	-1 <sup>2</sup>
Broadband	5	38	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	-1 <sup>2</sup>	Goldfield	17	24	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	-1 <sup>2</sup>	Odette A	77	23	7 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>	Xtronix	5	68	8 <sup>2</sup>	8 <sup>2</sup>	8 <sup>2</sup>	8 <sup>2</sup>	-1 <sup>2</sup>		
Champion	24	208	16 <sup>2</sup>	16 <sup>2</sup>	16 <sup>2</sup>	-1 <sup>2</sup>	Greenmen	6	247	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	-1 <sup>2</sup>	Odette A	77	23	7 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>										
Colgate	1	135	3	2 <sup>2</sup>	2 <sup>2</sup>	-1 <sup>2</sup>	Gulf Cde	0.34	2	1457	53 <sup>2</sup>	53	53	-1 <sup>2</sup>	Hasbro	0.24	15	932	31	30 <sup>2</sup>	31	-1 <sup>2</sup>								

**GET YOUR FT HAND DELIVERED IN  
COPENHAGEN, AARHUS AND ODENSE.**

If you work in the business centres of Copenhagen, Aarhus and Odense, we'll deliver your daily copy of the **ET** to your office at no extra cost. Call Erna Pio for details on Copenhagen 3313 4441.

**FINANCIAL TIMES** *nothing for everyone*



**NASDAQ NATIONAL MARKET**

*4 pm close April 7*

Stock	Div.	Ex.	Ms	Open	High	Low	Last	Chg
ABG Brands	0.32	16	754	18 <sup>1</sup> /2	18	18 <sup>1</sup> /4	+1 <sup>1</sup> /4	
ACC Corp	0.12	29	130	15 <sup>1</sup> /4	15 <sup>1</sup> /4	15 <sup>1</sup> /4	-1 <sup>1</sup> /4	
Acclaim E	2817100	105 <sup>1</sup> /2	17 <sup>1</sup> /4	17 <sup>1</sup> /4	17 <sup>1</sup> /4	+1 <sup>1</sup> /2		
Aero Miles	0.00	100	16 <sup>1</sup> /2	15 <sup>1</sup> /4	15 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Academ Co	28	10	16 <sup>1</sup> /4	16 <sup>1</sup> /4	16 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Adaptapac	141886	25 <sup>1</sup> /2	24 <sup>5</sup> /8	25 <sup>1</sup> /8	25 <sup>1</sup> /8	-1 <sup>1</sup> /4		
ADK Tech	0.20	28	40 <sup>1</sup> /2	39 <sup>1</sup> /2	39 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Adjulex	17	137	13 <sup>1</sup> /4	12 <sup>1</sup> /4	12 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Aero Serv	0.16	19	41	20 <sup>1</sup> /2	19 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Adobe Sys	0.40	20	7444	40 <sup>1</sup> /2	37	40 <sup>1</sup> /2	+2 <sup>1</sup> /4	
Advance C	11	268	11 <sup>1</sup> /2	11 <sup>1</sup> /4	11 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Adv Logic	34	55	3 <sup>2</sup> 2 <sup>1</sup> /2	2 <sup>1</sup>	2 <sup>1</sup>	-1 <sup>1</sup> /4		
Adv Polym	14	389	8 <sup>1</sup> /2	8	8 <sup>1</sup> /4	-1 <sup>1</sup> /4		
AdvTechLab	26	98	17 <sup>1</sup> /4	17	17 <sup>1</sup> /2	-1 <sup>1</sup> /2		
Aerovia	0.20	18	582	38 <sup>3</sup> /4	38	38 <sup>3</sup> /4	-1 <sup>1</sup> /4	
Affymetrix	19	421	18 <sup>1</sup> /4	15	15 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Agency Rec	11	266	7 <sup>1</sup> /2	7 <sup>1</sup> /2	7 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Agilesoft	0.10	25	1455	5 <sup>1</sup> /2	5 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Alico ADR	2.60	8	218	41 <sup>1</sup> /4	41 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Alitus Cpl	371185	16	16 <sup>1</sup> /2	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1 <sup>1</sup> /2		
Alutel	0.88	14	324	24 <sup>1</sup> /4	23 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Alveo EW	15	257	8 <sup>1</sup> /2	7 <sup>1</sup> /4	7 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Altair Org	0.48	12	34 <sup>1</sup> /2	28 <sup>1</sup> /2	29 <sup>1</sup> /2	-1 <sup>1</sup> /4		
AltairSoft	7	402	9 <sup>1</sup> /4	9 <sup>1</sup> /4	9 <sup>1</sup> /4	-1 <sup>1</sup> /2		
AltairSoft	1.00	70	18 <sup>1</sup> /4	18	18 <sup>1</sup> /2	-1 <sup>1</sup> /4		
AltairSoft	0.80	13	65	15 <sup>1</sup> /4	15	15 <sup>1</sup> /2	-1 <sup>1</sup> /4	
Alticor C	0.22	13	5	6 <sup>1</sup> /2	6 <sup>1</sup> /2	7 <sup>1</sup> /2	-1 <sup>1</sup> /2	
Altis Gold	0.06	2	490	10 <sup>1</sup> /2	10 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Altis Co	301674	15 <sup>1</sup> /2	15 <sup>1</sup> /2	16 <sup>1</sup> /4	16 <sup>1</sup> /4	+1 <sup>1</sup> /4		
Am Banker	0.68	10	227	26 <sup>1</sup> /2	26 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Am City Bu	28	19	18 <sup>1</sup> /2	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Am Manag	22	33	22 <sup>1</sup> /2	22	22 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Am Med B	13	147	7 <sup>1</sup> /2	6 <sup>1</sup> /4	6 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Am Softw	0.32	20	548	7 <sup>1</sup> /2	7 <sup>1</sup> /4	7 <sup>1</sup> /4	-1 <sup>1</sup> /4	
AmGreet A	0.06	16	1513	51 <sup>1</sup> /2	51 <sup>1</sup> /4	+1 <sup>1</sup> /4		
Amherst Int	0	131	1 <sup>1</sup> /2	1 <sup>1</sup> /2	1 <sup>1</sup> /2	-1 <sup>1</sup> /4		
AmherstPet	152499	55 <sup>1</sup> /2	55 <sup>1</sup> /2	55 <sup>1</sup> /4	55 <sup>1</sup> /4	+1 <sup>1</sup> /4		
Am Int'l	2.04	10	41	59 <sup>1</sup> /2	58 <sup>1</sup> /2	+1 <sup>1</sup> /4		
Am Powe	492828	20 <sup>1</sup> /2	20 <sup>1</sup> /4	20 <sup>1</sup> /4	20 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Am Tras	83302	8 <sup>1</sup> /2	8 <sup>1</sup> /2	8 <sup>1</sup> /4	8 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Am Film	7	617	1 <sup>1</sup> /2	1 <sup>1</sup> /2	1 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Amogen Inc	147768	36 <sup>1</sup> /4	35 <sup>1</sup> /4	36	36 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Amtech Cpl	482277	31 <sup>1</sup> /2	28 <sup>1</sup> /2	31	+1			
AmwestFin	3	692	4 <sup>1</sup> /2	4 <sup>1</sup> /2	4 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Analogic	15	68	14 <sup>1</sup> /2	14	14 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Analystix	0.80	28	103	30 <sup>1</sup> /2	29 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Analystix	1.00	16	87	16 <sup>1</sup> /2	16 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Andrew Cpl	18	563	23 <sup>1</sup> /2	23 <sup>1</sup> /4	23 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Andrus An	14	626	14 <sup>1</sup> /2	13 <sup>1</sup> /2	13 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Angogen En	0.28	26	8	12 <sup>1</sup> /2	11 <sup>1</sup> /2	-1 <sup>1</sup> /4		
APP Bio	283638	8 <sup>1</sup> /2	8 <sup>1</sup> /4	8 <sup>1</sup> /4	8 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Apparatus	323151	41 <sup>1</sup> /2	39 <sup>1</sup> /2	41 <sup>1</sup> /2	41 <sup>1</sup> /2	+1 <sup>1</sup> /4		
Apple Comp	0.48	1141422	50 <sup>1</sup> /2	48 <sup>1</sup> /2	50 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Applebee's	0.09	33	363	29 <sup>1</sup> /2	27 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Applus Dr	0.20	181886	19 <sup>1</sup> /2	18 <sup>1</sup> /2	18 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Arctech	0.32	18	141	24 <sup>1</sup> /4	23 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Argonics	0.84	10	53	33 <sup>1</sup> /4	33 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Arizor Al	0.48	20	28	18	17 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Arnold Int	0.64	15	9	32 <sup>1</sup> /2	31	-1 <sup>1</sup> /4		
ASX Grp	317878	14 <sup>1</sup> /2	12 <sup>1</sup> /4	14 <sup>1</sup> /4	14 <sup>1</sup> /4	-1 <sup>1</sup> /4		
AspectTel	451177	18 <sup>1</sup> /4	18	18 <sup>1</sup> /4	+1 <sup>1</sup> /4			
AssentCoran	163423	16 <sup>1</sup> /2	17 <sup>1</sup> /4	16 <sup>1</sup> /4	16 <sup>1</sup> /4	-1 <sup>1</sup> /4		
AST Ranch	71104	13 <sup>1</sup> /2	13 <sup>1</sup> /4	13 <sup>1</sup> /4	13 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Atkinson	52	2	9 <sup>1</sup> /2	9 <sup>1</sup> /2	9 <sup>1</sup> /2	-1 <sup>1</sup> /4		
AT SEAir	0.28	2610184	33	30	31 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Auditedx	0.48	242703	43	41 <sup>1</sup> /2	42 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Autofire	15	165	4 <sup>1</sup> /2	4 <sup>1</sup> /2	4 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Avalon	0.92	3	95	3 <sup>1</sup> /2	3 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Aztec Cpl	152163	8 <sup>1</sup> /2	8 <sup>1</sup> /4	8 <sup>1</sup> /2	8 <sup>1</sup> /2	-1 <sup>1</sup> /4		
<b>- B -</b>								
B2E I	0.06	7	24	8 <sup>1</sup> /2	7 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Babcock	19	144	28	25	25 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Baker H W	55	51 <sup>1</sup> /2	51 <sup>1</sup> /2	51 <sup>1</sup> /4	51 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Baker J	0.06	151038	18 <sup>1</sup> /2	18 <sup>1</sup> /2	18 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Baldwin B	0.30	81200	92 <sup>1</sup> /2	92 <sup>1</sup> /2	92 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Baldred M	0.04	237080	15 <sup>1</sup> /2	13 <sup>1</sup> /2	13 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Bancorp	12	574	16 <sup>1</sup> /2	15 <sup>1</sup> /2	15 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Bancorp South	0.16	17	566	12 <sup>1</sup> /2	13 <sup>1</sup> /4	13 <sup>1</sup> /4	-1 <sup>1</sup> /4	
BankersCpl	0.05	8	17	29	28 <sup>1</sup> /2	28	-1 <sup>1</sup> /4	
BankWest	0.20	26546	22 <sup>1</sup> /2	21	22 <sup>1</sup> /2	+1 <sup>1</sup> /4		
Barco G	16	473	45	44	44 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Barrett F	0.02	20	67	48	47 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Bay View	0.03	65	253	21 <sup>1</sup> /2	20 <sup>1</sup> /2	21	-1 <sup>1</sup> /4	
BBST Fin	1.00	11	338	34 <sup>1</sup> /2	33 <sup>1</sup> /2	-1 <sup>1</sup> /4		
BB Corp	82	400	18 <sup>1</sup> /2	18 <sup>1</sup> /2	18 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Beamer	0.06	11	431	11 <sup>1</sup> /2	11 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Bogen	244853	20 <sup>1</sup> /2	21 <sup>1</sup> /2	21 <sup>1</sup> /4	21 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Bolton	194358	11	105	104 <sup>1</sup> /4	104 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Block Drug	1.00	14	11	49 <sup>1</sup> /2	48 <sup>1</sup> /2	-1 <sup>1</sup> /4		
BMC Softw	197088	48 <sup>1</sup> /2	49 <sup>1</sup> /2	48 <sup>1</sup> /4	48 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Bostonian	2.24	131341	60 <sup>1</sup> /2	59 <sup>1</sup> /2	59 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Boos Evans	0.25	16	184	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1 <sup>1</sup> /4		
BolcaCh A	0	375	1 <sup>1</sup> /2	1 <sup>1</sup> /2	1 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Boole & B	19	167	27 <sup>1</sup> /2	26 <sup>1</sup> /2	27 <sup>1</sup> /4	-1 <sup>1</sup> /2		
Boorland	568223	21	19 <sup>1</sup> /2	20 <sup>1</sup> /2	20 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Boston Sk	0.65	51108	32 <sup>1</sup> /2	31 <sup>1</sup> /2	32 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Boston Tc	55485	7 <sup>1</sup> /2	7 <sup>1</sup> /2	7 <sup>1</sup> /4	7 <sup>1</sup> /4	-1 <sup>1</sup> /4		
BradyW A	0.60	28	7	38 <sup>1</sup> /2	34 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Brandi Com	1461185	19	18 <sup>1</sup> /4	18	18 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Branco	0.20	40	116	8 <sup>1</sup> /2	7 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Bruno S	0.12	33	52	30 <sup>1</sup> /2	31 <sup>1</sup> /2	-1 <sup>1</sup> /4		
BT Shipping	0.48	2	281	21 <sup>1</sup> /2	21 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Buffles	20590	30 <sup>1</sup> /2	30	30 <sup>1</sup> /4	-1 <sup>1</sup> /4			
Bulliten	181	67	7 <sup>1</sup> /2	67 <sup>1</sup> /2	7 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Bumpup SS	6	107	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Business	15	2100	22 <sup>1</sup> /2	22	22 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Bustling	73	3	18 <sup>1</sup> /2	19	19	-1 <sup>1</sup> /4		
Bytex	8	227	34 <sup>1</sup> /2	33 <sup>1</sup> /2	33 <sup>1</sup> /4	-1 <sup>1</sup> /4		
<b>- G -</b>								
G 16 App	12	23	8 <sup>1</sup> /2	8	8 <sup>1</sup> /2	-1 <sup>1</sup> /4		
G 16 Serv	0.10	25	231	17 <sup>1</sup> /2	16 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Gamco	121200	17	12	11 <sup>1</sup> /2	11 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Garnet Rs	0.16	1	279	3 <sup>1</sup> /2	3 <sup>1</sup> /4	3 <sup>1</sup> /4	-1 <sup>1</sup> /4	
Gehl Co	0.40	18	5	17	16 <sup>1</sup> /2	17 <sup>1</sup> /2	-1 <sup>1</sup> /4	
Gendex	35	728	41 <sup>1</sup> /2	40 <sup>1</sup> /4	40 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Geri Blkd	0.40	18	5	17	16 <sup>1</sup> /2	17 <sup>1</sup> /2	-1 <sup>1</sup> /4	
Gentiva	37	42	4 <sup>1</sup> /2	4 <sup>1</sup> /2	4 <sup>1</sup> /2	-1 <sup>1</sup> /4		
GensysPh	123016	16 <sup>1</sup> /2	15 <sup>1</sup> /4	16 <sup>1</sup> /2	16 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Gentex Cpl	0.04	47	536	30	29 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Genius Im	1	244	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Genzyme	221651	32 <sup>1</sup> /2	31	31	31 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Gibson Gt	0.40	40	654	20 <sup>1</sup> /2	19 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Giddings	0.12	22	5701	25 <sup>1</sup> /2	25 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Gilbert A	0.72	17	25	21	20 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Gish Biore	132100	7 <sup>1</sup> /2	6 <sup>7</sup> /8	7 <sup>1</sup> /2	7 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Good Guye	291653	11 <sup>1</sup> /2	10 <sup>1</sup> /2	10 <sup>1</sup> /2	10 <sup>1</sup> /2	-1 <sup>1</sup> /4		
GoudsPimp	0.08	22	151	23 <sup>1</sup> /2	22 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Graxxus	0.20	55	16 <sup>1</sup> /4	15 <sup>1</sup> /4	15 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Great Am	0.02	0	390	8 <sup>1</sup> /2	8 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Green AP	0.05	15	41	40 <sup>1</sup> /2	40 <sup>1</sup> /2	-1 <sup>1</sup> /4		
Green Ph	9	952	8 <sup>1</sup> /2	8 <sup>1</sup> /4	8 <sup>1</sup> /4	-1 <sup>1</sup> /4		
Grossman	163997	3 <sup>1</sup> /2						

C Tec  
Srl

Code	Mod	14	255	10	552	24	74
CadSchw	1.38	13	200	265 <sup>2</sup>	220 <sup>2</sup>	255 <sup>2</sup>	-1
Cadre Cp	11	4304	8%	673 <sup>2</sup>	8%	11	-1
Calgen	2.25	9	735	114 <sup>2</sup>	11	11	-1
Cal Micro	1	412	14 <sup>2</sup>	14	14		
Cambridge	11	885	8	54 <sup>2</sup>	57 <sup>2</sup>	-1	
Cambridge	10	145	4 <sup>2</sup>	34	35 <sup>2</sup>	-1	
Canon Inc	0.54129	567	665	82	64 <sup>2</sup>	+2 <sup>2</sup>	
Canova	43	20	5	412 <sup>2</sup>	42 <sup>2</sup>		
Cardinal x	0.10	16	849	25 <sup>2</sup>	27 <sup>2</sup>	27 <sup>2</sup>	+1 <sup>2</sup>
CastrolCra	0.89	21	22 <sup>2</sup>	22 <sup>2</sup>	22 <sup>2</sup>	-1 <sup>2</sup>	
Cascade	0.60	16	3	22	204 <sup>2</sup>	20 <sup>2</sup>	-1 <sup>2</sup>
Casey S	0.12	13	86	164 <sup>2</sup>	164 <sup>2</sup>	164 <sup>2</sup>	
Caligen	10	855	114 <sup>2</sup>	104 <sup>2</sup>	104 <sup>2</sup>	-1 <sup>2</sup>	
Caliper	4	216	125 <sup>2</sup>	125 <sup>2</sup>	125 <sup>2</sup>	-1 <sup>2</sup>	
CBM Cp	17	.34	8	672 <sup>2</sup>	77 <sup>2</sup>	-1 <sup>2</sup>	
CentexTel	14	675	74 <sup>2</sup>	64 <sup>2</sup>	64 <sup>2</sup>	-1 <sup>2</sup>	
Centocor	1	2282	8%	84 <sup>2</sup>	84 <sup>2</sup>		
Centrif	1.00	14	945	32 <sup>2</sup>	30 <sup>2</sup>	32 <sup>2</sup>	+1 <sup>2</sup>
Cobra Spr	87	37	94 <sup>2</sup>	92 <sup>2</sup>	92 <sup>2</sup>		
Chandler	16	49	4	632 <sup>2</sup>	4 <sup>2</sup>		
Chapter 1	0.48	9	3457	32 <sup>2</sup>	30 <sup>2</sup>	30 <sup>2</sup>	+1 <sup>2</sup>
Charming	0.08	20	6504	15 <sup>2</sup>	14 <sup>2</sup>	15 <sup>2</sup>	+2 <sup>2</sup>
Chasptl	23	765	10 <sup>2</sup>	104 <sup>2</sup>	104 <sup>2</sup>		
Chem3D	38	125	54 <sup>2</sup>	44 <sup>2</sup>	44 <sup>2</sup>	-1 <sup>2</sup>	
Chemlab	12	x100	11 <sup>2</sup>	410 <sup>2</sup>	10 <sup>2</sup>		
Chemtia	62	450	1 <sup>2</sup>	61 <sup>2</sup>	14 <sup>2</sup>	-1 <sup>2</sup>	
Chempower	15	14	4 <sup>2</sup>	44 <sup>2</sup>	44 <sup>2</sup>	-1 <sup>2</sup>	
Chips&Te	1	738	37 <sup>2</sup>	38 <sup>2</sup>	37 <sup>2</sup>		
Chiron Cp	1 3990	45d20 <sup>2</sup>	43	-1 <sup>2</sup>			
Chin Fin	1.12	18	512	61 <sup>2</sup>	60 <sup>2</sup>	61 <sup>2</sup>	+1 <sup>2</sup>
Chitose Cp	0.14	30	3113	29 <sup>2</sup>	29 <sup>2</sup>	29 <sup>2</sup>	
Chlorite	18	6338	21 <sup>2</sup>	20 <sup>2</sup>	21 <sup>2</sup>	-1 <sup>2</sup>	
CS Tech	40	987	4 <sup>2</sup>	45 <sup>2</sup>	47 <sup>2</sup>	-1 <sup>2</sup>	
CleanSys	4812984	45	42 <sup>2</sup>	44 <sup>2</sup>	-1 <sup>2</sup>		
Cz Bencp	1.08	18	14	24 <sup>2</sup>	24	24 <sup>2</sup>	
Clean Htr	33	74	17 <sup>2</sup>	18 <sup>2</sup>	17 <sup>2</sup>		
Cells Dr	12	613	14 <sup>2</sup>	13 <sup>2</sup>	13 <sup>2</sup>		
CentraSite	21	1856	12 <sup>2</sup>	12	12 <sup>2</sup>	-1 <sup>2</sup>	
CentraSite	0.88180	56	194 <sup>2</sup>	17 <sup>2</sup>	18 <sup>2</sup>	-1 <sup>2</sup>	
Code Enrgy	262	628	54 <sup>2</sup>	54 <sup>2</sup>	54 <sup>2</sup>	-1 <sup>2</sup>	
CodeAtoms	4	11	54 <sup>2</sup>	52 <sup>2</sup>	52 <sup>2</sup>	-1 <sup>2</sup>	
Cognex Cp	31	406	23 <sup>2</sup>	21 <sup>2</sup>	21 <sup>2</sup>	-1 <sup>2</sup>	
Cognos	17	708	7 <sup>2</sup>	61 <sup>2</sup>	61 <sup>2</sup>	-1 <sup>2</sup>	
Coherent	38	123	124 <sup>2</sup>	124 <sup>2</sup>	123 <sup>2</sup>	-1 <sup>2</sup>	
Collagen	15	477	21 <sup>2</sup>	21 <sup>2</sup>	21 <sup>2</sup>	-1 <sup>2</sup>	
- H -							
Harding A	21	17	94 <sup>2</sup>	84 <sup>2</sup>	9 <sup>2</sup>		
Hartevyyl	0.55	13	595	30 <sup>2</sup>	29 <sup>2</sup>	29 <sup>2</sup>	-1 <sup>2</sup>
Harper Sp	0.40	46	1730	14 <sup>2</sup>	61 <sup>2</sup>	14 <sup>2</sup>	
HBO & Co x	0.30	25	3714	21 <sup>2</sup>	20 <sup>2</sup>	21 <sup>2</sup>	+1 <sup>2</sup>
Healthcar	2210584	11 <sup>2</sup>	11	11 <sup>2</sup>	11 <sup>2</sup>	-1 <sup>2</sup>	
Healthcare	0.04	14	18	94 <sup>2</sup>	84 <sup>2</sup>	84 <sup>2</sup>	
Healthdm	31	2084	74 <sup>2</sup>	81 <sup>2</sup>	87 <sup>2</sup>	-1 <sup>2</sup>	
Healthdm	12	112	84 <sup>2</sup>	84 <sup>2</sup>	84 <sup>2</sup>	-1 <sup>2</sup>	
Hechinger	0.16	13	585	87 <sup>2</sup>	88 <sup>2</sup>	88 <sup>2</sup>	-1 <sup>2</sup>
HealthCan	10	85	27 <sup>2</sup>	26 <sup>2</sup>	26 <sup>2</sup>		
HelenTroy	13	221	184 <sup>2</sup>	173 <sup>2</sup>	173 <sup>2</sup>		
Hegen Sys	0.16	20	246	84 <sup>2</sup>	94 <sup>2</sup>	94 <sup>2</sup>	+1 <sup>2</sup>
Hologic	30	38	34 <sup>2</sup>	44 <sup>2</sup>	34 <sup>2</sup>	+1 <sup>2</sup>	
Home Bemt	0.76	9	11	24 <sup>2</sup>	23 <sup>2</sup>	24 <sup>2</sup>	+1 <sup>2</sup>
Home Nutr	25	88	64 <sup>2</sup>	64 <sup>2</sup>	64 <sup>2</sup>	-1 <sup>2</sup>	
Home Otrs	0.72	14	282	15	14 <sup>2</sup>	14 <sup>2</sup>	
HomesysBuf	5	988	24 <sup>2</sup>	24 <sup>2</sup>	24 <sup>2</sup>	-1 <sup>2</sup>	
Hon Inds	0.40	19	1754	23 <sup>2</sup>	23 <sup>2</sup>	23 <sup>2</sup>	
Hornback	K82116810 <sup>2</sup>	10	10	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	
HorschPcs	0.30	13	70	54 <sup>2</sup>	55 <sup>2</sup>	55 <sup>2</sup>	
Hunt JB	0.20	18	1402	184 <sup>2</sup>	184 <sup>2</sup>	184 <sup>2</sup>	+1 <sup>2</sup>
HunterErw	2	638	7 <sup>2</sup>	7 <sup>2</sup>	7 <sup>2</sup>	-1 <sup>2</sup>	
Huntington	0.72	13	830	24 <sup>2</sup>	23 <sup>2</sup>	24 <sup>2</sup>	+1 <sup>2</sup>
Hurco Co	0.08	4	16	6	51 <sup>2</sup>	8 <sup>2</sup>	+1 <sup>2</sup>
HutchTech	8	3205	33	30 <sup>2</sup>	31 <sup>2</sup>	-1 <sup>2</sup>	
Hydro Bls	13	262	54 <sup>2</sup>	53 <sup>2</sup>	53 <sup>2</sup>	-1 <sup>2</sup>	
- I -							
IIR Sys	32	67	7	62 <sup>2</sup>	54 <sup>2</sup>	-1 <sup>2</sup>	
ICF Int	18	180	64 <sup>2</sup>	64 <sup>2</sup>	64 <sup>2</sup>	-1 <sup>2</sup>	
IDB Corp	35	374	27 <sup>2</sup>	26 <sup>2</sup>	27 <sup>2</sup>	-1 <sup>2</sup>	
IDT Intel	35	743	184 <sup>2</sup>	184 <sup>2</sup>	184 <sup>2</sup>	-1 <sup>2</sup>	
IEC Inc	0	20	32 <sup>2</sup>	32 <sup>2</sup>	32 <sup>2</sup>	-1 <sup>2</sup>	
Immunox	18	92	72 <sup>2</sup>	64 <sup>2</sup>	72 <sup>2</sup>	-1 <sup>2</sup>	
Immunox	8 3297	44	42 <sup>2</sup>	43 <sup>2</sup>	42 <sup>2</sup>	-1 <sup>2</sup>	
Immunomed	10	24	22 <sup>2</sup>	23 <sup>2</sup>	23 <sup>2</sup>	-1 <sup>2</sup>	
Immunogen	4	675	74 <sup>2</sup>	64 <sup>2</sup>	74 <sup>2</sup>	-1 <sup>2</sup>	
Imperi Bc	0.40	56	48 <sup>2</sup>	12 <sup>2</sup>	11 <sup>2</sup>	12 <sup>2</sup>	+1 <sup>2</sup>
In State	0	451	35 <sup>2</sup>	35 <sup>2</sup>	35 <sup>2</sup>	-1 <sup>2</sup>	
In State	1.16	43	20	77 <sup>2</sup>	27	77 <sup>2</sup>	+1 <sup>2</sup>
- J -							
Int Data	0.44	29	3886	18 <sup>2</sup>	15	184 <sup>2</sup>	+1 <sup>2</sup>
Nets Sun	0.20	18	77	94 <sup>2</sup>	94 <sup>2</sup>	94 <sup>2</sup>	-1 <sup>2</sup>
Navigator	25	225	33 <sup>2</sup>	22 <sup>2</sup>	33 <sup>2</sup>	-1 <sup>2</sup>	
NEC x	0.43719	106	431	41 <sup>2</sup>	43 <sup>2</sup>	41 <sup>2</sup>	+1 <sup>2</sup>
Nelcor	14	1886	204 <sup>2</sup>	202 <sup>2</sup>	204 <sup>2</sup>	-1 <sup>2</sup>	
New Gen	17	1428	114 <sup>2</sup>	104 <sup>2</sup>	104 <sup>2</sup>	-1 <sup>2</sup>	
Networ Sys	5	5785	94 <sup>2</sup>	84 <sup>2</sup>	94 <sup>2</sup>	-1 <sup>2</sup>	
Neurogen	30	33	6	65 <sup>2</sup>	52 <sup>2</sup>	-1 <sup>2</sup>	
Neutrogena	0.24	20	575	184 <sup>2</sup>	171 <sup>2</sup>	171 <sup>2</sup>	-1 <sup>2</sup>
Newt Bus	0.80	23	58	184 <sup>2</sup>	171 <sup>2</sup>	184 <sup>2</sup>	-1 <sup>2</sup>
Newt Bus	41	236	172 <sup>2</sup>	164 <sup>2</sup>	177 <sup>2</sup>	-1 <sup>2</sup>	
New Image	58	1815	58 <sup>2</sup>	58 <sup>2</sup>	58 <sup>2</sup>	-1 <sup>2</sup>	
Nordquist	68	216	123 <sup>2</sup>	123 <sup>2</sup>	123 <sup>2</sup>	-1 <sup>2</sup>	
Notel	0.08	2	40	81 <sup>2</sup>	8	8 <sup>2</sup>	
Noxil Dr	13	3001	24 <sup>2</sup>	54 <sup>2</sup>	52 <sup>2</sup>	-1 <sup>2</sup>	
Nordson	0.48	19	57	36 <sup>2</sup>	38 <sup>2</sup>	38 <sup>2</sup>	-1 <sup>2</sup>
Nordstrom	0.34	175554	30	30 <sup>2</sup>	29 <sup>2</sup>	-1 <sup>2</sup>	
Norden I	12	57	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>		
N St Un	25	38	47 <sup>2</sup>	44 <sup>2</sup>	48 <sup>2</sup>	+1 <sup>2</sup>	
N En En	0.72	0	479	5	44 <sup>2</sup>	47 <sup>2</sup>	
Nortent	0.74	19	392	50 <sup>2</sup>	49 <sup>2</sup>	50 <sup>2</sup>	-1 <sup>2</sup>
Novell	361943	32	304	32 <sup>2</sup>	32 <sup>2</sup>	-1 <sup>2</sup>	
Novellus	36	1188	184 <sup>2</sup>	184 <sup>2</sup>	184 <sup>2</sup>	-1 <sup>2</sup>	
NEC Corp	18	150	42 <sup>2</sup>	42 <sup>2</sup>	42 <sup>2</sup>	-1 <sup>2</sup>	
- K -							
O'Charleys	20	281	9	84 <sup>2</sup>	9	-1 <sup>2</sup>	
Ocal Com	19	2727	22	20 <sup>2</sup>	21 <sup>2</sup>	-1 <sup>2</sup>	
Oefnab	15	2450	14 <sup>2</sup>	13 <sup>2</sup>	14 <sup>2</sup>	-1 <sup>2</sup>	
Oglebay N	0.80	1	2100	24 <sup>2</sup>	22 <sup>2</sup>	22 <sup>2</sup>	
Ohio Cnts	2.84	12	192	66	64 <sup>2</sup>	65 <sup>2</sup>	-1 <sup>2</sup>
Old Nabil	1.04	12	1352	35 <sup>2</sup>	34 <sup>2</sup>	35 <sup>2</sup>	-1 <sup>2</sup>
Old Nabil	0.84	15	14	33 <sup>2</sup>	32 <sup>2</sup>	33 <sup>2</sup>	-1 <sup>2</sup>
Onbase Dr	0.58	10	2778	32	31 <sup>2</sup>	31 <sup>2</sup>	-1 <sup>2</sup>
One Price	11	1356	114 <sup>2</sup>	114 <sup>2</sup>	114 <sup>2</sup>	-1 <sup>2</sup>	
Optical R	22	1112	14 <sup>2</sup>	14 <sup>2</sup>	14 <sup>2</sup>	-1 <sup>2</sup>	
Oracle Sy	511708	381 <sup>2</sup>	344 <sup>2</sup>	353 <sup>2</sup>	344 <sup>2</sup>	-1 <sup>2</sup>	
Orbit Schre	31	354	103 <sup>2</sup>	101 <sup>2</sup>	104 <sup>2</sup>	-1 <sup>2</sup>	
Oregonplot	0.31	11	46	41 <sup>2</sup>	42 <sup>2</sup>	43 <sup>2</sup>	
Ostap	24	37	54	52 <sup>2</sup>	53 <sup>2</sup>	53 <sup>2</sup>	+1 <sup>2</sup>
Oshkosh B	0.41	18	512	17 <sup>2</sup>	17 <sup>2</sup>	17 <sup>2</sup>	
Oshkosh T	0.50	10	280	9 <sup>2</sup>	8 <sup>2</sup>	9 <sup>2</sup>	-1 <sup>2</sup>
Outfall	1.18	43	20	77 <sup>2</sup>	27	77 <sup>2</sup>	+1 <sup>2</sup>
- L -							
ValleyNet	43	286	667 <sup>2</sup>	681 <sup>2</sup>	681 <sup>2</sup>	-1 <sup>2</sup>	
Vermont	0.28	18	41	21 <sup>2</sup>	21 <sup>2</sup>	21 <sup>2</sup>	
Vngrd Cell	20	1330	22 <sup>2</sup>	21 <sup>2</sup>	22 <sup>2</sup>	-1 <sup>2</sup>	
Vertone	23	1297	23 <sup>2</sup>	23 <sup>2</sup>	23 <sup>2</sup>	-1 <sup>2</sup>	
Vertone	0.04	17	3880	22 <sup>2</sup>	21 <sup>2</sup>	21 <sup>2</sup>	-1 <sup>2</sup>
- M -							

Color  
Gains  
Color

Compa	Hop	16	1855	20%	194	20	-1%
Corsair		128	27 245	354	332	354	-1%
Conceal A		11	11 521	18	4175	184	-1%
Conexis/Sp		0.14	107619	164	4154	165	-1%
Comet/Sys		0.13	85	482	473	473	-1%
CommClear		0.70	43	55	172	163	-1%
Comptek/Labs		31	2404	84	687	94	-1%
Comstech		2	31	74	652	82	-1%
Comstock		52	898	4%	43	44	-1%
ComsPaper		1.28	34	116	394	38	-1%
Condition		8	1014	72	73	72	-1%
Constell		1.44	43	1452	84	76	-1%
Content/Cel		19	139	144	144	144	-1%
Contrabat		1	271	132	134	134	-1%
Coors(A)		0.50	16	811	174	16	-1%
Copyrite		132	507	111	105	105	-1%
Corolla Co		12	2125	22	2213	22	-1%
Corsette		2.16	12	774	55	57	-1%
Corp Of A		36	325	104	93	93	-1%
Costco Wh		1815384	184	217	172	172	-1%
Cracker B		0.01	42	4838	294	28	-1%
Cray Comp		1	461	2%	2%	2%	-1%
Crester		1.00	18	1783	434	412	-1%
Crown Res		3	327	4	42	42	-1%
Cytogen		15	609	114	114	114	-1%
- P - Q -							
Informix		17	8715	302	24	302	+1%
Ingenix/Ltd	x	0.22	16	99	84	8	+1%
IntegrDew		69	1344	75	75	75	+1%
IntropSys		18	677	77	64	64	-1%
Intuit/Wst		21	245	74	7	7	-1%
Intel Cpl		0.40	2227407	114	111	114	+2%
Intel		1	115	12	12	12	-1%
Integra		11	2598	134	13	13	+1%
Inter Tel		13	295	5	44	5	+1%
InterfaceA		0.24	16	341	115	115	+1%
Intergraph		65	2152	12	114	114	+1%
Interleaf		14	2362	84	473	84	-1%
Interest		19	438	72	7	7	-1%
Intervac		25	1554	120	121	184	+1%
Int'l Dairy		15	77	174	164	17	+1%
Int'l Res		0.04	29	9	25	25	-1%
Int'l Total		81	76	47	47	47	-1%
Inwestare		0.01	19	368	23%	223	+1%
Image/Cp		15	65	42	43	43	-1%
Isomeric		19	832	22	21	21	-1%
Ito/Okada		1.03	27	1000	143%	142%	+1%
- J -							
J&J Snack		23	282	112	121	121	+1%
Jean Inc		0.26	21	30	103	103	+1%
JLG Ind		0.25	56	18	151	143	+1%
Johnson W		20	138	20	192	192	-1%
Jones Int		5	576	12	113	117	+1%
Jones Med		0.08	17	6	7	6	-1%
Jostyn Cp		1.16	12	23	25	24%	+1%
JSG Fin		0.15	812	263	254	254	-1%
Juno Lig		0.20	21	173	194	183	-1%
Justin x		0.32	24	455	484	472	-1%
- D -							
DSC Comm		107	6988	282	271	28	-1%
Dahlberg x		0.12	31	461	225	232	+1%
Dart Grou		0.13	16	9	84	80	-1
DataSwitch		49	35	4	345	312	-1
Daftales		14	13	51	5	5	-1
Datascopic		22	1130	13%	124	124	-1
- W -							
Warren En		0.08	19	1244	201	183	183
WermTech		84	234	34	31	33	-1
West/Mits/S	0.60	9	1489	324	312	324	-1
WestFed/S	0.80	12	403	284	274	284	+1%
WestSindra		0.36	17	315	401	394	+1%
Weissau P		0.26	18	95	344	334	+1%
WD-40		1.80	17	219	45	441	+1%
Weltak		3	159	54	53	53	-1
West One x	1.24	12	1657	504	50	50	-1
WestPubl		17	1083	154	161	158	-1
West Seal		16	12	7	6	6	-1
Whitmire		0.88	24	865	304	371	+1%
Wies/Sonoma		85	463	144	124	134	-1
Wiser Oil		0.40312	737	115%	153	15%	-1
Wirkhan L		0.28	13	2	204	181	+1%
Witthington		0.48	27	509	282	274	+1%
WPP Group		1.11	1	646	11%	11%	-1
Wyman-Grahm	0.40	4	248	51	47	5	-1
- X - Y - Z -							
Xlink		33	788	32	32	31	+1%
Xmc Corp		3	443	7	6	6	-1
Yellow Fr		0.94	16	2868	234	223	+1%
York Tech		7	398	74	7	7	-1
Zions/Unsh	x	0.84	16	445	482	464	+1%

## AMERICA

**Mixed performance as consumer shares lag**

## Wall Street

US share prices were in mixed form yesterday morning as gains in some cyclical, energy and transportation stocks helped to offset losses incurred early in the week among consumer issues, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was up 6.75 at 3,384.32. The more broadly-based Standard & Poor's 500 was also little changed at the halfway mark, down 0.08 at 441.08, while the Nasdaq composite was up 2.46 at 665.60. Trading volume on the NYSE was 174m shares just after 1pm.

The markets lacked an overall direction, a reflection of nervousness following the recent sell-off in leading consumer stocks like Wal-Mart and Home Depot, and of the cautious approach investors were adopting ahead of the all-important inflation news out today and tomorrow, when the March producer and consumer indices will be published.

Recent gains in commodity prices, coupled with continued strength in certain areas of the economy, have revived fears

that inflationary pressures may be building up. Those fears have trimmed prices in bond and stock markets, and if the March price data comes in stronger than expected, analysts warn that equity prices could tumble.

Some individual sectors performed strongly. Airlines were generally higher amid hopes that the recent restructuring in the industry would eventually lead to a return to profitability for the country's biggest carriers. Among the leading stocks, Delta was up 3% at \$54.64, USAir was up 1% higher at \$22.40, and AMR, parent of American Airlines, was 1% firmer at \$67.76.

Brokerage stocks were also in demand, following record quarterly results from Bear Stearns for the January-to-March reporting period. Bear Stearns was up 3% at \$18.75 after announcing profits of \$110.4m, up 21 per cent on a year earlier. Merrill Lynch was up 1% at \$85.60 and PaineWebber 1% firmer at \$24.75.

Copper stocks were weaker on concern about falling copper metal prices. Phelps Dodge slipped \$2 to \$44.50, Cyprus Minerals dropped \$2 to \$37.75 and Asarco fell \$1 to \$21. Advanced Micro Devices rose 1%.

Car manufacturers were also firm, with Toyota Motor adding Y110 at Y1,680.

Drug issues were also picked up as laggards, relative to the Nikkei index. Yamanochi Pharmaceutical improved Y130 to Y2,490 and Daido Pharmaceutical Y50 to Y1,670.

Dowa Mining retreated Y22 to Y645. The issue had gained on reports that the company had discovered a gold vein in northern Japan.

In Osaka, the OSE average rose 39.97 to 21,547.41 in volume of 39.2m shares.

## Roundup

A FIRM trend was evident in a number of the Pacific Basin markets.

SINGAPORE'S Straits Times Industrial index finished at a four consecutive all-time high, up 10.42 at 1,721.20. Solid institutional and retail buying activity took volume up to a hefty 36.1m shares from Tuesday's 25.6m.

Singapore property stocks were in demand on local media reports that mortgage rates would remain soft.

TAIWAN finished at a 12-month peak in heavy trade. The weighted index, up more than 100 points before profit-taking set in, ended 30.67 ahead at 5,013.28, its highest close since 5,029.61 on March 14, 1992. Turnover amounted to T\$81.24m.

BOMBAY ended with the BSE index 97.24, or 4.2 per cent, higher at 2,408.65. Unfortunately, the interest rate cuts expected from the Reserve Bank of India after the close were not forthcoming, and although the RBI changed its credit policy, allowing borrowing against shareholdings of up to 50 per cent of their value, against 25 per cent previously, brokers were divided on which way the market would move today.

SEOUL saw active trade which took the composite index above the 700 level

shortly after the opening. But profit-taking on large-capitalisation shares dragged the index back to close a net 2.38 higher at 699.49.

KUALA LUMPUR closed mixed, although Idris Hydraulic resumed its surge on speculative buying. The composite index level to end 6.64 firmer at a year's high of 661.36.

Idris, in spite of saying that it had no material announcement to make, surged 70 cents to RM2.71 in volume of a record 214.1m shares.

MANILA continued to rise for a third day on bargain hunting in anticipation of a rally. The composite index closed 26.75 higher at 1,656.13, for a cumulative 4.87 per cent increase since last Friday.

AUSTRALIA declined in dull pre-holiday trade, brightened only by Mr Kerry Packer's reported raid on John Fairfax.

The All Ordinaries index lost 3.4 to 1,854.9 in turnover of A\$283.4m. Some 36 FairFax shares were traded at A\$82.10 each after the market closed on Tuesday. Reports that Mr Packer was the buyer sent Fairfax up 6 cents to A\$1.98.

HONG KONG closed almost 1 per cent down, although there were signs of support at lower levels. The Hang Seng index slid 8.13 to 6,281.70 in turnover of HK\$2.2m.

BOMBAy ended with the BSE index 97.24, or 4.2 per cent, higher at 2,408.65. Unfortunately, the interest rate cuts expected from the Reserve Bank of India after the close were not forthcoming, and although the RBI changed its credit policy, allowing borrowing against shareholdings of up to 50 per cent of their value, against 25 per cent previously, brokers were divided on which way the market would move today.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY APRIL 5 1993				MONDAY APRIL 4 1993				DOLLAR INDEX							
	US Dollar Index	Days' Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% Chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	High	Low	Year ago (approx)
Figure in parentheses show number of lines of stock																
Australia (68)	136.36	-0.6	133.55	98.18	114.32	126.88	-0.8	3.83	137.18	133.72	98.47	119.80	129.93	141.00	117.38	144.38
Austria (14)	129.45	+0.1	129.45	119.33	120.21	120.21	+0.1	1.85	142.21	142.21	102.07	117.98	150.96	131.16	170.31	129.45
Belgium (42)	122.98	-0.2	124.78	101.12	120.33	120.33	-0.3	1.82	124.21	124.21	102.07	117.98	150.96	131.16	170.31	122.98
Canada (110)	122.72	-0.1	120.18	98.35	120.88	119.13	-0.3	2.97	122.79	119.99	98.13	101.94	112.26	120.21	120.18	122.72
Denmark (33)	206.81	-0.7	202.28	148.78	173.21	174.16	+0.3	0.32	206.14	202.28	149.40	172.65	173.81	210.28	185.11	231.34
Finland (23)	80.71	+1.2	79.04	58.11	67.68	59.09	+0.9	1.28	78.74	77.72	57.23	66.14	97.22	80.71	65.50	76.55
France (94)	122.89	-0.2	123.51	122.51	122.51	122.51	-0.1	1.32	120.14	122.51	102.07	117.98	150.96	131.16	170.31	122.89
Germany (62)	122.79	-0.1	122.79	122.79	122.79	122.79	-0.1	0.67	125.25	122.79	102.07	117.98	150.96	131.16	170.31	122.79
Hong Kong (55)	253.73	-1.0	245.49	182.29	121.24	251.85	-1.0	3.80	157.03	153.08	112.71	130.21	145.33	161.39	129.28	157.03
Ireland (15)	157.36	+0.2	154.05	113.28	131.92	146.84	+1.0	2.95	156.14	144.72	40.29	46.56	65.51	64.28	53.78	71.33
Italy (75)	57.07	+1.7	55.69	41.09	47.84	66.00	+2.3	0.88	138.89	133.44	98.28	113.57	98.26	136.69	100.75	94.32
Japan (10)	134.18	-0.1	131.49	98.61	112.50	98.61	-1.7	0.88	138.89	133.44	98.28	113.57	98.26	136.69	100.75	94.32
Malaysia (10)	124.29	-0.2	124.29	124.29	124.29	124.29	-0.4	2.22	128.04	261.74	207.48	239.75	259.21	291.16	251.68	235.38
Mexico (18)	162.45	+0.2	161.76	117.02	126.70	148.64	+0.4	0.00	162.45	162.45	102.07	117.98	150.96	131.16	170.31	162.45
Netherlands (24)	169.22	-0.3	165.81	121.91	141.95	140.11	+0.8	4.04	169.76	165.47	121.85	140.82	136.36	156.25	150.29	164.24
New Zealand (13)	45.80	-0.2	44.85	32.98	38.40	45.68	-0.1	4.79	45.91	45.75	32.95	38.05	45.74	47.03	40.56	42.57
Norway (22)	155.11	+0.5	151.89	111.68	120.03	144.74	+1.7	1.82	154.35	150.45	110.79	128.04	142.38	156.66	137.71	171.32
Spain (58)	200.23	-0.3	197.45	124.82	124.82	124.82	-0.3	1.62	200.23	223.35	190.05	197.58	230.63	207.04	197.44	200.23
South Africa (60)	178.45	+0.2	174.76	128.50	149.82	177.11	+0.0	2.84	178.09	178.09	102.07	117.98	150.96	131.16	170.31	178.45
Sweden (65)	125.58	-1.5	125.58	92.56	107.78	112.49	-0.2	5.39	130.45	127.16	93.84	105.21	112.72	151.22	115.22	145.94
Switzerland (59)	161.48	-1.1	158.13	118.25	135.38	182.45	-0.2	1.85	163.24	158.24	117.17	135.41	182.81	189.70	165.93	182.81
United Kingdom (219)	172.19	-0.7	170.63	124.30	124.30	109.35	+0.6	1.99	118.70	115.71	85.21	98.48	105.73	118.71	108.91	100.07
USA (518)	170.03	-0.3	170.29	125.92	125.92	120.03	-0.3	2.82	170.56	178.00	125.18	144.84	169.98	177.17	162.00	167.79
The World Index (216)	162.84	-0.8	149.67	110.05	128.14	136.22	-0.8	2.40	154.12	160.23	110.63	127.85	137.01	154.12	137.32	133.16